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PMI CAPM (Certified Associate in Project Management) exam is a globally recognized certification exam that validates an individual's knowledge and understanding of project management principles, terminology, and practices. The CAPM certification is designed to help aspiring project managers gain a foundational understanding of project management concepts and techniques, and to provide them with a competitive edge in the job market. CAPM exam is offered by the Project Management Institute (PMI), a non-profit professional association that promotes best practices in project management.

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The CAPM certification exam covers a wide range of project management topics including project integration management, project scope management, project cost management, project quality management, project resource management, project communication management, project risk management, and project procurement management. CAPM exam consists of 150 multiple-choice questions and must be completed within three hours. To be eligible for the CAPM Certification, candidates must have a secondary degree (high school diploma or equivalent) and have completed 23 hours of project management education or have at least 1,500 hours of professional experience on a project team.

PMI Certified Associate in Project Management (CAPM) Sample Questions (Q81-Q86):

NEW QUESTION #81

Which of the following are the components of the scope baseline?

• A. Project charter, project management plan, and plan procurement

- B. Project charter, project scope statement, and work breakdown structure (WBS)
- C. Project management plan, plan procurement, and contract administration
- D. Project scope statement, work breakdown structure (WBS), and WBS dictionary

Answer: D

Explanation:

Explanation/Reference:

Explanation:

5.4.3.1 Scope Baseline

The scope baseline is the approved version of a scope statement, work breakdown structure (WBS), and its associated WBS dictionary, that can be changed only through formal change control procedures and is used as a basis for comparison. It is a component of the project management plan. Components of the scope baseline include:

Project scope statement. The project scope statement includes the description of the project scope,

major deliverables, assumptions, and constraints.

WBS. The WBS is a hierarchical decomposition of the total scope of work to be carried out by the project

team to accomplish the project objectives and create the required deliverables. Each descending level of the WBS represents an increasingly detailed definition of the project work. The WBS is finalized by assigning each work package to a control account and establishing a unique identifier for that work package from a code of accounts. These identifiers provide a structure for hierarchical summation of costs, schedule, and resource information. A control account is a management control point where scope, budget, actual cost, and schedule are integrated and compared to the earned value for performance measurement. Control accounts are placed at selected management points in the WBS. Each control account may include one or more work packages, but each of the work packages should be associated with only one control account. A control account may include one or more planning packages. A planning package is a work breakdown structure component below the control account with known work content but without detailed schedule activities.

WBS dictionary. The WBS dictionary is a document that provides detailed deliverable, activity, and

scheduling information about each component in the WBS. The WBS dictionary is a document that supports the WBS. Information in the WBS dictionary may include, but is not limited to:

- oo Code of account identifier,
- oo Description of work,
- oo Assumptions and constraints,
- oo Responsible organization,
- oo Schedule milestones,
- oo Associated schedule activities,
- oo Resources required,
- oo Cost estimates,
- oo Quality requirements,
- oo Acceptance criteria,
- oo Technical references, and
- oo Agreement information.

NEW QUESTION #82

The process of confirming human resource availability and obtaining the team necessary to complete project activities is known as:

- A. Manage Project Team.
- B. Plan Human Resource Management.
- C. Develop Project Team.
- D. Acquire Project Team.

Answer: D

NEW QUESTION #83

Match the project manager's sphere of influence with the associated primary role.

Project Mito	se informal and formal networks
	consor, team, and stakeholders.
1162 - Int	dvocate the project's value in teractions with other project anagers to effectively gain the equired resources and funding.
The project Ar	pply and transfer knowledge ontinuously to related professions.
te	eep abreast of emerging schoology developments and the hanging market.

Answer:

Explanation: Project Manager's Sphere of Influence		Project Manager's Primary Role
Professional discipline	The project	Use informal and formal networks for communication among the sponsor, team, and stakeholders.
The industry	Professional discipline	Advocate the project's value in interactions with other project managers to effectively gain the required resources and funding.
The project I anagement Institute	The industry	Apply and transfer knowledge continuously to related professions.
The organization	The organization	Keep abreast of emerging technology developments and the changing market.

NEW QUESTION #84

The project manager at an organization has just realized that some of the engineering staff has been allocated to project Y and will not be available to finish task X.

The project manager has also discovered that at the current pace, it will not be possible to complete the project on time. Due to cost constraints, hiring more work force is not a viable option. Which tools are at the manager's disposal?

- A. Resource leveling and fast tracking
- B. Crashing and applying leads and lags
- C. Scheduling tools and applying leads and lags
- D. Fast tracking and crashing

Answer: A

NEW QUESTION #85

A project can be defined as a:

- A. Temporary endeavor that produces repetitive outputs
- B. Temporary endeavor undertaken to create a unique product, service, or result
- C. Permanent endeavor undertaken to create a unique product, service, or result
- D. Permanent endeavor that produces repetitive outputs

NEW QUESTION # 86

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