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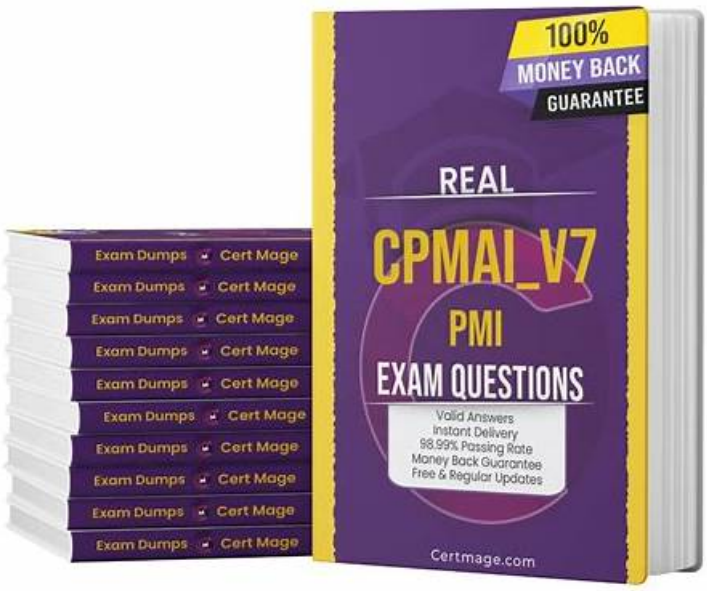

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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	• Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 2	• The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.
Topic 3	• Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.}

Topic 4	• Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 5	• Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 6	• Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.

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PMI Certified Professional in Managing AI Sample Questions (Q88-Q93):

NEW QUESTION # 88
Different AI project team members are responsible for various parts of the project, both cognitive and non-cognitive. The project manager needs to ensure effective accountability documentation.
Which method will help to ensure accurate documentation?

- A. Creating separate documentation protocols for cognitive and non-cognitive parts
- B. Using a centralized documentation system accessible to all team members
- C. Implementing periodic documentation reviews by the project manager
- D. Assigning documentation responsibilities to a dedicated documentation team

Answer: B

Explanation:
The PMI-CPMAI framework places strong emphasis on traceability, accountability, and documentation across the entire AI lifecycle-covering both cognitive (ML models, data pipelines) and non-cognitive components (traditional automation, rule engines, integration services). It explains that AI projects typically involve cross-functional roles-data scientists, ML engineers, domain experts, security, compliance, and operations-and that "clear accountability requires that decisions, changes, and artifacts be documented in a way that is shared, searchable, and version-controlled across the team." To achieve this, PMI-CPMAI recommends centralized documentation repositories (for example, a single documentation platform or system-of-record) where all contributors can log design decisions, assumptions, model versions, data lineage, approvals, and test results. Centralization reduces fragmentation, ensures a "single source of truth," and supports audits, governance reviews, and handovers. Periodic reviews by the project manager improve quality but do not, by themselves, create systematic accountability. Splitting protocols for cognitive vs. non-cognitive parts can introduce silos and inconsistencies, and a separate documentation team may distance those doing the work from owning the records.
By contrast, using a centralized documentation system accessible to all team members aligns directly with PMI-CPMAI's call for integrated, lifecycle-wide documentation: every role remains responsible for its own artifacts, but all content lives in a shared, governed environment, enabling accurate, up-to-date accountability documentation.

NEW QUESTION # 89
A government agency plans to implement a new AI-driven solution for automating risk analysis. The project team needs to ensure that all stakeholders accept the solution and the project scope is well-defined. They must identify whether the AI approach is the best solution compared to traditional methods.
Which method meets this objective?

- A. Utilizing a hybrid approach combining cognitive and noncognitive parts to satisfy all parties
- B. Developing a prototype using generative adversarial networks (GANs)
- C. Performing a comprehensive AI go/no-go assessment focusing on technology and data factors
- D. Conducting a detailed analysis to evaluate other potential AI solutions

Answer: C

Explanation:
In the CPMAI-aligned approach, before committing to an AI solution, teams perform a structured AI go/no-go assessment to determine whether AI is actually the right tool compared with traditional analytical or rules-based methods. This assessment looks at data readiness, technical feasibility, business value, risk, and alignment with stakeholder expectations. It is also where the project scope is clarified and boundaries are set: what problems AI will address, what remains non-AI, and what success looks like in measurable terms.
CPMAI and PMI-style AI guidance emphasize that you should not jump directly into model building or specific architectures before you have answered the fundamental question: "Is AI the appropriate approach here, given our data and constraints?" The go/no-go assessment explicitly compares AI options with conventional solutions, evaluates whether available data is sufficient and usable, and highlights ethical, regulatory, and operational risks. This process provides a transparent, evidence-based decision that helps gain acceptance from stakeholders because they see that AI was chosen (or rejected) after a systematic evaluation. Therefore, performing a comprehensive AI go/no-go assessment focusing on technology and data factors is the method that best meets the objective.

NEW QUESTION # 90
An IT services company is working on a project to develop an AI-based customer support system. During data preparation, the project manager needs to clean and transform customer interaction logs.
What is an effective technique to handle any missing data?

- A. Ignore missing data if it seems insignificant
- B. Remove records with missing values if minimal
- C. Fill missing values with zeros without analysis
- D. Duplicate existing data to fill in missing gaps

Answer: B

Explanation:
In PMI-aligned AI data management practices, handling missing data is approached from a risk, quality, and fitness-for-use perspective. Before model development, the project manager must ensure that the dataset is not only complete enough, but also representative and unbiased for the intended AI use case. When the portion of missing data is minimal and not systematically biased, a common, acceptable mitigation is to remove those records so that the remaining dataset maintains integrity and consistency while avoiding the introduction of artificial or misleading values.
Options B and C (duplicating data or blindly filling zeros) can create serious distortions in the underlying data distribution, leading to biased model behavior, degraded performance, and weaker generalization, which contradicts responsible AI practices highlighted in PMI-style guidance. Simply ignoring missing data (option A) without a structured strategy or analysis is also discouraged, as it hides potential data quality issues and can propagate errors downstream.
Therefore, in line with good AI data preparation practice, when missingness is genuinely limited and not concentrated in critical attributes, removing records with missing values if minimal (option D) is the most effective and responsible approach among the given choices.

NEW QUESTION # 91
A project manager is preparing for an AI model evaluation. The model has shown an overall 70% accuracy rate, but the project key performance indicators (KPIs) require at least 89% accuracy.
Which issue related to accuracy reduction should the project manager investigate first?

- A. Incorrect selection of model algorithms
- B. Failure to split training, testing, and validation datasets
- C. Inadequate computational power being used
- D. Training data is not representative of real-world data

Answer: D

Explanation:
When an AI model underperforms against defined KPIs (70% accuracy vs required 89%), PMI-style AI evaluation guidance directs project managers to first investigate data-related issues, especially representativeness and quality of the training data, before focusing on algorithms or infrastructure. If the training data is not representative of real-world data (option A), the model may learn patterns that do not generalize to production conditions. For example, it might be overexposed to common, simple cases and underexposed to rare but critical scenarios, specific customer segments, geographies, or newer product types.
This mismatch is one of the most common causes of accuracy degradation between expected and actual performance. Ensuring representativeness involves checking that the data covers the full spectrum of operational scenarios, class distributions, time periods, and user demographics relevant to the use case. Inadequate compute (option B) more often affects training time than final accuracy, assuming the model trains to convergence. Failure to split datasets correctly (option C) leads to unreliable evaluation metrics, but the question already states an accuracy result and a KPI gap, pointing to performance, not just measurement. Algorithm selection (option D) is important but typically evaluated after confirming that the data foundation is sound. Thus, the first issue to investigate is whether training data is representative of real-world data.

NEW QUESTION # 92
A project team at a healthcare provider is determining whether their patient records are adequate for an AI diagnostic tool. They need to validate that the data covers a broad spectrum of conditions and demographics.
What is an effective method to assure data suitability?

- A. Analyzing data variance and ensuring balanced sampling
- B. Performing demographic analysis and stratifying patient data
- C. Conducting a cross-sectional study on data diversity
- D. Implementing a longitudinal data-gathering approach

Answer: B

Explanation:
In PMI-CPMAI, data suitability for an AI use case is evaluated against the problem context and the populations affected. For a healthcare diagnostic AI system, this includes confirming that the training and evaluation data adequately represent the range of medical conditions and the diverse demographics (age, gender, ethnicity, comorbidities, etc.) of the patients who will be served. Insufficient demographic coverage can lead to biased diagnostic performance and safety risks.
The framework recommends performing structured data profiling and stratification to understand how records are distributed across key groups and conditions. By performing demographic analysis and stratifying patient data, the team can identify underrepresented segments, such as certain age brackets, minority populations, or rare but critical conditions. This allows them to detect gaps (e.g., very few samples for a particular group), assess generalizability, and plan remediation (additional data collection, augmentation, or cautious deployment with guardrails).
While longitudinal and cross-sectional study designs (options A and D) are useful research concepts, the immediate need here is to check whether the current dataset spans the necessary demographic and clinical diversity. Analyzing variance and balance (option C) is helpful but too generic; the question explicitly references demographics. Thus, the most effective method to assure data suitability for the diagnostic tool is demographic analysis and stratification of patient data.

NEW QUESTION # 93
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