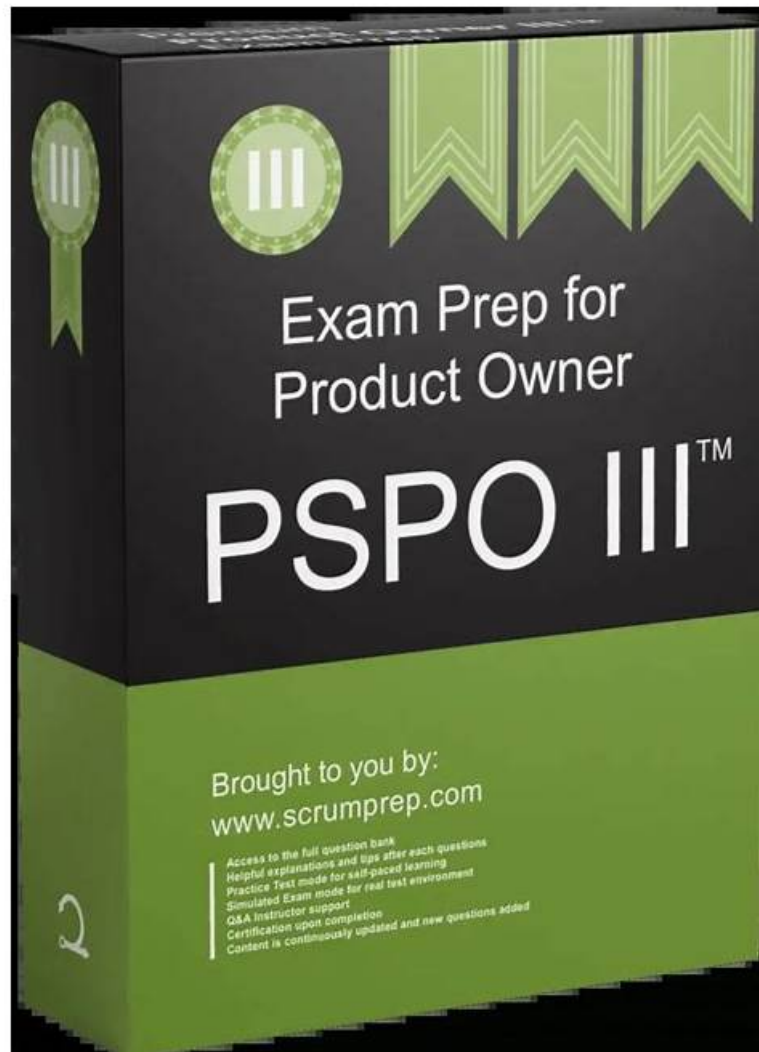


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Scrum Professional Scrum Product Owner III Sample Questions (Q36-Q41):

NEW QUESTION # 36

You are a Product Owner for an organization that develops and builds products for clients. A potential client insists on having a fixed-date, fixed-scope, fixed-budget project. How would you respond?

What is one advantage and one disadvantage of running projects that have a fixed date, scope, and budget?

Answer:

Explanation:

Response for fixed-date, fixed-scope, and fixed-budget:

1. Learn and understand why the date, scope, and budget is fixed
2. Help the stakeholders understand that there are levels of uncertainty when working on complex adaptive problems. For example, the cone of uncertainty
3. When expectations are clear and everyone is on the same page, collaboratively come up with different options. For example, funding releases or Sprints in order to manage expectations One advantage of a fixed date, scope, and budget:

The date, scope, and budget constraints are known upfront

One disadvantage of a fixed date, scope, and budget:

Flexibility and agility is reduced and the risk of building something users don't want increases

For this answer, it is explored the differences between traditional and agile product development, observe that is important to describe advantages and disadvantages for the traditional format as it also can create value, and remember, there is no silver-bullet for a product development, neither traditional or agile, the main gain is that an agile approach support rapid adaptation and better team collaboration

NEW QUESTION # 37

Which of the following would be a topic at the Sprint Review?

(choose the best answer)

- A. Engineering and test practices.
- **B. The product Increment.**
- C. All of the above.
- D. How the Scrum process was followed during the Sprint.

Answer: B

Explanation:

Scrum Guide

The purpose of the Sprint Review is to inspect the outcome of the Sprint and determine future adaptations. The Scrum Team presents the results of their work to key stakeholders and progress toward the Product Goal is discussed.

NEW QUESTION # 38

What is the Product Owner accountable for in Sprint 0?

(choose the best answer)

- A. Form Scrum Teams that are able to deliver on commitments.
- **B. There is no such thing as Sprint 0.**
- C. Plan the roadmap for the next 3 Sprints.
- D. Finalizing project requirements in order to input into the Product Backlog.

Answer: B

Explanation:

Scrum Guide

They are fixed length events of one month or less to create consistency. A new Sprint starts immediately after the conclusion of the previous Sprint.

NEW QUESTION # 39

True or False: The Product Owner is responsible for selecting enough work for the Sprint.

- A. False.
- B. True.
- C. True, as to what was committed to the stakeholders for the Sprint.
- D. True, but only after confirming the Scrum Team's capacity for the Sprint.
- E. False, it is the Scrum Master's responsibility.
- F. False, the Project Manager is responsible for the capacity and workload.

Answer: A

Explanation:

Scrum Guide

Sprint Planning initiates the Sprint by laying out the work to be performed for the Sprint. This resulting plan is created by the collaborative work of the entire Scrum Team.

NEW QUESTION # 40

True or False: A Scrum Team must have a Product Owner and Scrum Master.

- A. True. Their participation and availability will impact the outcomes produced by the Scrum Team.
- B. False. If a Product Owner is unavailable, he/she can be replaced by a Business Analyst.
- C. False. A Scrum Master is only necessary when requested or needed.
- D. True. Each must be a full-time member of the Scrum Team.

Answer: A

Explanation:

Scrum Guide

The fundamental unit of Scrum is a small team of people, a Scrum Team. The Scrum Team consists of one Scrum Master, one Product Owner, and Developers. Within a Scrum Team, there are no sub-teams or hierarchies. It is a cohesive unit of professionals focused on one objective at a time, the Product Goal.

NEW QUESTION # 41

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