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The OGEA-103 certification exam is designed for professionals who want to demonstrate their knowledge and expertise in enterprise architecture. OGEA-103 exam covers a wide range of topics, including enterprise architecture concepts, principles, and practices. It also covers the TOGAF framework, including its components, the Architecture Development Method (ADM), and the Architecture Content Framework. TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam certification exam is ideal for enterprise architects, IT architects, and other IT professionals who want to enhance their skills and knowledge in enterprise architecture development and management.

The Open Group is an industry consortium that provides vendors and integrators with a set of standards and best practices for enterprise architecture. The Open Group Architecture Framework (TOGAF) is one of the most widely used enterprise architecture frameworks in the world. The TOGAF certification exams are designed to test candidates' knowledge and understanding of the TOGAF framework.

The Open Group OGEA-103 (TOGAF Enterprise Architecture Combined Part 1 and Part 2) Exam is a certification exam for enterprise architects who want to prove their expertise in the field of enterprise architecture. OGEA-103 exam is designed to test the candidates' knowledge and skills in both Part 1 and Part 2 of the TOGAF Standard. The TOGAF Standard is a framework that provides guidelines for enterprise architects to create and manage enterprise architectures that meet the business needs of an organization.

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The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part

2 Exam Sample Questions (Q149-Q154):

NEW QUESTION # 149

Which section of the TOGAF template for Architecture Principles should highlight the requirements for carrying out the principle?

- A. Name
- B. Statement
- C. Implications
- D. Rationale

Answer: C

Explanation:

Explanation

The Implications section describes the impact of adhering to the principle on the organization, the processes, the information systems, and the technology²³. It also identifies the changes, costs, and risks that may result from applying the principle²³. The Implications section helps to communicate the benefits and consequences of the principle to the stakeholders and to guide the implementation and governance of the architecture²³.

The other sections of the TOGAF template for Architecture Principles are¹:

*Name: This section provides a short and memorable name for the principle that represents its essence and purpose²³. The name should not mention any specific technology or solution²³.

*Statement: This section provides a concise and formal definition of the principle that expresses the fundamental rule or constraint that the principle imposes²³. The statement should be clear, unambiguous, and testable²³.

*Rationale: This section provides the reasoning and justification for the principle, explaining why it is important and how it supports the business goals and drivers²³. The rationale should also link the principle to the higher-level enterprise or IT principles that it elaborates on²³.

References: 2: The TOGAF Standard, Version 9.2 - Architecture Principles 3: TOGAF 8.1.1 Online - Architecture Principles 1: Architecture Principles Template

NEW QUESTION # 150

Which of the following describes a purpose of Architecture Principles?

- A. To form a contract between sponsoring organization and the enterprise architects
- B. To provide a better understanding about the enterprise's culture and values
- C. To describe likely impacts resulting from successful deployment of the target architecture.
- D. To establish a common understanding of how to control the business in pursuit of strategic objectives

Answer: D

Explanation:

Architecture Principles are general rules and guidelines that inform and support the way in which an organization sets about fulfilling its mission. They reflect a level of consensus among the various elements of the enterprise, and form the basis for making future IT decisions. One of the purposes of Architecture Principles is to establish a common understanding of how to control the business in pursuit of strategic objectives, by providing a framework for evaluating and agreeing on the changes that affect the enterprise's architecture³ Reference: 3: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 23:

Architecture Principles : The TOGAF Standard, Version 9.2, Part IV: Architecture Content Framework, Chapter 31: Architecture Principles

NEW QUESTION # 151

Which of the following best describes the purpose of the Architecture Roadmap?

- A. It is sent from the sponsor and triggers the start of an architecture development cycle
- B. It forms the basis of a contractual agreement between the sponsor and the architecture organization
- C. It lists work packages on a timeline showing progress towards the Target Architecture
- D. It provides for effective communication of the end architecture project to the stakeholders

Answer: C

Explanation:

Explanation

The purpose of the Architecture Roadmap is to provide a high-level view of how the Baseline Architecture will transition to the Target Architecture over time. It lists work packages on a timeline showing progress towards the Target Architecture, as well as dependencies, risks, and benefits. The Architecture Roadmap forms part of the Implementation and Migration Plan and guides the execution of the architecture projects.

References: <https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html>

NEW QUESTION # 152

What should be put in place through organization structures, roles, responsibilities, skills and processes to carry out architectural activity effectively?

- A. An EA Capability
- B. An Enterprise Architecture
- C. An EA repository
- D. An EA framework

Answer: A

Explanation:

An EA Capability is the ability of an organization to perform enterprise architecture effectively and efficiently. It involves establishing and maintaining the appropriate organization structures, roles, responsibilities, skills, processes, tools, and governance mechanisms to support the development and use of enterprise architecture. An EA Capability enables the organization to align its business and IT strategies, deliver value from its investments, manage change and complexity, and improve its performance and agility¹²

NEW QUESTION # 153

Please read this scenario prior to answering the question

You are the Chief Enterprise Architect at a large food service company specializing in sales to trade and wholesale, for example, restaurants and other food retailers.

One of your company's competitors has launched a revolutionary product range and is running a very aggressive marketing campaign. Your company's resellers are successively announcing that they are not interested in your company's products and will sell your competitor's.

The CEO has stated there must be significant change to address the situation. He has made it clear that new markets must be found for the company's products, and that the business needs to pivot, and address the retail market as well as the existing wholesale market.

A consideration is the company's ability and willingness to change its business model, and if it is a temporary or permanent change.

An additional risk factor is one of culture. The company has been used to a stable business with a reasonably well known and settled client base - all with its own local understandings and practices.

The CEO is the sponsor of the EA program within the company. You have been engaged with the sales, logistics, production, and marketing teams, enabling the architecture activity to start. An Architecture Vision, Architecture Principles, and Requirements have all been agreed. As you move forward to develop a possible Target Architecture you have identified that some of the key stakeholders' preferences are incompatible. The incompatibilities are focused primarily on time-to-market, cost savings, and the need to bring out a fully featured product range, but there are additional factors.

Refer to the scenario

You have been asked how you will address the incompatibilities between key stakeholder preferences.

Based on the TOGAF standard which of the following is the best answer?

- A. You recommend that since the CEO has stated that the company must pivot, it is better to compromise on a full product range rather than time-to-market. You would develop just enough of the Target Architecture to demonstrate fitness of the proposed approach. You would limit the description to just where there is a gap between the current baseline. You would seek approval by the stakeholders to move forward with developing the Target Architecture in detail.
- B. You would use the Architecture Vision, Principles, and Requirements to define a set of criteria for alternatives and create a set of architecture views to illustrate the impact of the alternative Target Architectures. You would identify the impact on planned projects. You would understand the strengths and weaknesses of the alternatives. You would conduct a formal stakeholder review to decide which alternative to move forward with. You will determine the funding required.
- C. You would review the Stakeholder Map and ensure that you have addressed and represented the concerns of all department heads. You will involve them in resolving the incompatibilities. The Communications Plan should include a report that summarizes the key features of the architecture with and how incompatibilities were resolved to reflect the stakeholders' requirements. You will check with each key stakeholder they are satisfied with how the incompatibilities have been resolved.

- D. You would seek to understand value preferences and priorities of the stakeholders. You would develop alternative Target Architectures, highlighting the gaps between current state and the alternatives. You would consider combining features from one or more alternatives in collaboration with the stakeholders. A formal stakeholder review should then be held to decide which alternative is fit for purpose and should be moved forward with. You will then secure the funding required.

Answer: B

Explanation:

According to the TOGAF standard, the Target Architecture is the description of a future state of the architecture being developed for an organization. It should be aligned with the Architecture Vision, Principles, and Requirements that have been agreed with the stakeholders. To address the incompatibilities between key stakeholder preferences, the TOGAF standard recommends creating and evaluating multiple alternative Target Architectures that meet different sets of criteria. These criteria should reflect the value preferences and priorities of the stakeholders, as well as the business drivers and objectives. The alternative Target Architectures should be illustrated using a set of architecture views that show the impact of each alternative on the business, data, application, and technology domains. The impact on planned projects should also be identified and analyzed. The strengths and weaknesses of each alternative should be understood and documented. A formal stakeholder review should then be conducted to decide which alternative is the most fit for purpose and should be moved forward with. The funding required for implementing the chosen alternative should also be determined and secured. References:



- * The TOGAF Standard, Version 9.2 - Phase B: Business Architecture - The Open Group
- * The TOGAF Standard, Version 9.2 - Phase C: Information Systems Architectures - The Open Group
- * [The TOGAF Standard, Version 9.2 - Phase D: Technology Architecture - The Open Group]
- * [The TOGAF Standard, Version 9.2 - Phase E: Opportunities and Solutions - The Open Group]
- * [The TOGAF Standard, Version 9.2 - Phase F: Migration Planning - The Open Group]

NEW QUESTION # 154

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