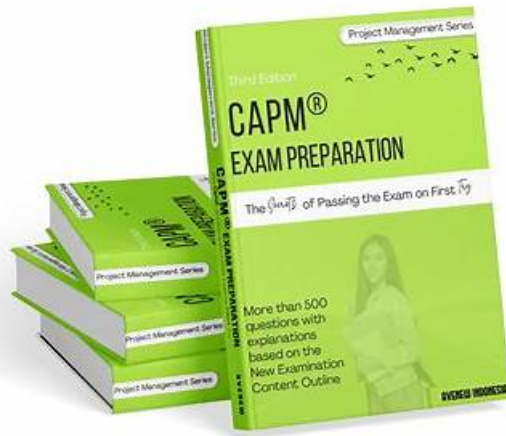


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PMI Certified Associate in Project Management (CAPM) Sample Questions

(Q331-Q336):

NEW QUESTION # 331

The project manager is explaining to others the essential business aspects of the project. To which skill category does this ability belong?

- A. Leadership skills
- **B. Strategic and business management skills**
- C. Technical project management skills
- D. Time management skills

Answer: B

NEW QUESTION # 332

A business analyst has encountered a conflict related to competing requirements on an existing project. What tool should the business analyst use to resolve this issue?

- A. Peer review
- **B. Weighted ranking**
- C. Risk assessment
- D. Procurement management

Answer: B

NEW QUESTION # 333

In a construction project schedule, what is the logical relationship between the delivery of the concrete materials and the pouring of concrete?

- A. Finish-to-finish (FF)
- **B. Finish-to-start (FS)**
- C. Start-to-finish (SF)
- D. Start-to-start (SS)

Answer: B

NEW QUESTION # 334

Which group is formally chartered and responsible for reviewing, evaluating, approving, delaying, or rejecting changes to the project and for recording and communicating decisions?

- A. Focus group
- B. Project stakeholders
- C. Project team
- **D. Change control board**

Answer: D

Explanation:

Section: Volume A

Explanation:

Change Control Board (CCB). A formally chartered group responsible for reviewing, evaluating, approving, delaying, or rejecting changes to the project, and for recording and communicating such decisions.

NEW QUESTION # 335

A project had four phases, and at the end of the third phase, the project manager realized that some of the project execution steps could have been improved to avoid team burn out

What should the project manager have done differently?

- Answer: D**

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