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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q41-Q46):

NEW QUESTION # 41

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1,2,4
- B. 2,3,4
- C. 1,2,3
- D. 1,3,4

Answer: C

Explanation:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 42

Which receives the benefit of the governance provided by a P3O?

- A. Change initiatives
- B. Finance
- C. Business as usual
- D. Commercial

Answer: A

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.

Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 43

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Following a clearly defined business strategy
- B. Reviewing the Blueprint regularly
- C. Tailoring core standards to meet local need
- D. Planning resource capacity at a local level

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery. Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 44

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- A. Virtual Office
- B. Organization Portfolio Office
- C. P3O model with Hub Portfolio Offices
- D. Flexible resource pool

Answer: B

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 45

Which is a likely source of a threat to achieving the Blueprint?

- A. Programme approach is used to implement a P3O
- B. Stakeholders are identified and analysed
- C. External consultants advise the programme team
- D. Programme team fails to use a common language

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies a programme team's failure to use a common language as a likely threat to achieving the Blueprint. Section 4.3.4 states, "A lack of common language among the programme team can lead to miscommunication, threatening the successful realization of the Blueprint." This contrasts with stakeholder analysis (B), a programme approach (C), or consultant advice (D), which are positive or neutral factors. The 2013 edition highlights communication as critical to Blueprint success, ensuring alignment during implementation. This threat can derail strategic planning if unaddressed.

Reference: P3O Foundation (2013) manual, Section 4.3.4, AXELOS.

NEW QUESTION # 46

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