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Topics of PRINCE2-Practitioner Certified Exam

Analyze the application of PRINCE2 principles in context

- benefits management approach & business case
- recommended roles and responsibilities
- the recommended risk management procedure

- exception report, highlight report, lessons log, work package
- the recommended roles and responsibilities
- project plan, stage plan, exception plan, the team plan
- risk management approach, risk register
- recommended roles and responsibilities
- recommended roles and responsibilities
- recommended roles and responsibilities
- Apply the PRINCE2 requirements for controlling progress, demonstrating an understanding of:
 - the recommended project management team structure
 - the recommended associated actions
 - outputs, outcomes, benefits, and dis-benefits
- Apply the PRINCE2 requirements for the quality theme, demonstrating an understanding of:
 - Apply the PRINCE2 requirements for applying the risk theme, demonstrating an understanding of:
 - product description, project product description, quality management approach, quality register
 - tolerances and raising exceptions
- Apply the PRINCE2 requirements for the organization theme, demonstrating an understanding of:
 - communication management approach
- Carry out the initiating a project process activity, demonstrating an understanding of:
 - quality planning, quality control, quality assurance
 - the recommended roles and responsibilities
 - the recommended approach to planning, including the recommended approach to defining and analyzing the products
 - checkpoint report, daily log, end project report, end-stage report,
 - recommended roles and responsibilities

PRINCE2 Practitioner certification is a valuable credential for project managers, as it demonstrates your proficiency in project management principles and practices. PRINCE2 Practitioner Exam certification is recognized globally, which means that it can help you advance your career in any part of the world. PRINCE2 Practitioner Exam certification also opens up new job opportunities and can help you negotiate a higher salary.

PRINCE2 Practitioner Exam Sample Questions (Q106-Q111):

NEW QUESTION # 106

Which of the following activities is the Executive responsible for?

- A. Responsible for the Benefits Review Plan post project
- B. Ensure the desired outcome of the project is specified
- C. Assess and update the Business Case at the end of each stage
- **D. Responsible for the benefits review plan**

Answer: D

Explanation:

Explanation/Reference:

Organization Theme

Testlet 1

Scenario

Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. Whilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits Ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar. It has yet to be decided which of the photographers to use.

NEW QUESTION # 107

Scenario

A central government department, the Ministry of Food Hygiene (MFH), faces increasing pressure to cut costs, better manage suppliers' performance and reduce the confusion caused by inadequate internal controls, outdated standards and outdated technology. External consultants were employed to conduct a feasibility study to identify options to address the problems, and the likely costs and benefits. The following options were considered:

Do nothing.

Re-engineer selected business functions.

Outsource selected business functions.

The feasibility study concluded that there was a case for outsourcing the MFH Information Technology Division and the Facilities Division (maintenance of buildings and grounds). The recommendations were:

One service provider should be contracted to provide the services currently provided by the Information Technology Division and the Facilities Division.

A 10-year service contract should be agreed with the selected service provider.

The feasibility study developed high-level designs of the current organization, processes, systems and operating models, plus an outline Business Case for the required project. The external consultants also made the following recommendations for the management of the project:

Use PRINCE2.

Set up the project with 4 management stages:

Stage 1. Standard PRINCE2 initiation activities.

Stage 2. Create detailed designs (future organization, processes, systems and operating models) and the service level agreement between MFH and the future service provider.

Stage 3. Request and evaluate proposals, select service provider and agree contract.

Stage 4. Transfer equipment and staff, transfer responsibility for service provision and run trial period.

Initial estimates indicated that the project would cost £2.5m and take two years to complete.

MFH senior management agreed that there was a case for outsourcing, and accepted the recommendations as a basis for the project. There is an expected saving of £20m over 10 years.

The Outsourcing project has completed the Starting up a Project process and is now in the initiation stage.

Because of the strategic importance of the project, the MFH Chief Executive Officer has taken the role of Executive. A PRINCE2-experienced Project Manager has been appointed from within MFH. Staff within the business functions being outsourced will work with the external consultants who conducted the feasibility study to define the detailed designs.

Which 2 statements should be recorded under the Expected dis-benefits heading?

- A. MFH will lose direct control over the outsourced business functions.
- B. Staff may lose the opportunity to work in Information Technology.
- C. The project will take two years to deliver.
- D. Staff morale will be negatively affected.
- E. An investment of £2.5m is required.

Answer: A,C

Explanation:

References:

NEW QUESTION # 108

HOTSPOT

The project has a cost tolerance of +5% I 5%, of which stage 2 has a tolerance of +£45k 1-£45k.

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Hot Area:

	Assertion		Reason	
1	If stage 2 exceeds its target by £20k the Stage Plan should be replaced by an Exception Plan.	True-False	When the Stage Plan is updated with activities to deal with any deviations from planned cost and time, this is called an Exception Plan.	True-False
2	The Team Plan required for the development of the service level agreement should be produced in consultation with supplier assurance.	True-False	Supplier assurance should confirm that Team Plans are in accordance with relevant supplier standards.	True-False
3	The Stage Plan for stage 2 should be prepared during the initiation stage.	True-False	All Stage Plans are produced near the end of the initiation stage.	True-False
4	A final stage (stage 5), covering project closure, should be added to the Project Plan.	True-False	The Project Plan covers all management stages.	True-False
5	The cost tolerance planned for each stage should be +5% '5%.	True-False	Project tolerances for cost and time should always be allocated equally between all of the stages.	True-False
6	The key deliverables and estimates from the feasibility study should provide a major input to the Project Brief.	True-False	The feasibility study should confirm all project costs.	True-False

Answer:

Explanation:

	Assertion		Reason	
1	If stage 2 exceeds its target by £20k the Stage Plan should be replaced by an Exception Plan.	True-False	When the Stage Plan is updated with activities to deal with any deviations from planned cost and time, this is called an Exception Plan.	True-False
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4	A final stage (stage 5), covering project closure, should be added to the Project Plan.	True-False	The Project Plan covers all management stages.	True-False
5	The cost tolerance planned for each stage should be +5% -5%.	True-False	Project tolerances for cost and time should always be allocated equally between all of the stages.	True-False
6	The key deliverables and estimates from the feasibility study should provide a major input to the Project Brief.	True-False	The feasibility study should confirm all project costs.	True-False

NEW QUESTION # 109

Which of the following statements is FALSE regarding the Continued Business Justification?

- A. The justification for the project may change
- B. If the project is no longer justified it should be stopped
- C. The justification for the project should remain valid
- D. The justification for the project must remain the same throughout the project

Answer: C

NEW QUESTION # 110

MANAGING PRODUCT DELIVERY

The team manager for the production of the 'marketing materials' has identified that they will not be ready within the timescale agreed in the work package. The team manager has sufficient tolerance to take corrective action. As a result, additional resources have been assigned to this work package.

Which theme is being applied?

- A. Progress
- B. Organization
- C. Change
- D. Risk

Answer: D

NEW QUESTION # 111

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