

2026 BCI Professional CBCI: Certificate of the Business Continuity Institute (CBCI) Passguide



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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 2	<ul style="list-style-type: none"> Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

Topic 3	<ul style="list-style-type: none">• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q119-Q124):

NEW QUESTION # 119

Which one of the following is a feature of an effective Business Continuity (BC) policy?

- A. The policy provides details of constraints on specific suppliers.
- B. The policy details the incident management plans and the financial budgets available to support recovery plans.
- **C. There is clear top management commitment to the policy and its continued improvement.**
- D. The policy can be validated by exercises and updated with the detailed learning that arises from carrying out the exercises.

Answer: C

Explanation:

An effective BC policy is a high-level statement of intent and direction, formally expressed and endorsed by top management. Its effectiveness depends on visible leadership commitment-because leadership is responsible for ensuring the policy aligns with the organization's strategic direction, is communicated, resourced, and kept under review for suitability. In BCI guidance, establishing the business continuity policy specifically requires top management action, support, and commitment, with governance to maintain and improve the policy over time.

Option A best reflects this core characteristic: top management commitment and continual improvement. The other options describe items that are typically handled in plans or supporting documents (e.g., incident management plan details, budget specifics, supplier constraints, or exercise lessons learned). Those elements may inform the BCMS, but they do not define what a BC policy is. The policy sets the framework and expectations; detailed procedures, constraints, and exercise learnings are managed elsewhere within the BCMS lifecycle.

NEW QUESTION # 120

An outcome of the Solutions Design process is:

- A. Arrangements that protect the organization from negative publicity during business as usual operations
- **B. Business Continuity strategies and solutions that remain cost effective in terms of implementation and operational investment**
- C. Strategies and solutions that lead to financial savings due to the reduction in personnel engaged in operational activities
- D. Assurance that all personnel have high levels of occupational competence in their job roles

Answer: B

Explanation:

Solutions Design aims to develop strategies and solutions that effectively address Business Continuity requirements while balancing cost and practicality. The CBCI 7.0 course emphasizes that sustainable, cost-effective solutions ensure continuity measures are viable long-term and do not impose unnecessary financial burdens. Protecting reputation, reducing staff, or occupational competence, while important, are secondary or indirect outcomes. The focus remains on practical, affordable solutions.

NEW QUESTION # 121

Which of the following is correct in relation to simulation exercises?

- A. Simulation exercises are always discussion-based
- B. Participants are provided with the full detail of the scenario prior to the exercise commencing, including any information and materials on issues that will arise during the scenario so they can be fully prepared
- **C. Simulation exercises involve only key participants rather than all personnel that could be involved in a real incident**
- D. There are no time constraints as the exercise is not running in real time so participants can take time to discuss issues that arise and alternative ways to address them

Answer: C

Explanation:

Simulation exercises are designed to mimic real incident responses in as close to a real-time environment as possible but usually involve only the key personnel whose roles are critical in managing the disruption. The CBCI 7.0 materials specify that simulation exercises test the decision-making, coordination, and response of these essential participants rather than the entire workforce, ensuring focused and practical validation of plans and capabilities. They differ from discussion-based exercises, which involve broader participation and are scenario discussions without time constraints. Simulation exercises maintain real-time pressures and operational realism, although full scenario details are typically not disclosed upfront to simulate uncertainty.

NEW QUESTION # 122

For a strategic response team to be effective, its members should have:

- A. Ability to identify commercial opportunities in adverse situations
- **B. Decisiveness and the ability to make decisions quickly**
- C. Skill in coordinating resources, operations and suppliers
- D. A detailed understanding of each requirement set out in Business Continuity plans

Answer: B

Explanation:

Strategic response teams play a crucial role in managing crises by making timely, high-level decisions that guide the organization's overall continuity response. The CBCI 7.0 course emphasizes that decisiveness and rapid decision-making are essential qualities for such teams, as delays can exacerbate disruptions and increase impacts. While coordination skills and understanding of Business Continuity plans are important, the strategic team must prioritize swift, confident decisions to steer operational teams and allocate resources effectively during dynamic and stressful situations. Identifying commercial opportunities is beneficial but secondary to ensuring continuity and stability.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures and Roles, pages 80-83.

NEW QUESTION # 123

Which method of measuring culture requires periodic checks to determine the percentage of the organization's personnel currently covered by existing Business Continuity culture initiatives?

- **A. Business Continuity awareness**
- B. Behavioural consistency
- C. Culture index
- D. Unstructured observation

Answer: A

Explanation:

The CBCI 7.0 course identifies Business Continuity awareness measurement as a method involving regular assessments of personnel engagement levels with Business Continuity culture initiatives. Periodic checks gauge how many employees have been reached by awareness programs, training, and communications. This quantitative approach provides tangible data on the penetration of continuity culture across the organization, informing areas needing focus or improvement. Unlike unstructured observations or broader culture indices, awareness measurement specifically targets the spread and effectiveness of Business Continuity messaging and understanding.

NEW QUESTION # 124

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