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Which of the following is NOT part of the Business Analysis Core Concept Model (BACCM™)?

- a) Change
- b) Need
- c) Requirements
- d) Stakeholder Answer ✓✓ - c) Requirements

Explanation

2.0 Business Analysis Key Concepts, 2.1 The Business Analysis Core Concept Model™, pages# 12-14 The Business Analysis Core Concept Model has six (6) elements to it, they are: 1. Changes 2. Solutions 3. Contexts 4. Values 5. Stakeholders 6. Needs

Decision-making falls under which competency category?

- a) Business Knowledge
- b) Critical Thinking and Problem Solving
- c) Communication Skills
- d) Interaction Skills Answer ✓✓ - b) Critical Thinking and Problem Solving

Explanation

9.0 Underlying Competencies, 9.1 Analytical Thinking and Problem Solving, page #188, Decision Making is a competency that falls under the heading of Analytical Thinking and Problem Solving, providing a decision where critical thinking and problem solving has been applied is a competency that business analysts should demonstrate.

Which of the following is not a task in the Elicitation and Collaboration Knowledge Area?

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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q123-Q128):

NEW QUESTION # 123

When is it appropriate to re-evaluate allocation of design elements between components?

- **A. At any time during evaluation**
- B. After a shortlist is announced
- C. During regulatory assessment
- D. Before the final selection

Answer: A

Explanation:

Re-evaluating the allocation of design elements between components can be appropriate at any time during the evaluation process. This ongoing evaluation allows for flexibility and ensures that any changes in requirements or constraints can be accommodated. Continuous re-evaluation helps in optimizing the design to meet the evolving needs of the project and ensures that the final solution is robust and adaptable to any changes or discoveries made during the evaluation phase.

Reference:

* Business Analysis.pdf, Section on "Design and Implementation," which discusses the need for continuous evaluation and adjustment during the design phase.

NEW QUESTION # 124

What task is performed to ensure that all requirements align to the business need?

- A. Model Requirements
- **B. Validate Requirements**
- C. Prioritize Requirements
- D. Define Requirements

Answer: B

Explanation:

The task performed to ensure that all requirements align with the business need is 'Validate Requirements'.

This process involves confirming that stakeholder, solution, and transition requirements are in line with the business requirements. It ensures that the designs satisfy the requirements and that both requirements and designs deliver business value and support the organization's goals and objectives. Validation is an ongoing activity that plays a crucial role in the business analysis process, as it helps to ensure that the project delivers the intended value and meets the needs it was designed to address.

References: The information about the validation of requirements aligning to business needs is supported by the Business Analysis Body of Knowledge (BABOK) and other educational materials provided by the International Institute of Business Analysis (IIBA), which emphasize the importance of this task in the business analysis process¹.

NEW QUESTION # 125

What is the purpose of comparing the results collected through elicitation activities?

- A. Ensure that information produced is recorded for later reference use
- B. Validate sufficient information was collected
- C. Classify and organize the results
- **D. Confirm that the information is consistent and accurately represented**

Answer: D

NEW QUESTION # 126

Which of the following techniques is used to identify the elements and boundaries of the requirements architecture?

- A. Interface analysis
- B. Environmental scan
- **C. Scope modelling**
- D. Functional decomposition

Answer: C

Explanation:

Scope modelling is the technique used to identify the elements and boundaries of the requirements architecture. This technique involves defining what is included within the project or initiative and what is outside its boundaries. Scope modelling helps in clarifying the scope of the work, the features and functions that are to be included in the solution, and any constraints or limitations that should be considered. It provides a structured approach to understanding the overall context and limits of the change being proposed, ensuring that stakeholders have a common understanding of what the initiative aims to achieve and what it does not cover.

NEW QUESTION # 127

The requirements elicitation technique used to iteratively validate the needs of stakeholders that interact with the application is:

- **A. prototyping**
- B. interface analysis
- C. reverse engineering
- D. observation.

Answer: A

Explanation:

Prototyping is a requirements elicitation technique that involves creating a preliminary version of a system or product to validate and refine the stakeholders' needs. It is an iterative process that helps in discovering requirements by providing a tangible representation of the product that stakeholders can interact with. This interaction allows stakeholders to give immediate feedback, which is then used to refine the prototype in subsequent iterations. Prototyping is particularly useful when stakeholders find it difficult to articulate their needs or when the requirements are not well understood.

NEW QUESTION # 128

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