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PMI Certified Professional in Managing AI Sample Questions (Q125-Q130):

NEW QUESTION # 125

A project team is working on an AI project that requires strict adherence to data privacy regulations. The team is in the initial stages of data collection and aggregation.

Which task will help to ensure regulatory compliance?

- A. Developing a comprehensive data risk management plan
- B. Implementing advanced encryption for all data transactions
- C. Conducting a thorough data audit to identify sensitive information
- D. Obtaining verbal commitments from stakeholders regarding data usage

Answer: C

Explanation:

In the PMI-CPMAI perspective on responsible AI and data governance, regulatory compliance starts with knowing exactly what data you have and how sensitive it is. Before you can design controls, encryption schemes, or risk plans, you must first perform a data audit and classification to identify personal, sensitive, and regulated data elements, as well as their sources, flows, and storage locations. This aligns with the guidance that early in the AI lifecycle, project teams should create a clear data inventory and mapping to understand which datasets fall under privacy regulations (such as health, financial, or personally identifiable information).

By conducting a thorough data audit to identify sensitive information, the project team can determine which regulations apply, what consent or legal basis is required, and where to apply specific safeguards (access controls, anonymization, retention limits, etc.). Encryption and broader risk management plans are important, but they are secondary steps that rely on the foundational insight gained from the audit. Verbal commitments from stakeholders have no formal regulatory standing. Therefore, in the initial stages of data collection and aggregation, the task that most directly supports regulatory compliance is a thorough data audit to identify sensitive information.

NEW QUESTION # 126

A project manager is tasked with ensuring that an AI project complies with data regulations before data collection begins. This involves identifying all necessary requirements for trustworthy AI, including ethical considerations, privacy, and transparency. What should the project manager do first?

- **A. Perform a comprehensive assessment of data regulations and compliance requirements**
- B. Draft a detailed data governance framework to be reviewed later
- C. Schedule a meeting with stakeholders to discuss potential data collection compliance issues
- D. Develop a high-level strategy for data collection and aggregation

Answer: A

Explanation:

For AI projects handling regulated data (such as financial or personal information), PMI-aligned guidance for Managing AI emphasizes that regulatory and compliance requirements must be understood upfront, before data is collected, processed, or shared. The very first step is to perform a comprehensive assessment of data regulations and compliance requirements across all applicable jurisdictions (e.g., privacy laws, banking/financial regulations, sectoral rules, cross-border data transfer constraints, retention rules, and consent requirements).

This assessment provides the foundation for trustworthy AI, because ethical principles, privacy safeguards, transparency mechanisms, and accountability structures must map directly to concrete legal and regulatory obligations. Only when these requirements are clearly identified can the project manager design an appropriate data governance framework, define lawful bases for processing, set access controls, and specify documentation and audit-trail expectations.

Drafting governance (option B), stakeholder meetings (option C), or high-level data collection strategies (option D) are useful later steps, but if they are done before a regulatory and compliance assessment, they risk misalignment with the law and may require costly rework. Therefore, in line with PMI-CPMAI's focus on responsible and compliant AI lifecycle management, the project manager should first perform a comprehensive assessment of data regulations and compliance requirements.

NEW QUESTION # 127

In a clustering analysis for data use, the project team finds that the clusters are not meaningful and do not provide actionable insights. Which activity should the project manager do with the project team?

- **A. Identify the data gaps and address deficiencies.**
- B. Assess the trade-offs of the various algorithms.
- C. Conduct an algorithm analysis on the data sources.
- D. Establish data governance protocols.

Answer: A

Explanation:

In the PMI approach to managing AI initiatives, clustering and other unsupervised techniques depend heavily on data quality, completeness, and relevance. When clusters are not meaningful or actionable, the primary recommended action is to reassess and improve the underlying data rather than immediately changing algorithms. PMI guidance on AI data practices emphasizes that AI teams should "ensure that datasets are sufficiently complete, representative, and aligned with the business problem before drawing conclusions from models." This includes identifying data gaps, missing attributes, bias, and noisy or inconsistent records, and then

addressing these deficiencies through improved collection, integration, cleaning, and feature engineering.

The PMI-CPMAI content further stresses that data readiness assessments and iterative refinement of data are critical tasks before and during model development. Poor or incomplete data typically leads to patterns that do not map to real-world segments or behaviors, which is exactly what happens when clusters lack business meaning. While algorithm selection and trade-off analysis are also important, PMI characterizes them as secondary to ensuring that data is "fit for purpose" for the targeted use case. Therefore, the project manager should lead the team to identify data gaps and address deficiencies, which best aligns with PMI's emphasis on data quality as the foundation of reliable AI outcomes.

NEW QUESTION # 128

An IT services company is integrating an AI solution to automate its customer service functions. The integration team is facing resistance from the customer's employees.

Which action should the project manager perform to manage this risk?

- A. Mandate immediate transition from management
- **B. Implement a gradual phased rollout**
- C. Offer the option to join another team
- D. Conduct all-hands meetings on the benefits

Answer: B

Explanation:

PMI-CPMAI emphasizes that AI projects are as much about organizational change and human factors as they are about technology. Resistance from employees-especially when AI is introduced into customer service-is a classic change management risk. The guidance encourages project managers to manage this risk by using incremental, controlled adoption rather than abrupt, forced transitions.

A gradual phased rollout allows employees to adapt over time: starting with pilots or limited use cases, gathering feedback, refining workflows, and proving value in a lower-risk environment. This approach builds trust, reduces anxiety, and offers opportunities for training and role redefinition. It also enables the project team to monitor impacts on workload, quality, and customer satisfaction, adjusting both the AI system and supporting processes as needed.

Option A (all-hands meetings) is useful for communication but, by itself, does not structurally reduce the risk of resistance. Option B (offering to join another team) may be perceived as punitive or threatening and does not address the root cause. Option D (mandating immediate transition) is directly contrary to PMI-CPMAI's emphasis on stakeholder engagement, buy-in, and iterative adoption. Thus, the most appropriate action to manage this risk is to implement a gradual phased rollout of the AI solution, allowing employees to transition in a supported and controlled way.

NEW QUESTION # 129

An organization is planning their digital transformation initiatives by building an AI solution to focus on data- collection needs. The goal is to reduce the manual handling of data.

Which approach should be prioritized to achieve the objective?

- A. Outsourcing data-processing tasks to third-party vendors
- **B. Implementing intelligent systems that can autonomously process and analyze data**
- C. Upgrading cloud storage solutions for better data management
- D. Enhancing the current database infrastructure to handle larger volumes of data

Answer: B

Explanation:

In PMI-CP-aligned AI program guidance, when an organization's goal is to reduce manual handling of data, the focus is on automation of data intake, processing, and basic analysis rather than simply scaling storage or outsourcing tasks. The most appropriate strategy is to implement intelligent systems that can autonomously process and analyze data. Such systems may include automated data pipelines, intelligent document processing, and AI-driven extraction and transformation services that remove repetitive manual steps.

Option B directly addresses this by creating an AI solution that can ingest, validate, structure, and summarize data with minimal human intervention. This not only reduces manual workloads but also shortens cycle times, improves consistency, and lowers the risk of human error. Outsourcing data-processing tasks (option A) still relies on human labor, just in another organization, and does not achieve true digital transformation.

Enhancing database infrastructure (option C) or upgrading cloud storage (option D) improves capacity and reliability, but does not inherently reduce manual handling-they are enabling technologies, not automation mechanisms.

From an AI management perspective, a transformation initiative should prioritize intelligent automation of the data lifecycle, and that is best captured by implementing systems that autonomously process and analyze data as described in option B.

NEW QUESTION # 130

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