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Scrum PSPO-II Professional Scrum Product Owner II 3

NEW QUESTION # 84
According to the Scrum Guide, what would be considered the smallest Product Increment that would be valuable enough to be released? (choose the best answer)

- A. The Increment delivers all "must have" Product Backlog items
- B. The Increment delivers a single new or improved outcome.
- C. The Increment adds a new feature.
- D. The Increment includes fixes for at least one defect

Answer: B

NEW QUESTION # 85
What questions might the Developers use at the Daily Scrum? (choose the best three answers)

- A. Why were you late?
- B. What impediments are in my way or in the way of the team?
- C. How many meetings did you have yesterday?
- D. What work am I going to do today to help the team achieve its goal?
- E. How many hours did I spend on the project yesterday?
- F. What work did I do yesterday to help the team achieve its goal?

Answer: B,D,F

NEW QUESTION # 86
What type of indicator does value become if it is measured infrequently? (choose the best answer)

- A. A Lagging indicator
- B. A Leading indicator

Answer: A

NEW QUESTION # 87

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Scrum PSPO-II exam is an advanced certification program designed for individuals who are seeking to become professional Scrum Product Owners. PSPO-II exam is challenging and requires a lot of preparation, but individuals who pass the exam demonstrate a high level of proficiency in Agile product development and product ownership. If you are interested in becoming a professional Scrum Product Owner and want to demonstrate your expertise in this area, the Scrum PSPO-II exam is an excellent certification to pursue.

To pass the Scrum PSPO-II Exam, candidates need to demonstrate their proficiency in leading agile product development teams, managing product backlogs, and maximizing the value of their products. They must also have a deep understanding of the Scrum framework and be able to apply it to various situations. PSPO-II exam is designed to test candidates' ability to analyze complex problems and make sound decisions in a fast-paced environment.

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Scrum PSPO-II Exam is a rigorous certification exam designed to evaluate the advanced knowledge and skills of product owners in Scrum methodology. It is an essential step for product owners who want to demonstrate their proficiency and advance their career in the field of Agile product development.

Scrum Professional Scrum Product Owner II Sample Questions (Q92-Q97):

NEW QUESTION # 92

Given only the information in the following three statements:

- . Product A has a greater potential market than Product B.
- . Product A has lower customer satisfaction than Product B.
- Product B produces more revenue at the present time.

Which investment strategies should you consider for these two products?

(choose the best answer)

- **A. All of the above.**
- B. For both products, continually measure the impact of any new investments or marketing.
- C. Investigate an increase in marketing for Product B to grow its market share.
- D. Invest in Product A to increase its market share, customer satisfaction, and revenue.

Answer: A

Explanation:

The Professional Scrum Product Owner™ II (PSPO II) emphasizes the importance of a strategic approach to product management. According to the PSPO II resources, it is essential to:

* Continually measure the impact of new investments or marketing efforts for both products (Option A).

This aligns with the PSPO II focus on evidence-based management and making decisions based on empirical data.

* Invest in Product A to increase its market share, customer satisfaction, and revenue (Option B). The PSPO II materials suggest that a product with a greater potential market but lower customer satisfaction requires attention to improve its standing and capitalize on its market potential.

* Investigate an increase in marketing for Product B to grow its market share (Option C). Even though Product B is currently generating more revenue, the PSPO II guides recommend exploring opportunities to expand its market share, which could lead to even greater revenue.

Therefore, a comprehensive investment strategy that includes all the above actions is recommended for managing products with agility, as per the PSPO II guidelines. This approach ensures that both products are given the opportunity to maximize their market potential while maintaining a focus on customer satisfaction and revenue growth. It's a holistic strategy that considers the different strengths and opportunities of each product.

NEW QUESTION # 93

The leading revenue-producing product in your portfolio has:

- . High Current Value
- . Low Unrealized Value

The product has been losing customers for several years and revenues are down. Using those two data points and the options below, what is the first action you should take?

(choose the best answer)

- **A. Maintain the product, but begin reducing investment; seek other opportunities for future growth.**
- B. Increase marketing for the product.
- C. Increase investment in the product to create greater interest and bring old customers back.
- D. Drop the price for the product to attract new customers.

Answer: A

Explanation:

According to the PSPO II resources, a product with high current value and low unrealized value is in the harvest stage of the product lifecycle¹. This means that the product has reached its peak and is facing increasing competition and decreasing customer demand. The best strategy for this stage is to maintain the product quality and customer satisfaction, but reduce the investment in new features or enhancements. The product owner should seek other opportunities for future growth, such as developing new products or exploring new markets²³. References:

- 1: Product Lifecycle Management
- 2: Product Strategy
- 3: Evidence-Based Management

NEW QUESTION # 94

If a Product Owner finds themselves with more work to do than they can give attention to, what strategy can help them achieve the things that need to be done?

(choose the best answer)

- A. None of the above.
- **B. Delegate tasks like detailing Product Backlog items, interviewing users, and analyzing data to Developers.**
- C. Break the product into components, each with their own Product Owner, and create a "Chief Product Owner" role who is responsible for the integrated product.
- D. Split the Product Owner role into "Business Product Owner" and "Technical Product Owner" roles to spread the work.
- E. All of the above.

Answer: B

Explanation:

The Scrum framework encourages the delegation of tasks to promote team ownership and efficiency. Delegating tasks like detailing Product Backlog items, interviewing users, and analyzing data to Developers allows the Product Owner to focus on value maximization and leverage the skills of the Developers¹². This approach aligns with the Scrum principle of self-organization and empowerment of the Development Team.

NEW QUESTION # 95

Every Scrum Team must have a Product Owner and Scrum Master.

(Choose the best answer)

- **A. Yes, and each Scrum Team's performance may be affected by how much they participate during the Sprint as a Scrum Master or Product Owner.**
- B. No.
- C. Yes, and they must be 100% dedicated to each team.

Answer: A

Explanation:

According to the Scrum Guide (2020), every Scrum Team must have a Product Owner and a Scrum Master.

These roles are essential for the team's success in delivering value.

However, Scrum does not strictly mandate that a Scrum Master or Product Owner must be 100% dedicated to a single team. Their effectiveness and participation can vary based on the context, but their involvement significantly influences the team's performance.

Analysis of Each Option:

* Option A (Correct Answer):

* The Scrum Team's performance can be affected by how actively the Product Owner and Scrum Master engage with the team.

* The Product Owner is responsible for maximizing the product's value, which requires close collaboration with stakeholders and the Development Team. If they are not actively involved, it can lead to unclear priorities and delays.

* The Scrum Master ensures that Scrum is understood and enacted properly. A disengaged Scrum Master may result in impediments going unresolved and a lack of continuous improvement.

* This aligns with the Scrum Guide, which states that both roles must ensure effective communication and support the team throughout the Sprint.

* Option B (Incorrect):

* Saying "No" implies that a Scrum Team does not necessarily require a Product Owner and Scrum Master, which contradicts the Scrum Guide.

* The Scrum Guide (2020) clearly states that each Scrum Team consists of a Scrum Master, Product Owner, and Developers.

* Option C (Incorrect):

- * While dedication is beneficial, the Scrum Guide does not require the Product Owner and Scrum Master to be 100% dedicated to only one team.
- * In large organizations or scaling frameworks (such as Scrum@Scale or SAFe), a Scrum Master may serve multiple teams, and a Product Owner may manage multiple related products or backlogs.
- * What matters is effectiveness, not exclusivity-as long as they fulfill their responsibilities, their time allocation is flexible.

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