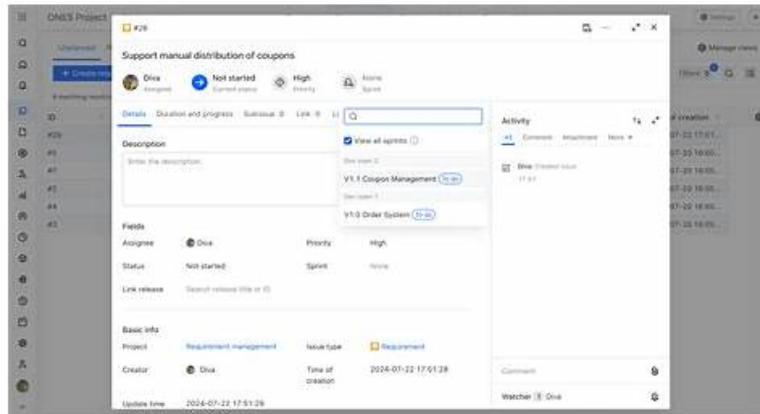


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27

What role, ideally, should be independent of the outcome to be achieved in a Facilitated Workshop?

- A. Business Analyst
- B. Business Visionary
- C. Business Ambassador
- D. Workshop Facilitator

Answer: D

Explanation:

The role that should ideally be independent of the outcome to be achieved in a Facilitated Workshop is the Workshop Facilitator. This role manages the processes and dynamics of the workshop and should remain neutral and impartial.

NEW QUESTION # 28

Which project role is responsible for mitigating the risk if there is a lack of commitment in the business opportunity?

- A. Business Advisor
- B. Business Consortium
- C. Business Visionary
- **D. Business Sponsor**

Answer: D

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from AgilePM/DSDM guidance):

In AgilePM, the Business Sponsor is the project's ultimate decision-maker and the role accountable for ensuring continued business justification. This includes owning the investment decision, securing and sustaining funding, and maintaining senior-level commitment to the business opportunity. A lack of commitment represents a threat to the viability of the Business Case; managing and mitigating that risk sits squarely with the Sponsor. The Sponsor establishes clear objectives, champions the initiative across the organization, removes high-level impediments, and ensures that governance supports timely decisions. While the Business Visionary articulates and safeguards the solution vision and value outcomes, that role does not control organizational commitment or funding at the enterprise level. Similarly, Business Advisors provide specialist input but do not own commitment or investment risk. Therefore, where commitment to the business opportunity is wavering or unclear, the Business Sponsor is responsible for intervening-reconfirming the Business Case, rallying stakeholder support, and aligning investment, scope and timescales-so the project remains justified and deliverable.

NEW QUESTION # 29

How does change management contribute to benefits?

- A. Provides ultimate accountability for the benefits of a change.
- **B. Encourages users to make the best use of the new situation.**
- C. Ensures dis-benefits are avoided.
- D. Produces all of the outcomes required to deliver benefits.

Answer: B

Explanation:

* Encourages Users: Change management focuses on equipping people to adopt and use new ways of working effectively, which maximizes the realization of benefits.

* Other Options:

* B: Avoiding dis-benefits is part of risk management.

* C: Accountability lies with the sponsor, not change management alone.

* D: Change management supports outcomes but doesn't directly produce them.

Key AgilePM Concepts Referenced:

* Role of Change Management in Benefits Realization: AgilePM Handbook, Chapter 7, Section 7.4.

NEW QUESTION # 30

When using the Iterative Development technique, which of the following should each cycle include?

1. Thought

2. Action

3. Control

4. Conversation

- **A. 1, 2, 3**
- B. 2, 3, 4

- C. 1, 2, 4
- D. 1, 3, 4

Answer: A

Explanation:

When using the Iterative Development technique, each cycle should include Thought, Action, and Control.

These components ensure that the development process is systematic and reflective. Thought involves planning and considering the next steps, Action is the implementation of those plans, and Control is the evaluation and adjustment based on feedback and results. This iterative cycle helps in refining the product incrementally and ensures continuous improvement.

References:

- * AgilePM Foundation Handbook
- * "The Art of Agile Development" by James Shore and Shane Warden

NEW QUESTION # 31

Which purpose relates to the Consolidation in a structured Timebox?

- **A. To tie up any loose ends related to Evolutionary Development**
- B. To address the requirements and test the structure Timebox product.
- C. To formally accept the structured Timebox deliverables.
- D. To confirm the detail of all the requirements to be delivered by the structured Timebox.

Answer: A

Explanation:

The purpose of the Consolidation phase in a structured Timebox is to tie up any loose ends related to Evolutionary Development. This phase involves finalizing all outstanding work, ensuring that the deliverables meet the required quality standards, and preparing the product for acceptance and deployment. It is a critical phase for addressing any minor issues that may have arisen during development and ensuring that the Timebox objectives have been fully achieved.

References:

- * DSDM Agile Project Framework Handbook
- * "Agile Project Management: Best Practices and Methodologies" by Eric Brechner

NEW QUESTION # 32

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