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Peoplecert ITIL 4 Leader: Digital & IT Strategy Exam Sample Questions (Q49-Q54):

NEW QUESTION # 49

An organization is planning a large scale digital transformation programme to significantly improve its digital capabilities. Which Is the BUT approach for defining and implementing this programme?

- A. The organization's governing body should define and implement the programme
- B. The Chief Digital Officer should define and implement the programme
- C. individual initiatives should be defined and implemented separately
- **D. A digital task force should be appointed to define and Implement me programme**

Answer: D

Explanation:

A digital task force is a cross-functional team that is responsible for defining and implementing a large scale digital transformation programme. This can help ensure that the programme is aligned with the organization's vision and strategy, has clear objectives and scope, follows a structured approach, leverages best practices and innovation, and delivers value to the organization and its

stakeholders. Reference: ITIL 4 Leader: Digital and IT Strategy, page 47-48

NEW QUESTION # 50

A service provider has a new strategy which involves them selling services via third parties, and also from their own website. This new sales channel should bring additional customers, and may also have a positive effect on direct sales because it increases brand recognition.

Which parallel operating model is appropriate for this situation?

- A. Synergism
- B. Erosion
- C. Cannibalism
- D. Concurrence

Answer: A

NEW QUESTION # 51

An organization wants to ensure that all Key stakeholders are aware of the strategic direction and support it. What is the MOST approach to achieve this?

- A. Deliver compulsory strategic awareness sessions regularly
- B. Ensure there is one common communication channel for the strategy
- C. Utilize metrics to ensure staff comply with the strategy
- D. Tailor strategic communications to the stakeholders preferences

Answer: D

Explanation:

Tailoring strategic communications to the stakeholders' preferences is the best approach to ensure that all key stakeholders are aware of the strategic direction and support it. This means that the organization considers the needs, expectations, interests, and preferences of different stakeholders when communicating the strategy. This can help increase stakeholder engagement, understanding, alignment, and buy-in. Reference: ITIL 4 Leader: Digital and IT Strategy, page 10-11

NEW QUESTION # 52

Which statement about metrics is CORRECT?

- A. Leading metrics report what has been achieved
- B. Leading metrics are difficult to measure, but easy to influence
- C. Lagging metrics are easy to measure and to influence
- D. Lagging metrics predict what is likely to happen in the future

Answer: C

NEW QUESTION # 53

An organization has established a clear vision for digital transformation and has started their transformation journey. They have documented all their value streams and started to improve these. They use technology appropriately to maximize customer experience and operational excellence. They understand and manage risks, and they have a comprehensive approach to identifying and using innovative ideas.

What else do they need for the digital transformation to succeed?

- A. Linked processes and practices to value creation
- B. Management of threats and opportunities
- C. Management of staff skills and competence
- D. Improved use of automation

Answer: C

NEW QUESTION # 54

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