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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 2	• Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 3	• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 4	• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 5	• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 6	• Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.
Topic 7	• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 8	• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.

Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q41-Q46):

NEW QUESTION # 41
Which of the following statements is FALSE?

- A. The SRO acts as the Project Executive on all the Project Boards.
- B. The SRO is appointed by the Sponsoring Group.
- C. The SRO is likely to be a peer of the Sponsoring Group.
- D. The SRO must have enough seniority to take on accountability for the programme delivery.

Answer: A

Explanation:
The false statement here is that the SRO acts as the Project Executive on all the Project Boards. The MSP Practitioner explicitly clarifies that the SRO does not take on this project-level responsibility. Instead, the SRO's role is to provide overall accountability for the programme and to ensure the programme delivers its intended outcomes and benefits.
The SRO holds a senior position with enough authority to make decisions and secure resources and is typically a peer of the Sponsoring Group to ensure alignment with corporate strategy. The Sponsoring Group appoints the SRO to oversee the programme's governance and delivery effectively.
Project Executives, in contrast, represent individual projects within the programme and report to the SRO via the programme governance structure. They focus on delivering specific project outputs, while the SRO's responsibility is to coordinate these efforts to achieve strategic benefits.
This distinction is vital to MSP's governance architecture: it prevents the SRO from being burdened with operational project detail,

allowing focus on strategic oversight, stakeholder engagement, and benefit realization.

The MSP Practitioner states: "SRO doesn't act as a project representative," underscoring the clear division between programme and project governance to maintain effective control and leadership throughout the programme lifecycle.

NEW QUESTION # 42

Which of the following will not be in Issue register?

- A. Description of issue
- B. Categorization of issue
- C. Date issue was raised
- D. How issues will be identified, captured and assessed

Answer: D

NEW QUESTION # 43

Which type of cost is associated in training, moving and supporting an operational unit?

- A. Business change and transition cost
- B. Capital cost
- C. Programme management cost
- D. Benefits realization cost

Answer: A

Explanation:

Training, moving, and supporting operational units fall under business change and transition costs. These costs are related to the activities required to move from the current state to the future state, including training staff and supporting new operations. The MSP Practitioner clarifies: "Training and moving an operational unit is related to transition," distinguishing these from capital costs (assets) and programme management costs.

NEW QUESTION # 44

There is a risk that the utilities market is changing, with green energy solutions becoming more attractive to customers. As UU does not currently offer this type of green energy, the benefits gained from cross-selling electricity and gas to current water customers may be overestimated.

Which activity is relevant in the 'plan' phase of the Plan-Do-Check-Act (PDCA) cycle?

- A. Surveying customers to assess if they are aware of UU's new green tariff introduced in response to this risk
- B. Purchasing and selling a small amount of energy from renewable sources to provide an element of environmental credibility
- C. Scheduling daily monitoring of how many current water customers also buy either electricity or gas services
- D. Analysing the market trends for utility companies offering green energy solutions and how many customers they gain

Answer: D

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Plan-Do-Check-Act (PDCA) cycle is applied throughout MSP to ensure continuous improvement and effective risk management. In the context of risk management, the 'Plan' phase involves identifying and assessing risks, understanding the current environment, and designing the appropriate responses. It is the analytical stage where the programme team gathers data to understand the scale and proximity of a threat to the programme's benefits.

In this scenario, the risk is a shift in market preference toward green energy. Option B is the correct activity for the 'Plan' phase because it involves research and analysis. Before a response can be designed (Do), the programme must understand the market trends and the potential impact on the cross-selling benefits.

Analyzing how many customers competitors are gaining through green energy provides the evidence base needed to adjust the Business Case or the Benefit Profiles. In contrast, Option D represents the 'Do' phase (implementing a response), Option A represents the 'Check' phase (monitoring results), and Option C is also a

'Check' or 'Act' activity to verify the effectiveness of a response already taken. For the 'Plan' phase, the focus remains on understanding the uncertainty to enable informed decision-making.

NEW QUESTION # 45
Which of following is not expected from senior leadership of programme?

- A. Skilful in active management of cultural and people issues
- B. Ability to create a compelling vision portraying a beneficial future
- C. Good budgeting and resource allocation skills
- D. Empowered decision making

Answer: C

Explanation:
Good budgeting and resource allocation are typically the responsibilities of the Programme Manager or Project Managers, not senior leadership. Senior leadership focuses on strategic and cultural aspects such as vision creation and empowered decision-making. The MSP Practitioner clarifies, "Good budgeting and resource allocation skills ... is done by programme manager/project managers," distinguishing operational financial management from senior leadership duties.

NEW QUESTION # 46
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