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## PMI Cognitive Project Management in AI CPMAI v7 - Training & Certification Exam Sample Questions (Q31-Q36):

### NEW QUESTION # 31

Your team has built a new robot that roams the halls at your organization and helps with various things such as small deliveries. However, you notice that many employees are opting not to use the robot. When you ask them why they tell you that the robot looks "creepy" and they would rather not interact with it. What's going on here?

- A. The bot is falling into The "Uncanny Valley"
- B. Bias towards the robot
- C. Safety and reliability issues that impact bot usefulness
- D. Lack of understanding the robot's usefulness

**Answer: A**

Explanation:

This reaction is a classic example of the Uncanny Valley phenomenon, where a nearly human-like robot triggers discomfort or eeriness in users because it sits in the valley between clearly robotic and convincingly human appearances. Although not explicitly

named in the CPMAI glossary, addressing this user experience concern falls under Continuous Improvement and Respect for People, ensuring cognitive solutions are designed for positive user acceptance.

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#### NEW QUESTION # 32

Your company is insisting on running an automation project and applying AI best practices and methodologies to the project. You understand that automating things is just the act of using machines to repeat tasks, and does not require AI to achieve results. You think it is overkill but the project moves forward as planned.

What would likely have helped avoid this conflict?

- A. Nothing - running automation projects like autonomous projects is the correct thing to do.
- B. Senior management should become involved in the project.
- C. Everyone on the team should understand the differences between automation and autonomous systems.
- D. Applying a hybrid approach of automation and AI best practices would have achieved better results.

**Answer: C**

Explanation:

During Phase I's Cognitive Project Requirements tasks, CPMAI instructs teams to "Determine when to implement automation versus AI." Explicitly distinguishing between simple rule-based automation (RPA) and true cognitive solutions prevents misapplication of AI methodology to non-AI use cases. Ensuring everyone understands this distinction up front would have avoided misalignment on methodology.

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#### NEW QUESTION # 33

Your organization wants to keep an eye on AI systems for Governance purposes. What are the most crucial things to consider? (Select all that apply.)

- A. Data source identification
- B. Vendor procurement methods
- C. Key Performance Indicators (KPIs)
- D. ROI determination
- E. AI System testing requirements
- F. Algorithm selection
- G. Continuous System monitoring
- H. Human chain of accountability

**Answer: A,C,G,H**

Explanation:

Continuous System monitoring (C): Phase VI's "Monitoring and maintenance plan" requires teams to define "What continuous monitoring and management approach and tools will be used for the model in this iteration?" to ensure the model continues to provide expected results in operation .

Data source identification (D): In Phase II: Data Understanding, teams must "Describe Data," including "Data source formats" and "Training data identification," to maintain visibility into where the model's inputs originate-essential for governance and troubleshooting .

Human chain of accountability (F): The "Model Governance Framework" task directs project teams to document "Determination of Governance Team," identifying members who will serve as the "owners" of the model and be responsible for its usage, soliciting feedback, and addressing concerns-establishing a clear accountability structure .

Key Performance Indicators (KPIs) (G): Domain V's "KPI Measurement" task mandates that teams "Align model performance with business key performance indicators" and implement ongoing KPI evaluation as part of quality assurance, providing the metrics by which governance bodies assess model health and business impact .

Options A, B, E, and H fall outside the core ongoing governance activities defined in CPMAI v7. Continuous monitoring of deployed models, clear data lineage, defined human accountability, and KPI tracking are the pillars of robust AI governance.

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#### NEW QUESTION # 34

For AI projects the code and systems don't matter as much as the data. In fact, big data is what's powering much of this latest wave of AI. What's most important for your company to consider around data?

- A. Because of almost-infinite storage and compute power, collect as much data as possible and deal with organizing it later.
- B. Understanding which algorithms are best for your data needs.
- C. Collect enormous amounts of data - the more data the better.
- **D. Have team members that have experience, understanding of tools, and the ability to deal with massive volumes of data.**

**Answer: D**

Explanation:

CPMAI emphasizes that data is only as valuable as the team's ability to manage, prepare, and harness it effectively. In Phase I: Business Understanding, one of the first tasks under Assess Situation is an "AI Skills Assessment," which ensures that the project team has the right mix of experience and tooling expertise to handle data-intensive AI work. Without skilled data engineers and AI practitioners, even the largest datasets cannot be transformed into business value.

The Workbook's Task Group: Assess Situation in Phase I explicitly calls out "AI Skills Assessment" alongside resource and tooling considerations, highlighting that team capability is a foundational requirement for any data-centric initiative.

Furthermore, in Domain IV: Data for AI of the CPMAI Exam Content Outline, managing data fundamentals and Big Data concepts hinges on having personnel who can "apply Big Data approaches to enhance AI capabilities", which presupposes the presence of experienced data professionals.

Thus, the single most critical factor is ensuring you have team members with the right experience and tool expertise to handle and derive value from massive volumes of data.

#### NEW QUESTION # 35

Your team is starting a new facial recognition project and you want to ensure that the project is being done with Trustworthy AI in mind. At what phase of CPMAI would Trustworthy AI be considered?

- A. None of the phases
- **B. All phases**
- C. Phase IV
- D. Phase II
- E. Phase I
- F. Phase VI
- G. Phase III
- H. Phase V

**Answer: B**

Explanation:

Trustworthy AI is not confined to a single phase but is woven throughout the entire CPMAI lifecycle:

The CPMAI Exam Content Outline under Domain VI: Trustworthy AI specifies tasks such as "Apply ethical AI concepts throughout the development lifecycle," "Ensure compliance with privacy/security requirements," and "Implement transparency and explainability" at every stage.

The CPMAI Workbook's Task Group: Trustworthy AI Requirements (covering transparency, explainability, ethics, compliance, and responsible-AI frameworks) appears as an overarching set of artifacts and considerations that map back to multiple phases- beginning with Business Understanding and continuing through Model Operationalization.

Thus, Trustworthy AI considerations apply across all CPMAI phases.

#### NEW QUESTION # 36

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