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Question Options

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- Risk register
- Schedule
- Statement of work
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- Change log
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CompTIA Project+ Certification Exam Sample Questions (Q169-Q174):

NEW QUESTION # 169

In the initiation phase, a PM is reviewing the objectives, the high-level requirements, the success criteria, and the budget resources. Which of the following action items will benefit from this analysis?

- A. Establishing communication channels
- B. Developing a RACI
- C. Identifying and assessing stakeholders
- D. Assigning project resources

Answer: C

Explanation:

Identifying and assessing stakeholders is an action item that will benefit from the analysis of the objectives, the high-level requirements, the success criteria, and the budget resources in the initiation phase. By reviewing these elements, the PM can determine who are the key individuals or groups that have an interest or influence in the project, what are their expectations and needs, and how to engage them effectively throughout the project life cycle12.

NEW QUESTION # 170

Which of the following activities would a project manager perform during the closing phase? (Select THREE).

- A. Acquiring resources
- B. Removing access
- C. Risk analysis
- D. Statement of work sign-off
- E. Lessons learned
- F. Removing resources
- G. Stakeholder analysis

Answer: B,E,F

Explanation:

Lessons learned, removing resources, and removing access are activities that a project manager would perform during the closing phase of a project. Lessons learned is a process of collecting and documenting the knowledge and experience gained from a project for future reference and improvement. Removing resources is a process of releasing or reallocating any human or material resources that were used for the project.

Removing access is a process of revoking any permissions or privileges that were granted to the project team members or stakeholders for accessing any systems or data related to the project. These activities can help to finalize and close a project successfully and ensure that all deliverables are transferred, all documentation is approved and archived, all contracts are closed, and all stakeholders are satisfied.

NEW QUESTION # 171

Which of the following best describes the reason a waterfall approach would be used for a project?

- A. The executive team wants to reduce the budget for development.
- B. The executive team still has no clear requirements for the product.
- C. The executive team is looking to review the product only once after the product is finalized.
- D. The executive team is expecting constant delivery of components.

Answer: C

Explanation:

The Waterfall methodology is a linear and sequential approach to project management where each phase must be completed before the next begins. It is best suited for projects with well-defined requirements and where the executive team prefers to review the product only after its completion.

As per the CompTIA Project+ PK0-005 exam objectives, under Domain 1.2: Compare and contrast Agile vs. Waterfall concepts, understanding the criteria for selecting a method, including the preference for a single final review in Waterfall, is crucial.

NEW QUESTION # 172
Two project team members are assigned to set up new work areas and are disagreeing about the placement of hardware and peripherals at the end users' desks. The requirements do not specify where to place the items, just what is needed in each space. Which of the following should the project manager do to resolve the conflict?

- **A. Facilitate a meeting between team members to review the pros and cons of the different configurations so as to encourage an amicable solution.**
- B. Send out a survey to the potential end users to gather information about the best functional setup for work productivity.
- C. Provide clear instructions based on personal preference and aesthetics for setup of the work areas.
- D. Explain to team members that the placement of the items is not too important, as long as everything is connected and working.

Answer: A

Explanation:
This answer is based on the best practice of conflict resolution in project management, which is to use a collaborative or problem-solving approach that seeks a win-win outcome for all parties involved12. By facilitating a meeting, the project manager can help the team members communicate effectively, understand each other's perspectives, and find a mutually acceptable solution that meets the project requirements. This way, the project manager can also maintain team morale and cohesion, and avoid imposing a decision that may cause resentment or dissatisfaction among the team members3. References = CompTIA Project+ Certification Study Guide4, CompTIA Project+ Certification Exam Objectives5, How Do You Handle Conflict in Project Management?1, 7 Strategies for Conflict Resolution in Project Management2, The Conflict Resolution Skills Every Project Manager Needs3

NEW QUESTION # 173
A PM wants to provide a visual representation of how a project is organized into tasks and how the tasks relate to each other. Which of the following can the PM use?

- A. PERT chart
- B. WBS
- C. Milestone chart
- **D. Gantt chart**

Answer: D

Explanation:
A gantt chart is a visual representation of a project timeline that shows the tasks, durations, dependencies, and resources of a project in a horizontal bar chart format. A gantt chart can help a project manager to plan, monitor, and control the project progress, scope, and quality. A gantt chart is different from a milestone chart, which only shows the key events or deliverables of a project without the details of the tasks. A gantt chart is also different from a PERT chart, which is a network diagram that shows the logical relationships and sequence of tasks in a project. A gantt chart is also different from a WBS, which is a hierarchical breakdown of the project scope into smaller and manageable components. References = CompTIA Project+ Study Guide: Exam PK0-005, 3rd Edition, Chapter 6: Schedule Management1; CompTIA Project+ Certification Study Guide, 3rd Edition, Chapter 6: Schedule Management2; What Is a Gantt Chart? 7 Examples for Project Management3; 3 types of visual project management: Timelines, calendars, and boards (with examples)4

NEW QUESTION # 174
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