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1. The process of establishing clear and achievable objectives, measuring their achievement, and adjusting performance in accordance with the results of the measurement is called: - ✓✓Management by Objectives

2. During the full life cycle of the project, a plot of the project's expected expenditures will usually follow a characteristic S curve. This indicates that: - ✓✓The bulk of the project budget will be spent in the execution phase

3. In which project lifecycle phase would you expect to have the greatest influence on overall project cost? - ✓✓Concept

4. Requirement is - - ✓✓Quantified and documented needs of stakeholders, customer, and sponsor

5. TQM is - - ✓✓Total Quality Management: A common approach to implementing a quality improvement program

6. Which describes Management Information Systems? - ✓✓Software that an enterprise uses to support business and administrative operations

7. The type of planning that is equated with more specific data or is detailed in nature is called: - ✓✓Tactical

8. What are the different types of costs in Microsoft Project? - ✓✓Fixed Cost, Cost Per Use, Standard Cost, Overtime Cost

9. What is the name of PMI's Organization maturity model for project management? - ✓✓OPM3

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Obtaining the PMI CAPM certification can be a significant advantage for individuals looking to advance their careers in project management. It demonstrates a commitment to professional development and validates an individual's knowledge and skills in the field. Additionally, the certification can increase an individual's earning potential and make them more competitive in the job market. With the growing demand for project management professionals across various industries, the PMI CAPM Certification can be a valuable asset for individuals looking to establish themselves as competent and capable project managers.

PMI Certified Associate in Project Management (CAPM) Sample Questions (Q616-Q621):

NEW QUESTION # 616

Which actions should a project manager follow to manage stakeholders?

- A. Identify the stakeholders, planning, managing and monitoring their engagement
- B. Identify the stakeholders and monitor their level of satisfaction
- **C. Identify the key stakeholders and keep them informed at all times.**
- D. Meet and keep informed any person related to the project, at all times

Answer: C

NEW QUESTION # 617

Scope, schedule, and cost parameters are integrated in the:

- A. Analysis of past performance.
- B. Analysis of project forecasts.
- C. Summary of changes approved in a period.
- **D. Performance measurement baseline.**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

Performance Measurement Baseline (PMB). An approved, integrated scope-schedule-cost plan for the project work against which project execution is compared to measure and manage performance. The PMB includes contingency reserve, but excludes management reserve.

NEW QUESTION # 618

Success is measured by benefits realization for a:

- A. project
- B. strategic plan
- **C. portfolio**
- D. program

Answer: C

NEW QUESTION # 619

Which of the following can a project manager use to represent defined team member roles in a group of tasks?

- A. Resource breakdown structure (RBS)
- B. Work breakdown structure (WBS)
- C. Organizational breakdown structure (OBS)
- **D. Responsibility assignment matrix (RAM)**

Answer: D

Explanation:
Section: Volume E

NEW QUESTION # 620

Inputs to the Plan Schedule Management process include:

- A. Time tables and Pareto diagrams.
- B. Activity attributes and resource calendars.
- C. **Organizational process assets and the project charter,**
- D. Enterprise environmental factors and schedule tools.

Answer: C

Explanation:
Section: Volume A
Explanation:

2.1.4 Organizational Process Assets

Organizational process assets are the plans, processes, policies, procedures, and knowledge bases specific to and used by the performing organization. They include any artifact, practice, or knowledge from any or all of the organizations involved in the project that can be used to perform or govern the project. The process assets also include the organization's knowledge bases such as lessons learned and historical information.

Organizational process assets may include completed schedules, risk data, and earned value data.

Organizational process assets are inputs to most planning processes. Throughout the project, the project team members may update and add to the organizational process assets as necessary. Organizational process assets may be grouped into two categories: (1) processes and procedures, and (2) corporate knowledge base.

6.1 Plan Schedule Management

Definition: The process of establishing the policies, procedures, and documentation for planning, developing, managing, executing, and controlling the project schedule.

Key Benefit: The key benefit of this process is that it provides guidance and direction on how the project schedule will be managed throughout the project.

Inputs

1. Project management plan
2. Project charter
3. Enterprise environmental factors
4. Organizational process assets

Tools & Techniques

1. Expert judgment
2. Analytical techniques

3. Meetings

Outputs

1. Schedule management plan

NEW QUESTION # 621

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