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PMI Certified Professional in Managing AI Sample Questions (Q108-Q113):

NEW QUESTION # 108

An organization is planning their digital transformation initiatives by building an AI solution to focus on data- collection needs. The

goal is to reduce the manual handling of data.

Which approach should be prioritized to achieve the objective?

- A. Upgrading cloud storage solutions for better data management
- **B. Implementing intelligent systems that can autonomously process and analyze data**
- C. Enhancing the current database infrastructure to handle larger volumes of data
- D. Outsourcing data-processing tasks to third-party vendors

Answer: B

Explanation:

In PMI-CP-aligned AI program guidance, when an organization's goal is to reduce manual handling of data, the focus is on automation of data intake, processing, and basic analysis rather than simply scaling storage or outsourcing tasks. The most appropriate strategy is to implement intelligent systems that can autonomously process and analyze data. Such systems may include automated data pipelines, intelligent document processing, and AI-driven extraction and transformation services that remove repetitive manual steps.

Option B directly addresses this by creating an AI solution that can ingest, validate, structure, and summarize data with minimal human intervention. This not only reduces manual workloads but also shortens cycle times, improves consistency, and lowers the risk of human error. Outsourcing data-processing tasks (option A) still relies on human labor, just in another organization, and does not achieve true digital transformation.

Enhancing database infrastructure (option C) or upgrading cloud storage (option D) improves capacity and reliability, but does not inherently reduce manual handling—they are enabling technologies, not automation mechanisms.

From an AI management perspective, a transformation initiative should prioritize intelligent automation of the data lifecycle, and that is best captured by implementing systems that autonomously process and analyze data as described in option B.

NEW QUESTION # 109

A project team at an IT services company is developing an AI solution to enhance network security. They need to define the success criteria to help ensure the project achieves its desired outcomes.

What should the project manager do to define the relevant success criteria?

- A. Implement machine learning (ML) algorithms for threat prediction
- **B. Use key performance indicators (KPIs) for incident response times and threat detection rates**
- C. Perform a detailed cost-benefit analysis of security investments
- D. Conduct a SWOT (strengths, weaknesses, opportunities, threats) analysis of the network infrastructure

Answer: B

Explanation:

PMI-CPMAI stresses that AI projects must define clear, measurable success criteria that are directly aligned with the problem the AI is intended to solve. In a network security context, the AI solution is being developed to "enhance network security," which, in operational terms, translates to outcomes like faster incident response and better detection of threats and anomalies.

PMI's guidance on benefits realization and performance management recommends using key performance indicators (KPIs) that are specific, measurable, and time-bound. For security, relevant KPIs typically include metrics such as mean time to detect (MTTD), mean time to respond (MTTR), detection rates, false positive

/false negative rates, number of incidents contained, and reduction in successful breaches. By defining success criteria in terms of incident response times and threat detection rates, the project manager ties the AI system's performance directly to business and operational outcomes, making it easier to monitor effectiveness and justify investment.

Implementing ML algorithms (option A) is a technical activity, not a definition of success. SWOT analysis and cost-benefit analysis (options C and D) can inform strategy and justification, but they do not, by themselves, define how success will be measured in day-to-day operations. PMI-CPMAI emphasizes metrics-driven evaluation, so using KPIs for incident response times and threat detection rates (option B) is the correct approach.

NEW QUESTION # 110

An AI project for a financial technology client is at risk due to potential inaccuracies in data aggregation.

What is the first step the project manager should take to mitigate the risk?

- **A. Understand the data characteristics.**
- B. Create a data visualization.
- C. Evaluate the data freshness and relevance.

- D. Delete the suspicious data manually.

Answer: A

Explanation:

PMI's CPMAI/PMI-CPMAI approach stresses that risk mitigation for data issues starts in the Data Understanding work: identifying appropriate datasets, evaluating training data requirements, and validating data quality/ground truth before proceeding. In practical PMI terms, the project manager should first understand the data characteristics-sources and ownership, schemas, join keys, aggregation logic, definitions, completeness, and known constraints-because aggregation inaccuracies often come from mismatched definitions, inconsistent granularity, duplicate entities, or transformation errors. This aligns with PMI guidance that teams must "identify data needs," "locate and characterize data," and then assess quality attributes like accuracy, completeness, and consistency to determine preparation effort and readiness.

Evaluating freshness/relevance (B) can matter, but it does not address the root causes of aggregation error as reliably as establishing a clear understanding of structure and lineage first. Deleting data manually (C) is a high-risk, non-governed reaction that can destroy evidence and introduce bias; visualization (D) can help communicate issues but is not the first mitigation step. Therefore, PMI-aligned practice is to begin by understanding the data characteristics.

NEW QUESTION # 111

A project manager is leading a complex project for a global financial institution. The project is developing an AI-driven system for real-time fraud detection and risk management. The system needs to adhere to all financial regulations. The project manager has identified skills gaps with the existing available resources.

What should the project manager do?

- A. Engage consultants to fill the expertise gap
- B. Allocate additional budget for consultant AI training
- C. Proceed with the project until external expertise is needed
- D. Delay the project until internal expertise is developed

Answer: A

Explanation:

For an AI-driven, real-time fraud detection and risk management system in a highly regulated financial environment, PMI-style guidance on AI governance stresses that the project must have access to appropriate, specialized expertise from the outset. This includes knowledge of AI methods, MLOps, financial risk management, compliance, data privacy laws, and sector-specific regulations (e.g., KYC/AML, transaction monitoring standards). When the project manager identifies a skills gap in the current team, the recommended approach is to bridge that gap promptly rather than delaying or proceeding underqualified.

Option D-engage consultants to fill the expertise gap-aligns with this principle. External experts can provide immediate, targeted knowledge on regulatory constraints, model risk management, explainability requirements, and auditability expectations, all of which are critical for AI in financial institutions. Option A (delaying until internal expertise is developed) can significantly slow strategic initiatives and may still not provide the depth needed. Option B (proceed until expertise is needed) exposes the project to early missteps that are costly to correct. Option C (budget for consultant AI training) misaligns priorities; the immediate issue is using expertise, not training external parties.

Thus, the project manager should engage consultants to fill the expertise gap and ensure the AI system is compliant, robust, and responsibly implemented.

NEW QUESTION # 112

The project team at an IT services company is working on an AI-based customer support chatbot. To help ensure the chatbot functions effectively, they need to define the required data.

Which method meets the project requirements?

- A. Developing a new script based on anticipated customer queries
- B. Integrating feedback from beta customers to refine the model
- C. Using synthetic data generated from sample customer conversations
- D. Gathering historical customer interaction logs for training data

Answer: D

Explanation:

For an AI-based customer support chatbot, PMI-CPMAI-aligned lifecycle guidance stresses that defining required data starts from

real, historical interactions that reflect actual customer needs and behaviors.

Gathering historical customer interaction logs for training data (option B) is the method that best meets this requirement. These logs typically include customer questions, intents, issues, resolutions, and escalation paths, providing a rich, labeled or label-ready corpus that is highly representative of real-world use.

By analyzing these logs, the team can identify the most frequent intents, common phrasing, edge cases, and areas where customers are confused or dissatisfied. This directly informs data schema design, labeling strategies, and coverage requirements for the chatbot. It also helps define performance metrics (such as resolution rate for top intents) and guardrails. Synthetic data (option A) may supplement coverage but should not be the primary basis for defining required data, as it risks encoding designer assumptions instead of reality. Feedback from beta customers (option C) is valuable later in the evaluation and improvement phases.

Developing scripts based on anticipated queries (option D) aids dialogue design but does not truly define the underlying data required for robust training. Therefore, gathering and leveraging historical customer interaction logs is the most appropriate method to define required data for an effective support chatbot.

NEW QUESTION # 113

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