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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 2	<ul style="list-style-type: none"> Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.

Topic 3	<ul style="list-style-type: none"> • Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 4	<ul style="list-style-type: none"> • Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 5	<ul style="list-style-type: none"> • Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q116-Q121):

NEW QUESTION # 116

Which of the following is a KEY attribute for a Programme Manager?

- A. Have ongoing operational responsibilities within their business area
- B. Change management skills
- C. Have access to key stakeholders
- D. A good knowledge of project management approaches

Answer: D

Explanation:

A key attribute for a Programme Manager is a good knowledge of project management approaches. This expertise enables the Programme Manager to oversee and coordinate multiple interrelated projects, ensuring they deliver outputs that collectively realize programme objectives.

The MSP Practitioner states: "Programme Manager should have good project management skills," emphasizing that while strategic leadership and stakeholder engagement are important, the ability to manage the complexities of project delivery is fundamental to the Programme Manager role.

While change management skills and access to key stakeholders are important complementary abilities, the core responsibility of managing project delivery across a dossier of projects necessitates strong project management knowledge. The Programme Manager acts as the bridge between strategic programme objectives and tactical project execution, requiring detailed understanding of project methodologies, risk management, scheduling, resource coordination, and quality assurance.

This knowledge supports effective integration, issue resolution, and benefits delivery, positioning the Programme Manager as a central figure in programme success.

NEW QUESTION # 117

Which of the following is NOT set out by the Programme Brief?

- A. Key resources needed
- B. Analysis of the options available
- C. Estimated cost
- D. Risks and issues

Answer: B

NEW QUESTION # 118

Which document has the as-is state of organization?

- A. Business Case
- B. Vision
- C. Programme Plan
- **D. Blueprint**

Answer: D

Explanation:

The Blueprint document defines both the as-is and to-be (future) states of the organization. It provides a detailed description of the current operational environment and the changes required to achieve the programme's desired outcomes.

The MSP Practitioner explains: "Blueprint defines as-is and future state of organization," serving as a key governance document to guide design and delivery of the transformation.

By articulating the current state clearly, the Blueprint helps identify gaps, dependencies, and change requirements, ensuring that the programme's outputs align with the intended future state, thus supporting successful transformational change.

NEW QUESTION # 119

Select the best option defined by following sentence: 'Action of carrying out the coordinated organization, direction and implementation of dossier of projects and transformation activities to achieve desired outcomes'

- A. Portfolio Management
- B. Organizational Management
- **C. Programme Management**
- D. Project Management

Answer: C

Explanation:

Programme Management is defined as "the action of carrying out the coordinated organization, direction and implementation of a dossier of projects and transformation activities to achieve outcomes and realize benefits of strategic importance to business." This definition emphasizes the coordinated approach to managing multiple related projects and transformation activities together, rather than in isolation, to ensure strategic objectives are met and benefits are realized. It distinguishes programme management from project management, which focuses on individual projects, and portfolio management, which handles selection and prioritization rather than delivery.

NEW QUESTION # 120

Which of following is input for 'managing the tranches'?

- A. Programme Brief
- B. Programme preparation plan
- C. Assurance review reports
- **D. Approval to proceed**

Answer: D

Explanation:

Approval to proceed is a critical input for the 'Managing the Tranches' process. Without formal approval, the programme cannot move into tranche delivery phases. The MSP Practitioner specifies: "Without approval to proceed, programme will not enter this process." This highlights the formal gating and control process essential for structured programme progression.

NEW QUESTION # 121

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