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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 4	• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q48-Q53):

NEW QUESTION # 48
Which of the following is correct in relation to simulation exercises?

- A. Simulation exercises involve only key participants rather than all personnel that could be involved in a real incident
- B. Simulation exercises are designed to mimic real incident responses in as close to a real-time environment as possible but usually involve only the key personnel whose roles are critical in managing the disruption. The CBCI 7.0 materials specify that simulation exercises test the decision-making, coordination, and response of these essential participants rather than the entire workforce, ensuring focused and practical validation of plans and capabilities. They differ from discussion-based exercises, which involve broader participation and are scenario discussions without time constraints. Simulation exercises maintain real-time pressures and operational realism, although full scenario details are typically not disclosed upfront to simulate uncertainty.
- C. Simulation exercises are always discussion-based
- D. Participants are provided with the full detail of the scenario prior to the exercise commencing, including any information and materials on issues that will arise during the scenario so they can be fully prepared
- E. There are no time constraints as the exercise is not running in real time so participants can take time to discuss issues that arise and alternative ways to address them

Answer: B

Explanation:
Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-123.

NEW QUESTION # 49
Which type of review provides an evaluation of the Business Continuity Management System (BCMS) outputs against the requirements or expectations to determine whether Business Continuity is incorporated into every task undertaken through the BCMS?

- A. External Audit
- B. Performance Appraisal

- C. Post-incident Review
- D. Quality Assurance (QA)

Answer: D

Explanation:
The CBCI 7.0 course identifiesQuality Assurance (QA) reviewsas evaluations that assess whether BCMS processes and outputs meet defined standards and requirements. QA examines whether Business Continuity principles and practices are effectively embedded into organizational tasks and workflows. Unlike performance appraisals (individual focus) or post-incident reviews (event focus), QA provides systematic assurance that Business Continuity is integrated consistently and effectively throughout the BCMS lifecycle.
External audits verify compliance but QA focuses on continuous process improvement.
Reference:CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 134-137.

NEW QUESTION # 50
Which of the following is essential to ensure the ongoing effectiveness and relevance of a Business Continuity Management System (BCMS) and should be built into the initial process to establish a BCMS?

- A. Carrying out health and safety risk assessments in all parts of the organization and making a commitment to repeat these assessments every year as part of the BCMS
- B. Ensuring compliance with legal requirements across the company and developing a register of any risks
- C. Developing internal and external communications systems to raise the profile of the BCMS and highlight successful steps in the development
- D. Determining how the BCMS will be monitored, reviewed and continually improved over time

Answer: D

Explanation:
The CBCI 7.0 course stresses thatestablishing mechanisms for ongoing monitoring, review, and continual improvementis a foundational element of the BCMS. This ensures the system remains effective, adaptable, and relevant as organizational contexts and risks evolve. Building these processes into the initial BCMS design facilitates proactive management of changes, drives performance enhancement, and aligns with ISO
22301 standards for Business Continuity. While communication systems, safety assessments, and compliance registers are important, they do not substitute for structured continual improvement processes, which embed resilience into organizational culture and operations.
Reference:CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 15-20.

NEW QUESTION # 51
The time period defined by the Recovery Time Objective (RTO) should always be less than which of the following?

- A. The Maximum Tolerable Period of Disruption (MTPD)
- B. The standard timeline set by the organization's customer services charter
- C. The Minimum Business Continuity Objective (MBCO)
- D. The Recovery Point Objective (RPO)

Answer: A

Explanation:
The RTO represents the maximum acceptable time to restore activities following disruption, and it must always be shorter than the Maximum Tolerable Period of Disruption (MTPD), which is the absolute limit before unacceptable impacts occur. The CBCI 7.0 course explains that this ensures recovery efforts occur within tolerable timeframes, preventing critical losses. The RPO concerns data restoration points and is not a time period comparison. The MBCO relates to minimum acceptable outputs and is not a time-based measure.
Reference:CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 57-60.

NEW QUESTION # 52
Which of the following is a factor to be taken into consideration when developing and using risk assessments?

- A. Risk assessments are primarily produced as information for regulators and auditors to provide evidence that the organization is monitoring and managing risks
- B. Risk assessments are based on estimations of the likelihood and consequences of a risk occurring
- C. Risk assessments will need to work undertaken during the Business Impact Analysis (BIA) to determine the products, services, and activities that need to be
- D. The time that has elapsed since the last assessment of risks in order to maintain its currency

Answer: B

Explanation:
The CBCI 7.0 course explains thatrisk assessments fundamentally rely on evaluating the likelihood of risk occurrence and the consequencesif they materialize. This probabilistic approach enables prioritization and treatment planning. Although risk assessments inform BIAs and regulatory compliance, their primary purpose is to analyze potential risks in terms of impact and probability to guide effective continuity strategies.
Currency (timeliness) is important but secondary to the quality of likelihood and consequence evaluations, which form the basis of all risk decisions.
Reference:CBCI 7.0 Study Guide, Module 3: Risk Assessment Fundamentals, pages 48-51.

NEW QUESTION # 53

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