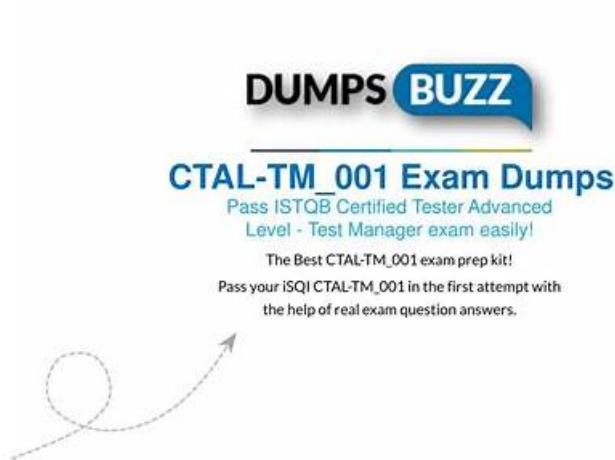


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q173-Q178):

NEW QUESTION # 173

When summarising test planning, which of the following statements is TRUE?

- A. It is not necessary for all stakeholders to accept the test plan, as disagreements are inevitable. However, it must be accepted by the project manager.
- B. Test planning is best started after the requirements have been identified, so the testing scope can be clearly understood and documented.
- C. Test planning activities start once all product risks have been identified and analyzed. Test planning then selects the risk treatment approaches.
- D. **Test planning involves estimating the required test resources such as test staff, tools and environment resources then allocating them to the test activities.**

Answer: D

Explanation:

Test planning involves identifying resources, responsibilities, scheduling, estimating efforts, and allocating resources. It is an early phase activity, not something that waits until all risks are identified.

"Test planning activities include defining the objectives of testing, the scope of the test effort, the risks, the resources required, test levels to be applied, and the schedule of testing activities." (Source: ISTQB Advanced Level Test Manager Syllabus 2012, Section 2.2) Thus, Option A correctly summarizes test planning.

NEW QUESTION # 174

Which two items are MOST relevant for inclusion in your tool selection plan for functional test automation in Agile?

- A. Demonstrating that only one tool will be needed
- B. Nominating the person who will be responsible for the tool
- C. Demonstrating that the tool will deliver a positive ROI for the project
- D. Anticipating the risks to achieving positive ROI with the tool
- E. Estimating the costs of the tool evaluation and selection process

Answer: C,D

Explanation:

For Agile test tool selection, the ISTQB syllabus emphasizes the importance of:

* Business case justification: Positive ROI must be demonstrated

* Risk mitigation: It's crucial to evaluate risks associated with ROI. Statements A and E reflect these priorities clearly.

Reference: ISTQB-CTFL_Syllabus_2018_V3.1, section 6.2.1 "Main Principles for Tool Selection" and 6.2.3

"Success Factors for Tools"

NEW QUESTION # 175

You have just conducted a skills assessment for your team. You decided to rate everyone from 1 to 5 in the skill areas as follows:

5 = expert

4 = proficient

3 = can use this skill effectively but will need some assistance

2 = interested in learning this skill but has only minimal knowledge

1 = not interested in learning this skill

Given these values, you have rated your team as shown in the table below for the designated skill areas:

	Mike	Greg	Lois	Steve	Fran
Programming	5	4	1	1	5
Static Analysis	4	2	2	3	4
Performance	5	1	1	2	2
Portability	1	1	4	1	4
Usability	1	5	5	4	2
Security	5	2	1	1	5
International Software Testing Qualifications Board	1	1	4	5	1
Black box techniques	1	1	4	5	1
Automation	5	3	1	1	5
Domain knowledge	2	3	1	2	2
Customer support	1	1	4	1	1

You will be starting to test a new product that is an upgrade from one of your existing end user products.

Your testing will include white box,

performance, security, usability, and black box. You also have a goal to automate 100% of the smoke test and 50% of the regression tests by the end of the release.

Your team willingly shares knowledge and conducts regular lunch time cross-training sessions.

Your manager wants to know if you would like to bring in someone to help train your team in preparation for this project. In which

area could you best utilize this help? [3]

- A. Training in customer support
- B. Training in black box techniques
- C. Training in domain knowledge
- D. **Training in automation**

Answer: D

Explanation:

Based on the table, the area where your team could best utilize help is training in automation. This is because most of your team members are either not interested in learning this skill or have only minimal knowledge about it. Automation is an important skill for testing, especially for achieving your goal of automating the smoke test and the regression test. Training in automation can help your team to learn how to use various tools and frameworks to create, execute, and maintain automated test scripts. Training in automation can also improve the efficiency, effectiveness, and coverage of your testing process. Best Automation Courses & Certificates Online Training - ISATop Automation Courses Online References:

- * Best Automation Courses & Certificates Online
- * Training - ISA
- * Top Automation Courses Online

NEW QUESTION # 176

Which TWO of the following metrics will be MOST useful in helping the stakeholders to decide whether to allow the system into acceptance testing?

- * Breakdown of all risks by status (closed / not fully tested / one or more tests failed)
- * Breakdown by test priority of test execution status (passed / failed / not run)
- * Breakdown of outstanding risks by risk level and status (not fully tested / one or more tests failed / both)
- * Breakdown of unresolved defects by severity and status
- * Breakdown of unresolved defects by Risk Id/s that is/are affected by them

- A. 1 &4
- **B. 3&4**
- C. 2&5
- D. 1 &2

Answer: B

Explanation:

Metrics are essential for test control and release decisions. The syllabus recommends providing stakeholders with data that describes:

- * Residual risks(status of untested/high-risk items)
- * Defect severity and status(unresolved issues critical to quality)

"Typical test summary reports may include:... metrics of defects, test cases, test coverage, activity progress and resource consumption..."

- ISTQB-CTFL_Syllabus_2018_V3.1, section 5.3.2

NEW QUESTION # 177

Refer to SCENARIO 2 - You are the test manager for Project 3 and have performed a skills assessment of your Safe as Houses' test team. You must now decide what training or skills development is required.

Skill	Test Automation	Integration testing	Acceptance testing	Knowledge of Light Imagery software	Test control
Harriet	4	3	3	3	4
Sharon	3	3	3	3	3
Steve	3	2	3	2	4
Rahul	4	1	1	2	3

The matrix shows the skill level (5 being highest, 1 lowest) for each team member. Which two of the above skills need the closest attention for potential training or development on this project?

SELECT ONE OPTION

- A. Performance testing & Test planning for incremental life-cycles.
- B. Integration testing and Knowledge of Light Imagery software.
- **C. Knowledge of Light Imagery software and Test control**
- D. Acceptance testing and Knowledge of Light Imagery software.

Answer: C

NEW QUESTION # 178

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