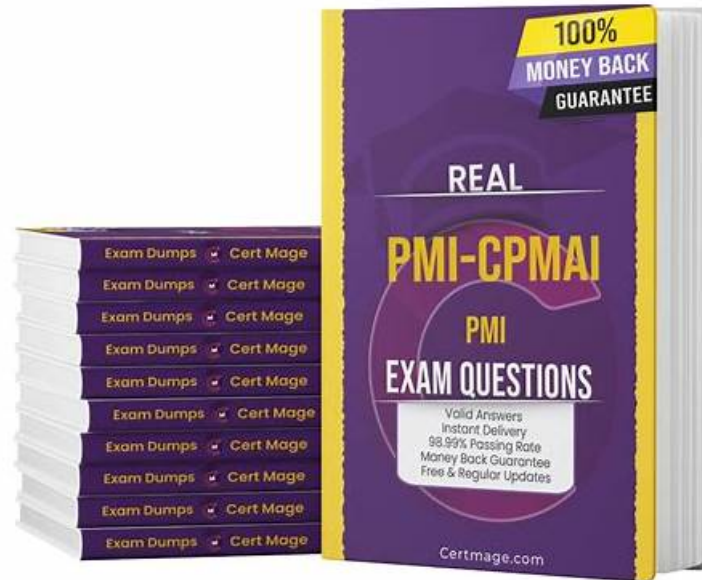


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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.
Topic 2	<ul style="list-style-type: none"> Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 3	<ul style="list-style-type: none"> Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.

Topic 4	<ul style="list-style-type: none"> • Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 5	<ul style="list-style-type: none"> • Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 6	<ul style="list-style-type: none"> • Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.

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PMI Certified Professional in Managing AI Sample Questions (Q128-Q133):

NEW QUESTION # 128

A company's leadership team has requested insights into the AI model's ability to support decision-making processes without requiring them to understand complex technical details.

Which step should the project manager take?

- A. Explain the role of neural network architectures in prediction accuracy
- B. Describe the model's backpropagation and gradient descent optimization
- **C. Demonstrate how the model's output can be integrated and used in end-user systems**
- D. Discuss how ensemble methods improve the model's robustness

Answer: C

Explanation:

In PMI-CPMAI, a key responsibility of the AI project manager is to translate technical capabilities into business-usable decision support, especially for senior leaders who do not need (or want) deep technical model detail. The PMI-CPMAI exam content emphasizes aligning AI outputs with business processes and decision workflows across the full lifecycle, from defining the business need to operationalizing the solution in real environments. Project Management Rather than explaining the mathematics of neural networks, gradient descent, or ensemble methods (options A-C), the guidance stresses demonstrating how the AI system's outputs appear in familiar tools (dashboards, reports, workflow systems) and how they can be acted upon by decision-makers. This includes clarifying inputs, key indicators, thresholds, confidence levels, exception handling, and what actions users should take based on different system recommendations.

PMI-CPMAI also links this to value realization-leaders need to see how the model's outputs are embedded in end-user systems to drive measurable outcomes, not how the algorithm is implemented. certifyera.com+1 Demonstrating integration into end-user systems (option D) directly addresses that need, supports adoption, and satisfies the framework's focus on practical, lifecycle-oriented AI delivery.

NEW QUESTION # 129

A project manager is preparing a final report on an AI project. The report must highlight lessons learned, focusing on ethical concerns and compliance with data regulations. In addition, the team has identified multiple ethical issues related to data privacy during the project.

What is an effective approach to address the situation for future AI projects?

- A. Increase the frequency of compliance audits.
- **B. Implement a robust ethical data governance framework.**
- C. Provide additional training on ethical AI practices.
- D. Develop a transparent data compliance usage policy.

Answer: B

Explanation:

The best answer is B. Implement a robust ethical data governance framework . PMI's CPMAI materials treat trustworthy AI as a combination of ethics, responsibility, transparency, governance, and explainability , and they specifically connect data privacy, regulatory compliance, and responsible AI behavior to governance structures rather than to isolated controls. PMI's official CPMAI exam outline includes applying ethical AI concepts throughout the lifecycle, developing frameworks for responsible AI implementation, applying data privacy principles, ensuring compliance with regulations such as GDPR, and establishing governance protocols for sensitive data.

A governance framework is the strongest answer because the question asks for an approach that will improve future AI projects , not just fix one symptom. A robust ethical data governance framework creates repeatable rules for data access, usage, accountability, privacy protection, oversight, and escalation of ethical concerns.

PMI's broader guidance on trustworthy AI and AI data governance also emphasizes that governance is what turns ethical intent into consistent operational practice across projects.

The other options help, but they are narrower. More audits are reactive, a usage policy is only one part of governance, and training alone does not create enforceable controls. A governance framework is the most complete and PMI-aligned corrective action.

NEW QUESTION # 130

An aerospace engineering firm is developing a machine learning model to predict component failures. The project manager needs help to ensure the training data is representative of real-world scenarios. Which method will meet the project manager's objective?

- A. Analyzing competitor data
- B. Relying solely on synthetic data
- C. Implementing real-time data monitoring
- **D. Using historical data from multiple sources**

Answer: D

Explanation:

PMI's CPMAI/PMI-CPMAI guidance emphasizes that, in the Data Understanding and Data Preparation phases, the team must identify appropriate datasets, evaluate training data requirements, validate "ground truth" quality, and explicitly assess data representativeness and potential bias issues before moving forward.

Using historical data from multiple sources best supports representativeness because it increases coverage across operating conditions, environments, and failure modes that occur in real deployments (different fleets, sensors, maintenance practices, and duty cycles). This directly aligns with PMI's expectation that the project manager ensures readiness of data for model development through quality checks and representativeness assessments as part of go/no-go decisioning. In contrast, relying solely on synthetic data can reduce fidelity and distort real-world distributions if not carefully validated; competitor data often has ownership and fit-for-purpose limitations; and real-time monitoring is useful operationally but does not inherently make the training dataset representative. Therefore, aggregating and reconciling multi-source historical data is the most PMI- aligned method to meet the objective of representative training data prior to model development and evaluation.

NEW QUESTION # 131

An AI project team is in the process of designing a security plan. The team needs to consider various aspects such as transparency, explainability, and compliance with data regulations.

Which action should the project manager take?

- A. Assume compliance without reviewing current regulations
- B. Focus only on technical security measures, ignoring transparency

- C. Ensure the AI system's decisions are transparent and explainable
- D. Rely solely on encryption without considering other security aspects

Answer: C

Explanation:

In PMI-CPMAI, security planning for AI solutions goes beyond traditional technical controls; it explicitly includes transparency, explainability, and regulatory compliance as part of a responsible AI posture. The guidance states that security and trust in AI depend not only on encryption, access control, and infrastructure hardening, but also on whether stakeholders can understand how decisions are made and whether those decisions comply with applicable laws and policies.

PMI's AI management perspective includes requirements for explainable and auditable decision-making, particularly in public-sector and high-impact domains. This means designing systems so that model behavior can be interpreted, key features and factors identified, and decisions documented in a way that regulators, auditors, and affected users can review. The project manager is therefore expected to ensure that the AI system's design and governance support transparency and explainability, in addition to technical security controls.

Focusing only on technical measures or assuming compliance without review contradicts PMI-CPMAI's emphasis on proactive governance and legal/ethical due diligence. Reliance solely on encryption addresses confidentiality but not fairness, accountability, or understandability. Thus, the correct action is to ensure the AI system's decisions are transparent and explainable, embedded alongside other security and compliance safeguards.

NEW QUESTION # 132

A project manager is leading a complex project for a global financial institution. The project is developing an AI-driven system for real-time fraud detection and risk management. The system needs to adhere to all financial regulations. The project manager has identified skills gaps with the existing available resources.

What should the project manager do?

- A. Delay the project until internal expertise is developed
- B. Engage consultants to fill the expertise gap
- C. Proceed with the project until external expertise is needed
- D. Allocate additional budget for consultant AI training

Answer: B

Explanation:

For a global financial institution deploying an AI-driven, real-time fraud detection and risk management system, PMI-aligned AI governance highlights the need for specialized expertise in multiple domains: AI/ML, data engineering, financial risk, fraud typologies, and complex financial regulations (e.g., KYC, AML, transaction monitoring rules). When a skills gap is identified in such a high-stakes, highly regulated context, continuing without the right expertise can create serious compliance, operational, and reputational risks.

Engaging external consultants to fill the expertise gap (option D) is consistent with PMI-CPMAI's focus on ensuring that roles and responsibilities are matched with appropriate competencies. Consultants with proven experience in regulated financial AI projects can help design compliant architectures, define explainability and auditability requirements, advise on model risk management, and ensure that controls meet regulatory expectations.

Delaying the project until internal expertise is developed (option A) may not be practical for strategic initiatives and still might not yield sufficient depth of experience. Proceeding until "expertise is needed" (option B) increases the risk that early design decisions violate regulations or are misaligned with supervisory expectations. Allocating budget to train consultants (option C) misinterprets the need; the immediate requirement is to obtain expertise, not train external parties. Therefore, the project manager should engage consultants to fill the expertise gap while maintaining regulatory adherence and project momentum.

NEW QUESTION # 133

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