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taking.

Scrum Professional Scrum Master I Sample Questions (Q10-Q15):

NEW QUESTION # 10

Which two things should the Development Team do during the first Sprint? (Choose two.)

- A. Analyze, design, and describe the complete architecture and infrastructure.
- B. Make up a plan for the rest of the project.
- C. Analyze, describe, and document the requirements for the subsequent Sprints.
- **D. Create an increment of potentially releasable software.**
- **E. Develop at least one piece of functionality.**

Answer: D,E

Explanation:

According to the Scrum Guide 1, each Sprint is a project with no more than a one-month horizon. The Sprint Goal gives guidance to why the Scrum Team is building an Increment. The Development Team consists of professionals who do the work of delivering a potentially releasable Increment of "Done" product at the end of each Sprint. Therefore, in the first Sprint, as in any other Sprint, the Development Team should develop at least one piece of functionality and create an increment of potentially releasable software. The other options are not consistent with Scrum values and principles.

References: Scrum Guide

NEW QUESTION # 11

What is the main reason for the Scrum Master to be at the Daily Scrum?

- A. To make sure every team member answers the three questions.
- **B. He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.**
- C. To gather status and progress information to report to management.
- D. To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.

Answer: B

Explanation:

The correct answer is B, because the Scrum Guide states that "the Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box." Therefore, the main reason for the Scrum Master to be at the Daily Scrum is to ensure that it happens, but he or she does not have to be there.

NEW QUESTION # 12

During the Sprint Retrospective a Scrum Team has identified several high priority process improvements.

Which of the following statements is most accurate? (Choose the best answer.)

- A. The Scrum Master selects the most important process improvement and places it in the Sprint Backlog
- **B. The Scrum Team may add items to the Sprint Backlog for the next Sprint.**
- C. The Scrum Team should choose at least one high priority process improvement to place in the Product Backlog
- D. The Scrum Team should decline to add a process improvement to the Sprint Backlog when things are running smoothly.

Answer: B

Explanation:

During the Sprint Retrospective, the Scrum Team may add items to the Sprint Backlog for the next Sprint, as stated in [5]: "The purpose of each Sprint Retrospective is to plan ways to increase quality and effectiveness. The Scrum Team plans ways to implement improvements identified during this meeting into its way of working. By doing this it reinforces empiricism throughout its work. Improvements may be implemented at any time during a Sprint or they may be planned for subsequent Sprints."

NEW QUESTION # 13

A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

- A. Arranging a triage meeting with all project managers.
- B. Prioritizing the list and working on them in order.
- C. Consulting with the Development Team.
- D. Alerting management to the impediments and their impact.

Answer: B,C,D

Explanation:

The correct answers are A, B, and D, because these techniques would be most helpful in this situation.

Consulting with the Development Team may help identify the root causes of the impediments and possible solutions. Prioritizing the list and working on them in order may help reduce the backlog and focus on the most important or urgent issues. Alerting management to the impediments and their impact may help escalate the problems and get support from the organization.

NEW QUESTION # 14

At the end of a Sprint Product Backlog item worked on during the Sprint does not meet the definition of "Done". What two things should happen with the undone Product Backlog item? (Choose two.)

- A. Put it on the Product Backlog for the Product Owner to decide what to do with it.
- B. Review the item, add the "Done" part of the estimate to the velocity and create a Story for the remaining work.
- C. If the stakeholders agree, the Product Owner can accept it and release it to the users.
- D. Do not include the item in the Increment this Sprint.

Answer: A,D

Explanation:

According to the Scrum Guide 1, the definition of "Done" is a formal description of the state of the Increment when it meets the quality measures required for the product. The definition guides the Development Team in creating a "Done" Increment. The definition of "Done" is created by the development organization (or Development Team if none is available from the development organization). The definition of "Done" may vary significantly per Scrum Team, depending on the context. One aspect of Scrum Teams inspecting how they work toward their Product Goal is that they improve their definition of "Done" over time. Therefore, if a Product Backlog item worked on during the Sprint does not meet the definition of "Done", two things that should happen with the undone Product Backlog item are:

Put it on the Product Backlog for the Product Owner to decide what to do with it, as they are accountable for effective Product Backlog management and ordering.

Do not include the item in the Increment this Sprint, as it does not meet the quality standards and may compromise value.

The other options are not appropriate, as they may compromise transparency, inspection, or adaptation.

NEW QUESTION # 15

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