

L5M9 Operations Management 学習ガイド、L5M9問題集参考書、L5M9最新参考書



CIPS Level 5 – Advanced Diploma in Procurement and Supply

Operations Management [L5M9]

Sample Exam Questions (Objective Response)

The correct answer will be listed below each question

L5M9 Sample Questions April 2020

P.S. CertShikenがGoogle Driveで共有している無料かつ新しいL5M9ダンプ: <https://drive.google.com/open?id=1O-EnIK4KxGFRC3zNQs3KX-itREy707f2>

お客様が問題を解決できるように、当社は常に問題を最優先し、価値あるサービスを提供することを強く求めています。L5M9質問トレントは、短時間で試験に合格し、認定資格を取得するのに役立つと確信しています。L5M9ガイドの質問を理解するのが待ち遠しいかもしれません。他の教材と比較した場合、当社の製品の品質がより高いことをお約束します。現時点では、L5M9ガイドトレントのデモを無料でダウンロードできます。L5M9試験問題をご存知の場合は、ぜひお試しください。

我々の商品の質を保証するために、専門家たちは商品の開発を研修しています。過去の試験のデータに基づいて、L5M9問題集を開発しています。現在でも、問題集の更新に働いています。複数の更新を通して、今の的中率の高いL5M9問題集になりました。我々のL5M9問題集で試験に合格できると信じています。

>> L5M9認定テキスト <<

CIPS L5M9独学書籍、L5M9復習問題集

我々はL5M9問題集の英語版と日本語版を開発しています。英語版と日本語版の内容が同じですが、言葉だけ違います。L5M9問題集に英語試験と日本語試験を準備する受験者たちは気楽に試験に合格することができます。それに、我々のCIPSのL5M9日本語版問題集を購入するなら、英語版をおまけにさし上げます。

CIPS Operations Management 認定 L5M9 試験問題 (Q70-Q75):

質問 # 70

At which point in the manufacturing process would Failure Mode and Effective Analysis (FMEA) be first used?

- A. at regular intervals during the manufacturing process
- **B. before manufacturing begins**
- C. on a faulty item if it is returned from a customer
- D. once all items have been processed, before they are sent to customers

正解: B

解説:

The question asks when it can be FIRST used so the correct answer is 1. FMEA detects failures early in the process, usually before mass production begins, and looks at potential failures in both design and process. It may be conducted when you have a prototype as well as later on in the manufacturing process, or when products are returned faulty. P.97-98

質問 # 71

The Balanced Scorecard is a performance management approach which looks at measuring four areas of a business. Of those listed below, which is not an area traditionally measured within the Scorecard?

- A. customer
- **B. environment**
- C. finance
- D. business processes

正解: B

解説:

Environment is not traditionally measured- the other missing criteria is learning and development. This is an approach developed by Kaplan and Norton and there's often at least one question in the exam on this. I recommend learning this as it does also come up in other modules at Level 5 too. For a rounded view of the Balanced Scorecard framework check out this YouTube video:

<https://www.youtube.com/watch?v=IGJ-25hikHA>

質問 # 72

Below are details of five companies who operate a Total Quality Management System (TQM). For each company, select the system used and identify which area of the Balanced Scorecard this relates to.

Company 1: The focus of this company is to gather real-time data to assess the quality of products created during the manufacturing process. There are tight budgets and reworking any defects will affect the bottom line.

Company 2: This company is concerned about how their products are received. They have recently completed market research focused on their client's feelings. The objective is now to improve the product's look and performance to meet these expectations.

Company 3: The focus of this company is defining the customer requirements and translating this into a high-quality specification and effective operational process.

Company 4: Within this company there is a group of 6 employees who meet regularly with the objective of reducing issues that arise in the manufacturing of products.

Complete the table below by listing the TQM System used and the relevant Balanced Scorecard criteria for each company. Each response should only be used once: Quality Circle, Statistical Process Control, Kansei Engineering, Quality Function Deployment, Finance Criteria, Business Process Criteria, Learning and Growth Criteria, Customer Criteria.

Which of the following will you put into box 8?

- A. business process criteria
- B. customer criteria
- C. finance criteria
- **D. learning and growth criteria**

正解: D

解説:

質問 # 73

At Red Glass Ltd a strategy has been developed by the Operations Department to reduce costs and streamline supply chain operations. This is being incorporated into the organisation's overarching corporate strategy. What is the name given to this type of strategy development?

- A. bottom- up
- B. lean
- C. structure-related strategy
- D. value engineering

正解: A

解説:

The correct answer is bottom-up. There are 2 forms of strategy development: top down and bottom up. Bottom up is when a department within an organisation makes a strategy and it is passed up the ladder for implementation. Top down is the opposite (it is filtered down the ladder from senior management to individual departments). See p.42.

質問 # 74

Blue Slipper Ltd is a multi-national organisation that produces a variety of cosmetic products. A team has been put together to create a strategy for the Marketing Department in order to increase sales and thus profitability. What level of strategy is being created?

- A. operational level strategy
- B. business level strategy
- C. functional level strategy
- D. corporate level strategy

正解: C

解説:

The correct answer is functional level strategy as Marketing is a function within the business. P.32 discusses the three levels of strategy: corporate (whole organisation), business level (divided by business unit such as lipsticks, mascara etc) and function (divided by department such as marketing, operations and HR). The last option is made up.

質問 # 75

.....

当社CIPSのウェブサイトCertShikenは非常に安全で定期的なプラットフォームです。第一に、L5M9試験トレンドの購入プロセス中に会社のウェブサイトのセキュリティを保証します。第二に、L5M9模擬テストの購入に関するすべての顧客情報については、専門の担当者が管理し、情報開示は一切行われません。最後になりましたが、最も重要なのは、L5M9試験の教材には、98%から100%の高い合格率に基づく高品質のメリットがあります。Operations Managementデータは他の言葉よりも雄弁です。L5M9トレーニング準備に自信を持ってください。

L5M9独学書籍: <https://www.certshiken.com/L5M9-shiken.html>

CertShiken L5M9独学書籍が提供した商品をご利用してください、第一に、CertShikenのL5M9問題集はIT領域の専門家達が長年の経験を活かして作成されたもので、試験の出題範囲を正確に絞ることができます、もしあなたが今試験を心配している受験者の一人であれば、おめでとうございます、あなたは私たちCertShikenのL5M9試験を受けることができます ツール、このようなL5M9証明書を取得することで、昇給、昇進の機会、上司や同僚からの信頼など、将来の多くの同意結果を習得できます、CertShikenのCIPSのL5M9問題集を買う前に、一部の問題と解答を無料で試用することができます、CIPS L5M9認定テキスト 私たちのテスト合格対策を他の企業と比較することもできます。

マスターにコーヒーを貰いたかったんだ 俺はテラスの方へ歩き出す、こんどはもう少し力を入れてみる、CertShikenが提供した商品をご利用してください、第一に、CertShikenのL5M9問題集はIT領域の専門家達が長年の経験を活かして作成されたもので、試験の出題範囲を正確に絞ることができます。

試験の準備方法-素敵なL5M9認定テキスト試験-権威のあるL5M9独学書籍

もしあなたが今試験を心配している受験者の一人であれば、おめでとうございます、あなたは私たちCertShikenのL5M9試験を受けることができます ツール、このようなL5M9証明書を取得することで、昇給、昇進の機会、上司や同僚からの信頼など、将来の多くの同意結果を習得できます。

CertShikenのCIPSのL5M9問題集を買う前に、一部の問題と解答を無料で試用することができます。

- [illegible]

P.S.CertShikenがGoogle Driveで共有している無料の2026 CIPS L5M9ダンプ: <https://drive.google.com/open?id=1O-EnIK4KxGFRC3zNQs3KX-itREy707f2>