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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q64-Q69):

NEW QUESTION # 64

Which is NOT an objective of a programme?

- A. Coordinate related projects and activities
- B. Deliver outcomes and benefits
- C. Deliver business products according to a Business Case
- D. Align to strategic objectives

Answer: C

Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 65

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Capacity planning for resource management
- B. Knowledge management tools
- **C. P3O Value Matrix**
- D. Business process swimlanes

Answer: C

Explanation:

The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which manages resources.

The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 66

What technique enables people to share experiences by connecting people to information or to other people?

- A. Complexity modelling
- **B. Knowledge management**
- C. Skills development and maintenance
- D. Management dashboards

Answer: B

Explanation:

Knowledge management is the technique that enables experience sharing by connecting people to information or others, as per the P3O Foundation (2013) manual. Section 6.3.2 states, "Knowledge management techniques facilitate the sharing of experiences by linking individuals to relevant information and fostering networks for collaboration within the PPM community." This differs from complexity modelling (A), which analyzes systems, management dashboards (C), which visualize data, and skills development (D), which focuses on training. The 2013 edition highlights knowledge management's role in enhancing organizational learning and efficiency, supporting P3O's operational effectiveness. This technique ensures best practices are shared, strengthening change initiatives.

Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 67

What is a portfolio, programme and project management standards office?

- A. Organization Portfolio
- B. Programme
- C. Hub Portfolio
- **D. COE**

Answer: D

Explanation:

The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B), and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 68

Which is NOT a specific area where KPIs should be set as a minimum to measure a P3O model's success?

- **A. Reduced cost of skilled resources**
- B. Overall programme success rates in relation to benefits realization
- C. Improved portfolio balance in terms of overall risk
- D. Enhanced contribution to strategic objectives

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that KPIs for measuring P3O success should focus on strategic and performance outcomes, not cost reduction of skilled resources. Section 7.3.1 states, "Key Performance Indicators for a P3O should include enhanced contribution to strategic objectives, improved portfolio risk balance, and programme success in benefits realization." Reduced cost of skilled resources (A) is not listed as a minimum KPI, as it relates to operational efficiency rather than the P3O's core success metrics. The 2013 edition prioritizes outcome-based measures to align with strategic goals, ensuring the P3O's value is assessed through effectiveness (B, C, D) rather than cost savings. This focus supports robust governance and decision-making. Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 69

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