

# PDFBraindumps Project-Management Exam Questions are Verified by Subject Matter Experts

## Project Management Exam Questions and Answers

**Project - ANSWER** A temporary endeavor undertaken to create a unique product service or result

**Management - ANSWER** Act of coordinating the efforts of people to accomplish desired goals and objectives using available resources (eg. Money, workers, equipment, manpower)

Includes:

- Identifying requirements
- Establishing clear and achievable objectives
- Balancing the competing demands for quality, scope time and cost
- Adapting specifications, plans and concerns for the stakeholders

**PM Characteristics - ANSWER**

1. Management is goal oriented process
2. Multidimensional (work, people and operations)
3. A continuous process
4. Group activity
5. Dynamic function
6. Intangible force

**Knowledge Areas - ANSWER** Scope Management

Time management  
Cost management  
Stakeholder management  
Human resource management  
Communication management  
Procurement management  
Risk management  
Quality management  
Integration management

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The NCARB Project-Management Certification Exam is one of the valuable credentials that are designed to prove an NCARB aspirant's technical expertise. With the ARE 5.0 Project Management (PjM) Exam (Project-Management) certificate they can be competitive and updated in the highly competitive market. The NCARB Certification Questions offers a great opportunity for beginners and experienced professionals to not only validate their skills but also advance their careers.

### NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li></ul>

Topic 2	<ul style="list-style-type: none"> <li>• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li> </ul>

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### NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q39-Q44):

#### NEW QUESTION # 39

Which of the following is a key advantage of using Building Information Modeling (BIM)?

- A. Guarantees cost savings
- B. Replaces the contractor's role in construction
- C. Allows integrated coordination of architectural, structural, and MEP systems
- D. Eliminates the need for construction documents

**Answer: C**

Explanation:

BIM facilitates integrated coordination of multiple disciplines by enabling a shared digital model, reducing conflicts, improving visualization, and enhancing collaboration. It supports clash detection and improves efficiency but does not eliminate construction documents or replace contractors. ARE 5.0 PjM emphasizes technology's role in project delivery.

#### NEW QUESTION # 40

Which insurance policy protects the architect against claims of negligence?

- A. Workers' Compensation Insurance
- B. General Liability Insurance
- C. Professional Liability Insurance
- D. Builder's Risk Insurance

**Answer: C**

Explanation:

Professional Liability Insurance (Errors and Omissions Insurance) covers architects against claims of negligence, errors, or omissions in their professional services. General Liability covers bodily injury/property damage; builder's risk covers construction site damage; workers' compensation covers employee injuries.

ARE 5.0 PjM includes knowledge of professional risk management.

#### **NEW QUESTION # 41**

Which scheduling method shows the longest path of dependent activities?

- A. Flowchart
- B. Gantt chart
- C. Bar chart
- **D. Critical Path Method (CPM)**

**Answer: D**

Explanation:

The Critical Path Method (CPM) identifies the longest sequence of dependent tasks that determine the minimum project duration. It highlights critical activities where delays affect the overall schedule. Gantt charts and bar charts are visual scheduling tools but do not calculate critical paths. Flowcharts map processes.

CPM is essential in ARE 5.0 PjM for schedule analysis.

#### **NEW QUESTION # 42**

A principal architect is working with a school district on designing an 18,000-square-foot athletics training facility. During the DD phase, the principal notices that the firm's younger staff has produced equipment plans that do not coordinate with the electrical engineer's sheets.

How should the principal architect respond to the lack of coordination? Check the three that apply.

- A. Extend the design schedule
- B. Coordinate drawings in submittal review
- C. Hold a design charrette
- **D. Conduct a desk critique**
- **E. Schedule an immediate coordination meeting**
- **F. Review checklists with the staff**

**Answer: D,E,F**

Explanation:

These three actions represent proactive and constructive responses to coordination issues during the Design Development (DD) phase.

A). Review checklists with the staff: Using coordination checklists reinforces quality control standards and helps less-experienced staff identify typical coordination pitfalls.

D). Conduct a desk critique: This one-on-one review allows the principal to mentor younger staff, identify specific problems, and ensure corrections are made early.

E). Schedule an immediate coordination meeting: Critical to resolving discrepancies quickly with the electrical consultant and design team to realign the design set.

Incorrect options:

B). Design charrettes are typically used for creative brainstorming in schematic design, not resolving coordination issues in DD.

C). Extending the schedule is a last resort and not an efficient first step.

F). Submittal review happens during construction and is too late for addressing design-phase coordination issues.

ARE 5.0 PjM References:

NCARB ARE 5.0 Handbook - PjM: "Consultant Coordination & Document Quality Control" AHPP, 15th ed., Chapter 11: Design Phases and Staff Management Quality Management Plan strategies during DD and CD phases Let me know if you'd like follow-up questions or explanations from other divisions like CE, PPD, or PA.

### NEW QUESTION # 43

A contractor has hired a subcontractor to construct a parking lot for 60 cars. The parking lot will be 60 feet x 270 feet. The subcontractor has quoted a price of \$13.25 per square yard to the contractor. If the contractor adds a mark-up of 15%, what is the cost of each parking space?

- A. \$457
- B. \$3,578
- C. \$4,115
- D. \$398

**Answer: A**

Explanation:

Comprehensive Detailed Explanation:

Step 1: Calculate area in square feet:

$$60 \text{ ft} \times 270 \text{ ft} = 16,200 \text{ sq ft}$$

Step 2: Convert to square yards:

$$16,200 \text{ sq ft} \div 9 = 1,800 \text{ sq yd}$$

Step 3: Calculate base cost:

$$1,800 \text{ sq yd} \times \$13.25 = \$23,850$$

Step 4: Add 15% markup:

$$\$23,850 \times 1.15 = \$27,427.50$$

Step 5: Divide total cost by 60 parking spaces:

$$\$27,427.50 \div 60 = \$457.13 \text{ # Approx. } \$457 \text{ per space}$$

References:

NCARB ARE 5.0 Handbook - Cost estimating and budgeting

CSI MasterFormat - Division 32 (Exterior Improvements)

ARE 5 Review Manual - Project Management, Cost and Quantity Takeoffs

### NEW QUESTION # 44

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