

ASQ CMQ-OE Reliable Braindumps Questions - Valid CMQ-OE Exam Vce

ASQ CMQ/OE QUESTIONS AND ANSWERS

In selecting among different projects, the time value of money is considered for which of the following reasons?

- I. To perform a cost-benefit analysis
- II. To prioritize investments
- III. To predict cash flow
- IV. To reduce operating costs

- a) I, II, and III only
- b) I, II, III, and IV
- c) III and IV only
- d) I and II only

Answers - (D) The time value of money is considered to perform a cost-benefit analysis and prioritize investments.

Q. The best tool for discovering relationships between two groups of ideas is a:

- I. Force field analysis
 - II. Matrix diagram
 - III. Prioritization matrix
 - IV. Process Decision Program Chart (PDPC)
- Answers - (II) A matrix diagram will effectively uncover relationships between two groups of ideas

Which of the following is the biggest problem in cost-benefit analysis?

- I. It is easier to accurately estimate benefits than costs.
 - II. It is easier to accurately estimate costs than benefits.
 - III. It is an elaborate tool requiring extensive computer support.
 - IV. It is too difficult to compute the time value of money.
- Answers - (II) It is easier to accurately estimate costs than benefits

Q. Which of the following is the definition for Internal Rate of Return (IRR)?

- I. A discounted cash flow technique for finding the present value of each future year's cash flow
- II. What remains from all money taken in after all expenses are paid
- III. The discount rate that causes net present value to equal zero

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ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q447-Q452):

NEW QUESTION # 447

Which of the following is a benefit of using quality function deployment (QFD)?

- A. It provides a key element of the house of quality.
- B. It is a means of deploying a quality plan.
- C. It provides data for the design of future products.
- D. It reduces overall process time.

Answer: C

Explanation:

Quality Function Deployment (QFD) is a structured method for translating customer requirements into appropriate technical requirements for each stage of product development and production. Here are the key points related to QFD:

* Customer-Driven Approach: QFD focuses on understanding and addressing customer needs and expectations. It helps organizations listen to the "voice of the customer" effectively.

* House of Quality: The initial matrix in QFD, commonly termed the House of Quality, is a critical tool.

It prioritizes the most important product or service attributes or qualities based on customer wants, needs, and musts. These attributes guide subsequent actions.

* Deployment of Customer-Driven Qualities: QFD deploys these customer-driven qualities to the responsible functions within an organization. It ensures that the organization's efforts align with customer expectations.

* Improving Processes: By using QFD, organizations can improve processes through the application of quality tools. It helps identify areas where enhancements are needed to meet customer requirements.

* Enhancing Customer Satisfaction: When QFD is applied effectively, it leads to steady, consistent, and quality output. This, in turn, increases customer satisfaction.

In summary, QFD provides a systematic way to connect customer needs to organizational actions, ensuring that quality is built into products and services from the start.

References:

ASQ Quality Resources: What is Quality Function Deployment (QFD)?

ASQ Certified Manager of Quality/Organizational Excellence Fact Sheet: [Link](#) ASQ Certified Manager of Quality/Organizational Excellence Brochure: [Link](#)

NEW QUESTION # 448

The most effective approach for initiating a breakthrough process reengineering effort would be to:

- A. Create an awareness of the need for change and communicate a vision of what the change will accomplish
- B. Appoint a change agent/sponsor, select a project manager, develop a preliminary plan (including feasibility analysis), obtain funds for detail planning, form a cross-functional project team, plan project details, obtain approval, and implement project. Retain an experienced external consultant as an advisor on issues where internal expertise may be lacking.
- C. Hire an external consultant to direct the planning and implementation of the process change
- D. Form a cross-functional project team to carry out the process change

Answer: A

NEW QUESTION # 449

To reduce- the potential for liability on a safety-related product component, management should focus on which of the following factors?

- A. Product design
- B. Process validation
- C. Corrective action program
- D. Process control procedures

Answer: A

Explanation:

The Certified Manager of Quality/Organizational Excellence (CMQ/OE) plays a crucial role in ensuring quality and safety within an organization. When it comes to safety-related product components, product design is a critical factor. By emphasizing robust design practices, organizations can minimize risks and potential liabilities associated with safety issues. Effective product design considers safety features, reliability, durability, and compliance with relevant standards and regulations. It involves thorough analysis, risk assessment, and validation to ensure that the product meets safety requirements and performs as intended. By prioritizing product design, management can proactively address safety concerns and reduce the likelihood of liability¹.

References: 1: ASQ Certified Manager of Quality/Organizational Excellence

NEW QUESTION # 450

Which of the following tools is used to help organize the output from a brainstorming session?

- A. Activity network diagram
- B. Tree diagram
- C. Interrelationship digraph
- **D. Affinity diagram**

Answer: D

Explanation:

* Affinity Diagram

* Recommended answer: A. Affinity diagram

* Explanation: An affinity diagram (also known as an affinity chart or KJ method) is a visual tool used to organize and categorize a large number of ideas, opinions, or data points generated during a brainstorming session. It helps group related ideas together based on common themes or patterns. The process involves writing each idea on a sticky note or card, then arranging and grouping them into clusters. This method promotes collaboration, identifies trends, and provides a structured way to manage diverse input.

The other options (B, C, and D) are not specifically designed for organizing brainstorming output:

* B. Tree Diagram: Tree diagrams are typically used for hierarchical structures, decision trees, or process flowcharts. They do not directly organize brainstorming output.

* C. Activity Network Diagram: Activity network diagrams (such as PERT or CPM) are used for project management to represent task dependencies and critical paths. They are not specifically for organizing brainstorming results.

* D. Interrelationship Digraph: An interrelationship digraph (also known as a relations diagram) is used to analyze complex relationships between different factors or variables. It is not primarily used for organizing brainstorming output.

NEW QUESTION # 451

Which of the following tools is used to help organize the output from a brainstorming session?

- A. Activity network diagram
- B. Tree diagram
- C. Interrelationship digraph
- **D. Affinity diagram**

Answer: D

Explanation:

The affinity diagram is a powerful tool for organizing and categorizing ideas generated during a brainstorming session. Here's how it works:

* Brainstorming: First, team members generate a large number of ideas, issues, or problems related to a specific topic. These ideas are typically written on sticky notes or cards.

* Grouping and Categorization: Next, the team organizes these ideas into related groups. The affinity diagram helps identify natural relationships among the ideas. For example, similar themes or common factors are grouped together.

* Labeling and Prioritization: Once the ideas are grouped, the team can label each group with a descriptive heading. This step helps clarify the main themes or categories. Additionally, the team can prioritize the groups based on their importance or relevance.

* Analysis and Decision-Making: The affinity diagram provides a visual representation of the brainstormed ideas, making it easier to analyze patterns, identify trends, and make informed decisions. It helps teams focus on key areas and develop action plans.

In summary, the affinity diagram is an excellent tool for organizing and structuring information collaboratively, especially after a brainstorming session. It encourages team participation and ensures that all relevant ideas are considered in a systematic manner¹.

References:

- * The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition. Sandra L. Furterer and Douglas C. Wood. Published 2021. ASQ Quality Press. ISBN: 9781951058067. Item Number: H1569. Link to Handbook
- * Certified Manager of Quality/Organizational Excellence (CMQ/OE) Body of Knowledge (BoK). ASQ. Link to BoK
- * ASQ Certification: Manager of Quality/Organizational Excellence (CMQ/OE). ASQ. Link to Certification Details

NEW QUESTION # 452

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