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PMI CAPM (Certified Associate in Project Management) certification exam is one of the most sought-after credentials in the project management industry. CAPM is an entry-level certification designed for professionals who are looking to start their careers in project management. It is an excellent way to demonstrate to employers that you have the fundamental knowledge and skills required to manage projects successfully.

PMI CAPM Certification Exam covers various topics related to project management, including project scope management, time management, cost management, quality management, and risk management. CAPM exam is intended to assess the individual's understanding of project management concepts, tools, and techniques, and their ability to apply this knowledge in real-world situations. Certified Associate in Project Management (CAPM) certification exam is computer-based and consists of 150 multiple-choice questions that must be answered in three hours.

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q663-Q668):

NEW QUESTION # 663

A project manager is addressing risks and potential concerns related to stakeholder management, and is clarifying and resolving previously identified issues. In which process is the project manager engaged?

- A. Plan Stakeholder Engagement
- B. Monitor Stakeholder Engagement
- C. Identify Stakeholders
- **D. Manage Stakeholder Engagement**

Answer: D

NEW QUESTION # 664

When developing the project schedule, a project manager uses decomposition and rolling wave planning techniques in this process:

- A. Define Scope
- **B. Define Activities**
- C. Collect Requirements
- D. Develop Schedule

Answer: B

Explanation:

Section: Volume E

Explanation:

In agile projects, DECOMPOSITION is a tool and technique of defining activities, creating WBS. You have subdivided the work package into smaller manageable components of schedule activities, which is decomposition. Decomposition was used to create WBS process; if you further decompose WBS package, you get the schedule of activities.

Rolling Wave Planning is one of the techniques in the 'Define Activities' process under Project Time Management.

NEW QUESTION # 665

An intentional activity to modify a nonconforming product or product component is called:

- **A. defect repair**
- B. preventive action
- C. work repair
- D. corrective action

Answer: A

NEW QUESTION # 666

The project governance approach should be described in the:

- A. change control plan
- **B. project management plan**
- C. project scope
- D. statement of work

Answer: B

Explanation:

Explanation/Reference:

Explanation:

4.2.3.1 Project Management Plan

The project management plan is the document that describes how the project will be executed, monitored, and controlled. It integrates and consolidates all of the subsidiary plans and baselines from the planning processes.

Project baselines include, but are not limited to:

Scope baseline (Section 5.4.3.1),

Schedule baseline (Section 6.6.3.1), and

Cost baseline (Section 7.3.3.1).

Subsidiary plans include, but are not limited to:

Scope management plan (Section 5.1.3.1),

Requirements management plan (Section 5.1.3.2),

Schedule management plan (Section 6.1.3.1),

Cost management plan (Section 7.1.3.1),

Quality management plan (Section 8.1.3.1),

Process improvement plan (Section 8.1.3.2),

Human resource management plan (Section 9.1.3.1),

Communications management plan (Section 10.1.3.1),

Risk management plan (Section 11.1.3.1),

Procurement management plan (Section 12.1.3.1), and

Stakeholder management plan (Section 13.2.3.1).

Among other things, the project management plan may also include the following:

Life cycle selected for the project and the processes that will be applied to each phase;

Details of the tailoring decisions specified by the project management team as follows:

- Project management processes selected by the project management team,
- Level of implementation for each selected process,
- Descriptions of the tools and techniques to be used for accomplishing those processes, and
- Description of how the selected processes will be used to manage the specific project, including the dependencies and interactions among those processes and the essential inputs and outputs.

Description of how work will be executed to accomplish the project objectives;

Change management plan that documents how changes will be monitored and controlled;

Configuration management plan that documents how Configuration management will be performed;

Description of how the integrity of the project baselines will be maintained;

Requirements and techniques for communication among stakeholders; and

Key management reviews for content, the extent of, and timing to address, open issues and pending decisions.

The project management plan may be either summary level or detailed, and may be composed of one or more subsidiary plans.

Each of the subsidiary plans is detailed to the extent required by the specific project. Once the project management plan is baselined, it may only be changed when a change request is generated and approved through the Perform Integrated Change Control process.

NEW QUESTION # 667

Which of the following answers includes an input, a technique, and an output of the Plan Stakeholders Engagement process?

- A. Organizational process assets, data gathering, and project document updates
- **B. Project management plan, data gathering, and stakeholder engagement plan**
- C. Project management plan, data analysis, and change requests
- D. Business documents, meetings, and stakeholder register

Answer: B

NEW QUESTION # 668

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