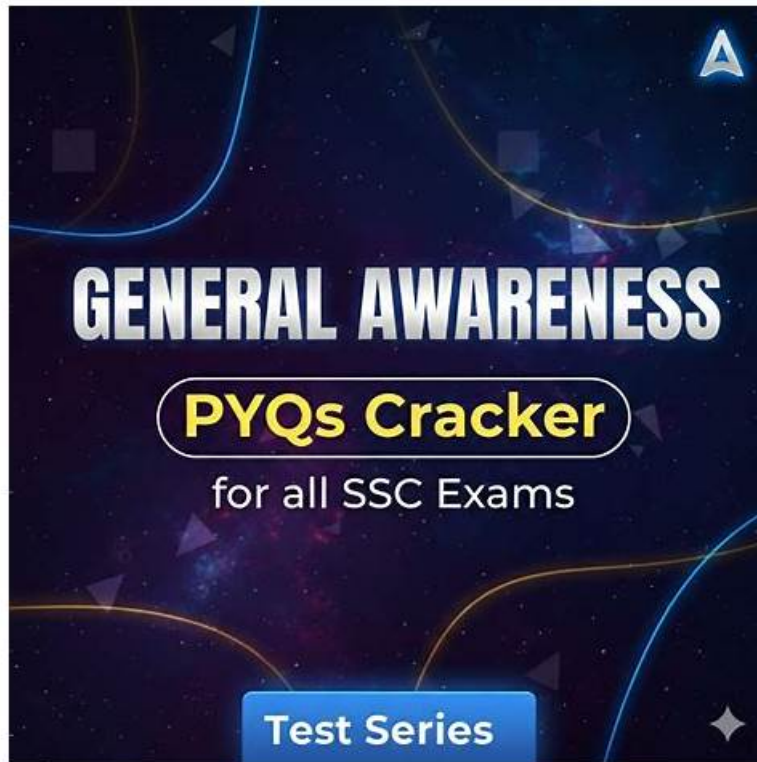


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### Scrum Professional Scrum Master I Sample Questions (Q157-Q162):

#### NEW QUESTION # 157

The Product Owner is not collaborating with the Development Team during the Sprint. What are two valuable actions for a Scrum

Master to take? (Choose two.)

- A. Stop the Sprint, send the Product Owner to a course and restart.
- **B. Coach the Product Owner in the values of Scrum and incremental delivery.**
- C. Nominate a proxy Product Owner.
- D. Inform the Product Owner's functional manager.
- **E. Bring up the problem in the Sprint Retrospective.**

**Answer: B,E**

#### NEW QUESTION # 158

What does it mean to say that an event has a time-box?

- A. The event must happen at a set time.
- **B. The event can take no more than a maximum amount of time.**
- C. The event must happen by a given time.
- D. The event must take at least a minimum amount of time.

**Answer: B**

Explanation:

According to the Scrum Guide 1, each event in Scrum is a formal opportunity to inspect and adapt something. These events are specifically designed to enable critical transparency and inspection. Failure to include any of these events results in reduced transparency and is a lost opportunity to inspect and adapt. All events are time-boxed events, such that every event has a maximum duration. Once a Sprint begins, its duration is fixed and cannot be shortened or lengthened. The remaining events may end whenever the purpose of the event is achieved, ensuring an appropriate amount of time is spent without allowing waste in the process.

#### NEW QUESTION # 159

Which three of the following are true about Scrum? (Choose the best three answers.)

- A. Scrum implements self-management by replacing Project Managers with Scrum Masters.
- **B. Scrum is a framework for developing and sustaining complex products.**
- **C. Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.**
- D. Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
- **E. Scrum is based on empiricism and lean thinking.**

**Answer: B,C,E**

Explanation:

Three statements that are true about Scrum are:

Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.

Scrum is a framework for developing and sustaining complex products.

Scrum is based on empiricism and lean thinking.

These statements are supported by [6]: "Scrum is not a process, technique, or definitive method. Rather, it is a framework within which you can employ various processes and techniques. ... Each component within the framework serves a specific purpose and is essential to Scrum's success and usage. ... The rules of Scrum bind together events, roles, artifacts, and rules governing their relationships. ... The three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation."

#### NEW QUESTION # 160

At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs and will cost more than they are willing to spend.

What factors likely led to this? (Choose two.)

- A. The Project Management Office (PMO) has not been engaged adequately.
- **B. The Product Owner has not been keeping the stakeholders aware of the progress of the project.**

- C. The stakeholders were not allowed to enter the development area.
- **D. The stakeholders haven't been using the Sprint Reviews to inspect and evaluate progress.**

**Answer: B,D**

Explanation:

According to the Scrum Guide, the Sprint Review is a time for the Scrum Team and the stakeholders to inspect the product Increment and adapt the Product Backlog if needed. The Product Owner is responsible for keeping the stakeholders aware of the progress of the project and inviting them to the Sprint Review. If the Product Owner has not been doing this, or if the stakeholders have not been using the Sprint Review to inspect and evaluate progress, then they may be disappointed and angry at the seventh Sprint Review. The other options are not likely factors that led to this situation, as they are either irrelevant (such as the PMO or the development area) or incorrect (such as delaying the release).

### NEW QUESTION # 161

You have six teams using a traditional method to deliver a product. Your management has asked you to start using Scrum. In the initial project there were separate plans and teams for the layers of a software system, i.e. one for the front-end, one for the middle tier, one for the back-end, and one for the interfaces and services. This resembles what is known as component teams. But you have read that it's a good idea to have teams organized by feature. What are the advantages of keeping component teams while starting Scrum?

- A. There are fewer cross-team dependencies than working in feature teams.
- **B. There's less initial disruption than organizing into new teams. As they start, they will discover what works best, and how to potentially re-organize towards this.**
- C. Component teams generally have the skills needed to create a working Increment of software that provides business value.
- D. Because they have worked together for some time, they are likely able to start producing shippable Increments faster than new feature teams would.

**Answer: B**

Explanation:

The correct answer is A, because keeping component teams while starting Scrum may cause less initial disruption than organizing into new teams. As they start using Scrum, they will discover what works best for them and how to potentially re-organize towards feature teams. However, component teams may face some challenges in delivering a working Increment of software that provides business value every Sprint, as they may depend on other teams or layers.

### NEW QUESTION # 162

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