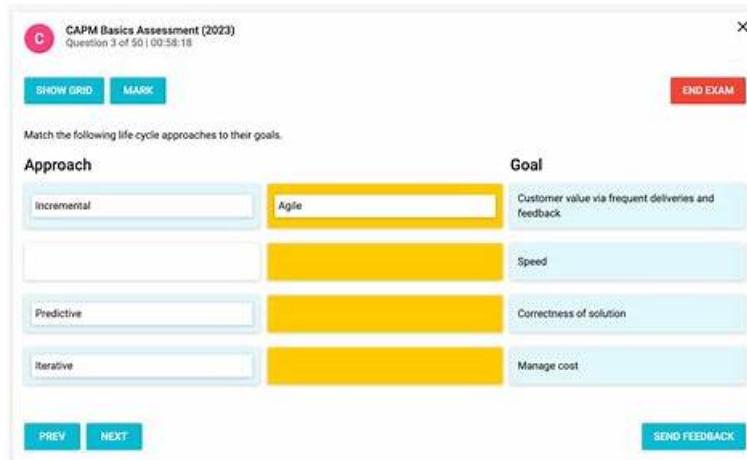


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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1115-Q1120):

NEW QUESTION # 1115

Requirements documentation will typically contain at least:

- A. Stakeholder requirements, staffing requirements, and transition requirements.
- **B. Business objectives, stakeholder impact, and functional requirements.**
- C. Business requirements, the stakeholder register, and functional requirements.
- D. Stakeholder impact, budget requirements, and communications requirements.

Answer: B

Explanation:

Section: Volume B

Explanation:

5.2.3.1 Requirements Documentation

Requirements documentation describes how individual requirements meet the business need for the project.

Requirements may start out at a high level and become progressively more detailed as more about the requirements is known. Before being baselined, requirements need to be unambiguous (measurable and testable), traceable, complete, consistent, and acceptable to key stakeholders. The format of a requirements document may range from a simple document listing all the requirements categorized by stakeholder and priority, to more elaborate forms containing an executive summary, detailed descriptions, and attachments.

Components of requirements documentation can include, but are not limited to:

Business requirements, including:

- Business and project objectives for traceability;
- Business rules for the performing organization; and
- Guiding principles of the organization

* Stakeholder requirements, including:

- Impacts to other organizational areas;
- Impacts to other entities inside or outside the performing organization; and
- Stakeholder communication and reporting requirements.

* Solution requirements, including:

- Functional and nonfunctional requirements;
- Technology and standard compliance requirements;
- Support and training requirements;
- Quality requirements; and

◦ Reporting requirements, etc. (solution requirements can be documented textually, in models, or both).

Project requirements, such as:

- Levels of service, performance, safety, compliance, etc.; and
- Acceptance criteria.

Transition requirements.

Requirements assumptions, dependencies, and constraints.

NEW QUESTION # 1116

Deciding the phases of project life cycle would be considered a part of which of these knowledge areas?

- A. Project Integration Management
- B. Project Resource Management
- C. Project Scope Management
- D. Project Schedule Management

Answer: C

NEW QUESTION # 1117

Success is measured by benefits realization for a:

- A. strategic plan
- B. project
- C. program
- D. portfolio

Answer: D

Explanation:

Section: Volume B

Explanation:

1.4.2 Portfolio Management

A portfolio refers to projects, programs, subportfolios, and operations managed as a group to achieve strategic objectives. The projects or programs of the portfolio may not necessarily be interdependent or directly related.

For example, an infrastructure firm that has the strategic objective of "maximizing the return on its investments" may put together a portfolio that includes a mix of projects in oil and gas, power, water, roads, rail, and airports.

From this mix, the firm may choose to manage related projects as one program. All of the power projects may be grouped together as a power program. Similarly, all of the water projects may be grouped together as a water program.

Thus, the power program and the water program become integral components of the enterprise portfolio of the infrastructure firm.

NEW QUESTION # 1118

What estimating technique is used when there is limited information?

- A. Analogous estimating
- B. Parametric estimating
- C. Three-point estimating
- D. Bottom-up estimating

Answer: A

Explanation:

Section: Volume E

Explanation/Reference:

NEW QUESTION # 1119

The following chart contains information about the tasks in a project.

Task	PV	AC	EV
1	10,000	10,000	10,000
2	10,000	8,000	10,000
3	10,000	8,000	8,000
4	9,000	12,000	10,000
5	10,000	12,000	12,000
6	10,000	10,000	12,000
7	12,000	12,000	10,000
8	10,000	8,000	9,000
9	12,000	10,000	11,000

Based on the chart, what is the schedule variance (SV) for Task 8?

- A. -1,000
- B. 1,000
- C. 2,000
- D. -2,000

Answer: A

Explanation:

Section: Volume B

NEW QUESTION # 1120

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