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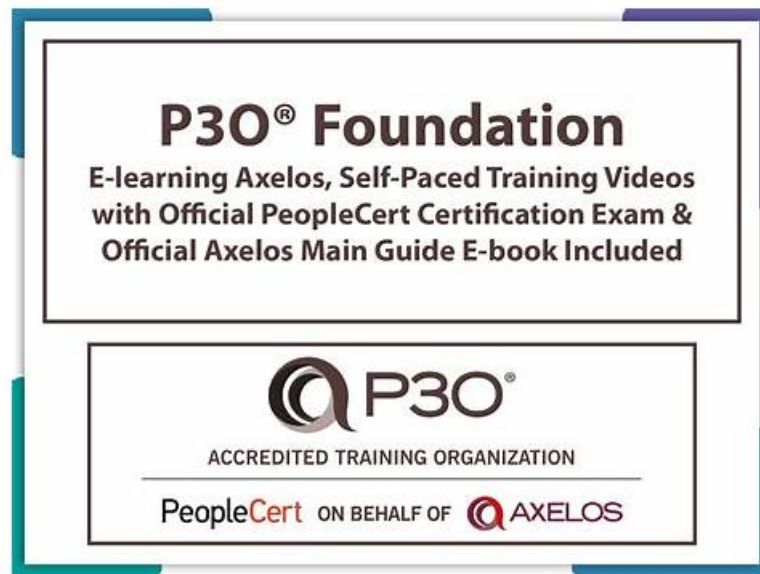

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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27
Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Planning resource capacity at a local level
- B. Reviewing the Blueprint regularly
- C. Following a clearly defined business strategy
- D. Tailoring core standards to meet local need

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 28
Which P3O capability is MOST likely to result in being able to stop inappropriate programmes?

- A. Increased ability to bundle related requests for change for programmes
- B. Reduction in overheads dealing with conflicting resources
- C. Ongoing alignment of programmes with strategic objectives and targets
- D. Reduction in resource

Answer: C

Explanation:
The P3O Foundation (2013) manual indicates that ongoing alignment with strategic objectives is the capability most likely to stop inappropriate programmes. Section 2.2.3 states, "Ongoing alignment of programmes with strategic objectives and targets enables the P3O to identify and terminate initiatives that no longer support organizational goals." This contrasts with resource reduction (A), overhead reduction (C), or bundling requests (D), which address efficiency or coordination rather than strategic fit. The 2013 edition emphasizes this alignment as a core P3O function, ensuring resources focus on value-adding initiatives. This capability enhances governance effectiveness.
Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 29
What technique enables people to share experiences by connecting people to information or to other people?

- A. Knowledge management
- B. Management dashboards
- C. Complexity modelling
- D. Skills development and maintenance

Answer: A

Explanation:
Knowledge management is the technique that enables experience sharing by connecting people to information or others, as per the P3O Foundation (2013) manual. Section 6.3.2 states, "Knowledge management techniques facilitate the sharing of experiences by linking individuals to relevant information and fostering networks for collaboration within the PPM community." This differs from complexity modelling (A), which analyzes systems, management dashboards (C), which visualize data, and skills development (D), which focuses on training. The 2013 edition highlights knowledge management's role in enhancing organizational learning and efficiency, supporting P3O's operational effectiveness. This technique ensures best practices are shared, strengthening change initiatives.
Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 30
Which is an underlying success factor for a Virtual P3O model?

- A. P3O costs are seen as an unnecessary overhead
- B. Good Heads of Hub Portfolio Offices are available
- C. Current culture and processes are challenged
- D. Standards continue to be developed by monitoring external best practice

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies continuous development of standards through external best practice as a success factor for a Virtual P3O model. Section 5.3.3 states, "A key success factor for a Virtual P3O is the ongoing development of standards by monitoring external best practices, ensuring adaptability and relevance." This differs from hub leadership (A), cultural challenge (C), or cost perception (D), which are irrelevant or negative factors. The 2013 edition highlights this adaptability to maintain effectiveness in a flexible, distributed model. This ensures competitive PPM practices.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 31

Which of the following describe the governance responsibilities of a P3O model?
1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1,2,4
- B. 1,2,3
- C. 2,3,4
- D. 1,3,4

Answer: B

Explanation:
The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 32

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