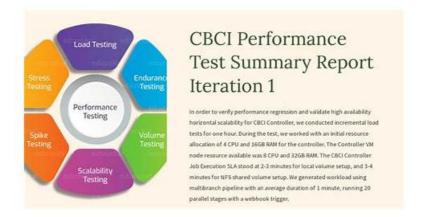
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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 4	Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

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(Q47-Q52):

NEW QUESTION #47

Which type of review provides an evaluation of the Business Continuity Management System (BCMS) outputs against the requirements or expectations to determine whether Business Continuity is incorporated into every task undertaken through the BCMS?

- A. Post-incident Review
- B. External Audit
- C. Quality Assurance (QA)
- D. Performance Appraisal

Answer: C

Explanation:

The CBCI 7.0 course identifiesQuality Assurance (QA) reviews as evaluations that assess whether BCMS processes and outputs meet defined standards and requirements. QA examines whether Business Continuity principles and practices are effectively embedded into organizational tasks and workflows. Unlike performance appraisals (individual focus) or post-incident reviews (event focus), QA provides systematic assurance that Business Continuity is integrated consistently and effectively throughout the BCMS lifecycle.

External audits verify compliance but QA focuses on continuous process improvement.

Reference: CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 134-137.

NEW OUESTION #48

Which of the following is NOT part of the process to implement solutions to resume business operations?

- A. Complying with the organization's project management procedures
- . B. Updating the Activities Business Impact Analysis (BIA) to take into account the effect of the solutions on priority activities
- C. Ensuring alignment with the response structure and plans
- D. Providing training for users of solutions and support staff

Answer: B

Explanation:

While the Activities BIA informs the development of solutions, updating the BIA is not part of the solution implementation process itself. The CBCI 7.0 course explains that implementing solutions focuses on ensuring that operational plans, training, and governance are aligned and effectively deployed. Training equips personnel to use and support new solutions properly. Compliance with project management processes ensures structured, controlled implementation. The BIA is a foundational analysis tool and is typically reviewed or updated separately during scheduled risk and impact assessments rather than during solution implementation. Conflating BIA updates with implementation may confuse strategic assessment with operational execution. Reference:CBCI 7.0 Study Guide, Module 5: Implementation and Maintenance, pages 96-99.

NEW QUESTION #49

For a strategic response team to be effective, its members should have:

- A. Ability to identify commercial opportunities in adverse situations
- B. Decisiveness and the ability to make decisions quickly
- C. Skill in coordinating resources, operations and suppliers
- D. A detailed understanding of each requirement set out in Business Continuity plans

Answer: B

Explanation:

Strategic response teams play a crucial role in managing crises by making timely, high-level decisions that guide the organization's overall continuity response. The CBCI 7.0 course emphasizes that decisiveness and rapid decision-makingare essential qualities for such teams, as delays can exacerbate disruptions and increase impacts. While coordination skills and understanding of Business Continuity plans are important, the strategic team must prioritize swift, confident decisions to steer operational teams and allocate resources effectively during dynamic and stressful situations. Identifying commercial opportunities is beneficial but secondary to ensuring continuity and stability.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures and Roles, pages 80-83.

NEW QUESTION #50

When establishing governance for a Business Continuity Management System (BCMS), which of the following will be responsible for developing and communicating the Business Continuity policy and for promoting a Business Continuity culture by leading by example?

- A. Business Continuity Professional
- B. Top Management
- C. Business Continuity Plan Owners
- D. Departmental Representatives

Answer: B

Explanation:

Top management holds the ultimate responsibility for developing and endorsing the Business Continuity policy and fostering a culture of continuity within the organization. The CBCI 7.0 course emphasizes that leadership commitment is crucial for the BCMS's success, as top management's active involvement sets expectations, allocates resources, and leads by example. Their role extends beyond policy approval to include visible support and communication to embed Business Continuity values across all levels. Other roles such as plan owners and professionals support implementation but do not carry this overarching governance responsibility. Reference:CBCI 7.0 Study Guide, Module 1: Governance and Leadership, pages 22-26.

NEW QUESTION #51

The organization's requirements for information and data resources should be considered as part of the Activity Business Impact Analysis (BIA). Which of the following is correct in relation to the Recovery Point Objective (RPO)?

- A. The RPO should comply with data protection requirements
- B. The RPO establishes the amount of time that IT services can be disrupted before the organization is impacted
- C. All data users and activities have the same requirements; so only limited consultation is required to determine the RPO
- D. The RPO is the point to which information must be restored to enable all priority activities to operate on resumption

Answer: D

Explanation:

Recovery Point Objective (RPO) defines the maximum acceptable age of data to be recovered following a disruption, effectively setting the point in time to which information must be restored. The CBCI 7.0 course explains that RPOs vary depending on the priority and criticality of activities, requiring consultation with data users to ensure continuity needs are met accurately. RPOs are crucial for developing backup and data recovery strategies and directly influence the selection of technical solutions. While data protection compliance is necessary, it is not the primary function of RPO. Additionally, RPO focuses on data restoration points, not on the duration IT services can be disrupted-that relates to Recovery Time Objective (RTO).

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis and Recovery Objectives, pages 56-59.

NEW QUESTION #52

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