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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Topic 2	• Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 3	• Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 4	• The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 5	• Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

Topic 6	• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q98-Q103):

NEW QUESTION # 98
Which of the following is the BEST approach when developing an EGIT implementation program plan?

- A. Projects that are high-benefit and relatively easy to implement should be selected first.
- B. All projects should be given the same value and consideration for implementation.
- C. Unapproved projects should not be recorded or considered.
- D. Process improvement objectives should not be changed or updated.

Answer: A

Explanation:
When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum, demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Implementation Guide, Chapter 5:This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the
* governance framework.
* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs):This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.
By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 99
When considering the technology adoption strategy design factor, and the design factor value is first mover, which of the following should be a governance objective priority?

- A. Ensured resource optimization (EDM04)
- B. Ensured stakeholder engagement (EDM05)
- C. Ensured risk optimization (EDM03)
- D. Ensured benefits delivery (EDM02)

Answer: D

Explanation:
According to the COBIT 2019 Design Guide:
"A first mover in technology adoption will prioritize benefits realization, ensuring that the value from early adoption is achieved effectively." Thus,Ensured benefits delivery (EDM02)aligns best with a first-mover approach.

Reference:COBIT 2019 Design Guide, Section 4.4.6

NEW QUESTION # 100
What is a PRIMARY responsibility of the program management office during the planning phase that defines the initial program concept business case?

- A. Providing advice regarding controls and potential risks
- B. Ensuring that both needs and business objectives are stated
- C. Identifying success factors and a way to monitor progress
- D. Identifying business priorities and business strategy dependent on IT

Answer: B

Explanation:
The primary responsibility of the program management office (PMO) during the planning phase that defines the initial program concept business case is ensuring that both needs and business objectives are stated. This responsibility ensures that the program aligns with the enterprise's strategic goals and addresses specific business needs.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs):This objective emphasizes the role of the PMO in defining program requirements and business objectives during the planning phase.
* COBIT 2019 Implementation Guide, Chapter 3:This chapter outlines the responsibilities of the PMO in program planning, which includes articulating business needs and objectives to ensure alignment and clarity.
By clearly stating needs and business objectives, the PMO sets a solid foundation for the program, facilitating alignment with strategic goals and effective resource allocation.

NEW QUESTION # 101
The selection of relevant design factors and associated descriptive values will drive which of the following?

- A. Prioritization of governance and management objectives
- B. Capability levels for processes
- C. Ranking of enterprise and alignment goals
- D. Selection of the technology adoption strategy

Answer: A

Explanation:
The COBIT 2019 Design Guide states:
"Design factors and their descriptive values influence the prioritization of governance and management objectives, ensuring that the governance system aligns with the enterprise's context and goals." Hence, these factors help determine which objectives are most important to implement or improve first.
Reference:COBIT 2019 Design Guide, Section 5.3

NEW QUESTION # 102
In which of the following phases should quick wins be implemented in order to build credibility?

- A. What needs to be done?
- B. Where are we now?
- C. How do we get there?
- D. Where do we want to be?

Answer: C

Explanation:
In the COBIT 2019 implementation lifecycle, quick wins are essential for demonstrating early success and building credibility for the governance initiative. Implementing quick wins provides tangible results that can help secure stakeholder support and buy-in for the ongoing governance program. The appropriate phase for implementing quick wins is during the phase where the organization outlines and starts to execute the plan for achieving its governance objectives.
Detailed Explanation with References:

* What needs to be done? (Option A):
* This phase involves understanding the governance requirements, identifying gaps, and determining the necessary governance components. While important for planning, this phase is more about identifying needs rather than implementing solutions.
* Where do we want to be? (Option B):
* This phase focuses on defining the target state of the governance system, setting goals, and envisioning the desired outcomes. It is more strategic and future-oriented, outlining what the organization aims to achieve but not yet focusing on implementation.
* How do we get there? (Option C):
* This phase is about developing and executing the implementation plan to reach the desired state. It involves detailing the actions, resources, and timelines required to achieve the governance objectives. Implementing quick wins during this phase is crucial because it helps to demonstrate progress, build momentum, and validate the approach taken. Early successes in this phase can boost confidence and support for the broader governance initiative.
* According to the COBIT 2019 Implementation Guide, achieving and demonstrating quick wins during this phase is critical to maintaining stakeholder engagement and demonstrating the value of the governance improvements.
* Where are we now? (Option D):
* This phase involves assessing the current state of the governance system, identifying existing issues, and understanding the baseline. It is more diagnostic and evaluative, laying the groundwork for planning but not yet focusing on implementation.
Conclusion:The correct answer isC. How do we get there?. Implementing quick wins during this phase helps to build credibility and support for the governance program by showing early, tangible improvements and demonstrating the feasibility and benefits of the proposed governance changes.
References:
* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.
* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 103
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