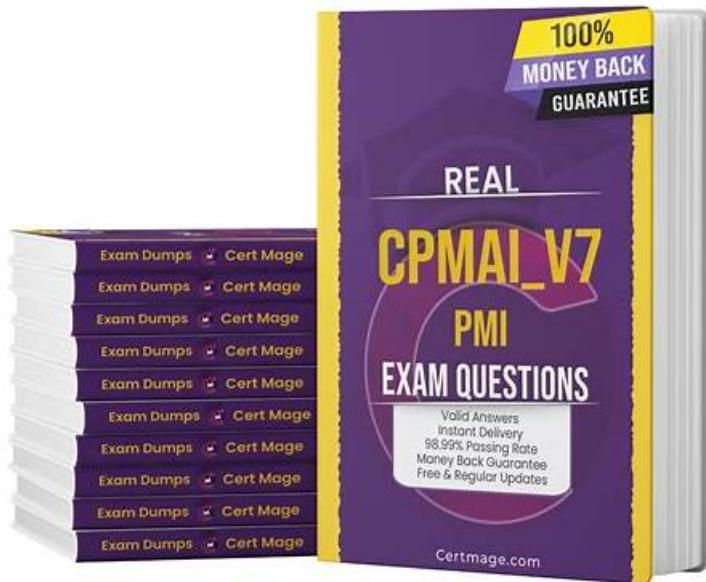


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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details

Topic 1	<ul style="list-style-type: none"> <li>Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.</li> </ul>

## PMI Certified Professional in Managing AI Sample Questions (Q96-Q101):

### NEW QUESTION # 96

A government agency plans to increase personalization of their AI public services platform. The agency is concerned that the personal information may be hacked.

Which action should occur to achieve the agency's goals?

- A. Standardize service protocols to deliver services for reliability.
- B. Enhance data privacy to increase user trust and confidence.**
- C. Educate employees on new technologies so they can help users.
- D. Develop user-friendly interfaces which are tested by users.

### Answer: B

Explanation:

PMI's guidance on responsible and trustworthy AI highlights data privacy, security, and protection of personal information as central when deploying AI in public-sector services. For personalization in e-government platforms, PMI notes that organizations must "design AI solutions that safeguard personally identifiable information (PII) and comply with applicable privacy regulations," because public trust is especially fragile in government contexts. Strengthening privacy controls-through techniques such as data minimization, access controls, encryption, anonymization/pseudonymization, and robust cybersecurity practices-is described as a direct way to protect citizens and maintain confidence in AI-enabled services.

The PMI-CPMAI materials also emphasize that user trust is a prerequisite for adoption, particularly when AI uses sensitive personal or behavioral data. They state that AI programs should "embed privacy-by-design and security-by-design into architectures and workflows so that personalization does not compromise confidentiality or expose citizens to heightened risk." While standardizing protocols, educating employees, and improving interfaces have value, they do not address the agency's specific concern about hacking and misuse of personal data. Enhancing data privacy and security directly aligns with both the risk concern (hacking) and the strategic goal (personalized services that users trust), making it the action most consistent with PMI's responsible AI and data governance guidance.

### NEW QUESTION # 97

A financial services firm is implementing AI models to automate fraud detection. The project manager needs to ensure the models comply with regulatory standards and ethical guidelines while maintaining performance and accuracy.

Which action should the project manager take?

- A. Use any available data without checking for consent
- B. **Implement bias detection and mitigation strategies**
- C. Focus solely on model accuracy, ignoring compliance
- D. Assume compliance without formal verification

### Answer: B

Explanation:

PMI-CPMAI places responsible AI, regulatory compliance, and ethical alignment on equal footing with performance and accuracy, especially in highly regulated sectors like financial services. Fraud detection models often operate on sensitive financial and personal data and can materially impact customers if they are biased or systematically unfair.

The PMI-CPMAI guidance on risk, ethics, and governance emphasizes that project managers must ensure AI systems are evaluated not only on predictive quality but also on fairness, bias, transparency, and explainability. A core expectation is that teams implement bias detection and mitigation strategies across the AI lifecycle: examining training data for representational bias, testing model outputs for disparate impact across customer segments, and applying corrective techniques such as rebalancing, re-weighting, or constraint-based training.

Focusing solely on accuracy (option A) contradicts responsible AI principles and can institutionalize harmful patterns. Using any available data without consent (option C) violates data protection and ethical standards. Assuming compliance without formal verification (option D) fails governance and auditability requirements. By contrast, implementing bias detection and mitigation strategies directly addresses regulatory and ethical concerns, while also supporting robust, trustworthy performance. It operationalizes responsible AI practices in line with PMI-CPMAI expectations, ensuring the fraud models are both effective and compliant.

### NEW QUESTION # 98

A consulting firm is determining the feasibility of an AI project. They need to justify the use of AI over noncognitive solutions. The project manager has listed potential noncognitive alternatives.

What is an effective method to support an AI approach?

- A. Relying only on industry trends favoring AI adoption
- B. Focusing on the novelty and technological AI appeal
- C. Emphasizing the simplicity and reliability of noncognitive solutions
- D. **Conducting a cost-benefit analysis comparing AI and noncognitive solutions**

### Answer: D

Explanation:

Within the PMI-CPMAI framework, the decision to use AI rather than a noncognitive or traditional solution is treated as a business case and value-realization question, not a technology-first decision. PMI stresses that project leaders should "compare AI-based and non-AI alternatives using structured cost-benefit and risk-benefit analysis, including implementation costs, operational costs, expected value, and non-financial impacts such as risk, compliance, and ethics." The guidance warns against adopting AI purely for novelty or perceived prestige, emphasizing that AI should only be chosen when it provides clear incremental value over simpler options in terms of accuracy, scalability, adaptability, or automation potential. A cost-benefit analysis helps quantify and qualify where AI delivers superior outcomes—for example, handling large-scale unstructured data, learning patterns that rules cannot capture, or enabling continuous improvement through retraining. It also allows transparent communication with stakeholders and sponsors about why AI is justified relative to more traditional solutions. Thus, the effective method to support an AI approach in a feasibility assessment is conducting a cost-benefit analysis comparing AI and noncognitive solutions, not relying on buzz, trends, or perceived

complexity.

#### NEW QUESTION # 99

During the evaluation of an AI solution, the project team notices an unexpected decline in model performance. The model was previously achieving high accuracy but has recently shown increased error rates.

Which action will identify the cause of the performance decline?

- A. **Analyzing the distribution of real world data for potential shifts**
- B. Checking for issues in the data preprocessing pipeline that may have introduced noise
- C. Reviewing recent changes made to the model's architecture and parameters
- D. Increasing the amount of regularization to prevent overfitting

**Answer: A**

Explanation:

In PMI-CPMAI, ongoing monitoring and performance management are core responsibilities during the AI lifecycle. A model that once performed well but later shows increased error rates often suffers from data drift or concept drift-situations where the real-world data distribution or underlying relationships change compared with the training data. PMI-CPMAI guidance stresses that identifying the root cause of such degradation requires examining how incoming production data differs from historical or training data.

By analyzing the distribution of real-world data for potential shifts, the project team can detect changes in key input features, population characteristics, usage patterns, or label definitions that may be driving performance decline. This aligns with recommended practices in AI operations (MLOps) such as monitoring feature distributions, stability metrics, and segment-level performance over time.

Other actions, like reviewing architecture or increasing regularization, are design-level changes and treat symptoms without first confirming whether the environment has changed. Similarly, checking the preprocessing pipeline is useful when suspecting a technical bug, but the question focuses on identifying the cause of a gradual or unexpected performance drop in real deployment. PMI-CPMAI emphasises that data and context drift analysis is the primary diagnostic step in such scenarios. Therefore, the most appropriate action is to analyze the distribution of real-world data for potential shifts.

#### NEW QUESTION # 100

A company needs to launch an AI application quickly to be the first to the market. The project team has decided to use pretrained models for their current AI project iteration.

What is a key result of leveraging pretrained models?

- A. The custom project development time can increase due to adjustments.
- B. The project can face unexpected scalability challenges.
- C. The team can encounter compatibility issues with existing systems.
- D. **The team can see a reduction in the overall project timeline.**

**Answer: D**

Explanation:

Within PMI-CPMAI, one of the key strategic levers for AI projects is reusing existing AI assets, including pretrained models, to accelerate delivery and reduce initial development complexity. PMI describes pretrained and foundation models as allowing organizations to "leverage previously learned representations so that teams can focus effort on adaptation, integration, and value realization rather than building models from scratch." This often results in a shorter experimentation cycle, reduced training time, and faster deployment, especially when speed-to-market is a primary objective.

PMI emphasizes that such reuse is particularly valuable in early iterations or minimum viable products (MVPs), where the aim is to "deliver functional AI capability quickly, validate value hypotheses, and gather user feedback." While the team still needs to handle integration, fine-tuning, and risk controls, the heavy lifting of initial training on massive datasets has already been done by the pretrained model provider. This is contrasted with full custom model development, which PMI characterizes as more resource-intensive and time-consuming, requiring substantial data preparation, training, and optimization. Potential challenges such as compatibility or scalability must be managed, but they are not the key, primary effect identified by PMI. The most central and intended result of using pretrained models in this context is that the overall project timeline is reduced, enabling the company to reach the market faster.

## NEW QUESTION # 101

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