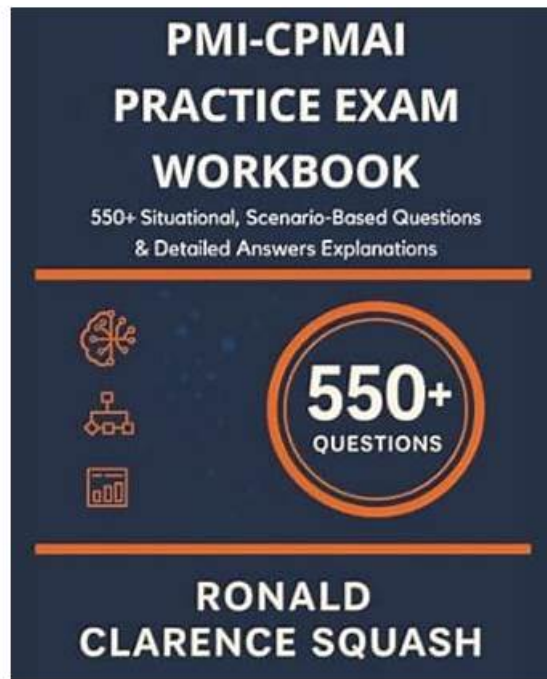


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## PMI Certified Professional in Managing AI Sample Questions (Q48-Q53):

### NEW QUESTION # 48

A team needs to identify which parts of the project they are working on will require AI and which will not. In addition, they need to determine technology and data requirements.

Which method should be used?

- A. Technical feasibility assessment
- B. Detailed data mapping
- C. Components-based analysis

**Answer: C**

Explanation:

PMI-CPMAI describes a very practical early-stage activity: breaking down a solution into components or sub-functions and then deciding which components actually require AI and which do not. This is often referred to as a components-based analysis. The idea is to decompose the overall workflow or product into units such as data ingestion, preprocessing, prediction, rule-based decisioning, user interface, reporting, and integration layers.

For each component, the team asks:

Does this require cognitive capability (learning from data, pattern recognition, probabilistic reasoning)?

Or can it be handled by conventional software, rules, or existing systems?

At the same time, they identify technology and data requirements: data sources, data quality, storage, pipelines, compute needs, and integration points for each AI-relevant component. PMI-CPMAI ties this directly into later tasks such as technical feasibility, architecture design, and MLOps planning.

Detailed data mapping (option A) is useful but focuses mainly on information flows, not necessarily on AI vs non-AI partitioning.

Technical feasibility assessment (option B) evaluates whether a proposed AI approach is realistic but presumes that the AI portions are already identified. Only components-based analysis (option C) simultaneously answers "which parts need AI, which do not, and what are the tech/data needs for each?", which matches the scenario precisely.

### NEW QUESTION # 49

A project team is preparing to move to the next phase of their AI project. The team needs to ensure that all transparency and explainability requirements are met.

Which activity should the project team perform?

- A. Establish a feedback mechanism for ongoing evaluation
- B. Conduct a thorough data quality assessment
- C. Document the decision-making process of the AI model
- D. Define the ethical guidelines for the AI project

**Answer: C**

Explanation:

PMI-CPMAI highlights transparency and explainability as core aspects of responsible AI. Transparency requires that stakeholders can understand how and why an AI system reaches its outputs, including underlying logic, features used, limitations, and assumptions. Explainability practices include documenting model design choices, data lineage, performance metrics, and decision rules in a way that is meaningful to technical and non-technical audiences.

PMI's guidance on responsible AI and governance stresses the need to capture and maintain thorough documentation of AI decision-making processes throughout the lifecycle. This documentation typically covers: model architecture, training data characteristics, feature importance, decision thresholds, known failure modes, conditions under which performance degrades, and interpretability artifacts (e.g., example explanations, model cards, or similar summaries). It serves as the primary mechanism for meeting transparency requirements and supporting audits, risk review, and stakeholder communication.

While data quality, ethical guidelines, and feedback mechanisms are all important, they address different aspects (reliability, values, and continuous improvement). The activity that directly ensures transparency and explainability requirements are met is documenting the decision-making process of the AI model.

### NEW QUESTION # 50

After completing an AI project, the project manager begins preparing the final report and reflecting on lessons learned. They identified that the project team lacked sufficient AI and data knowledge. If adequate knowledge was available, how would the result be different?

- A. The AI project team would have required less external consultation.
- B. The AI project would have faced fewer governance issues.
- C. The AI model would have achieved higher accuracy rates.
- D. The AI project timeline would have been shorter.

**Answer: A**

Explanation:

The best answer is D. The AI project team would have required less external consultation. PMI's CPMAI exam content outline explicitly includes identifying project resources, assessing skill requirements for AI project team composition, and identifying gaps in needed capabilities. That means PMI expects project managers to recognize when internal AI and data expertise is insufficient and when outside specialists, contractors, or other support may be needed to fill those gaps. If the team already had adequate AI and data knowledge, the most direct difference would be reduced dependence on external experts or consultants.

The other options are weaker because they are less certain. Better knowledge can help governance, schedule, and even model performance, but those outcomes also depend on many other factors such as data quality, stakeholder alignment, tooling, and deployment conditions. PMI's framework is careful about linking capability gaps to resourcing and staffing decisions rather than automatically assuming improvements in accuracy or timeline. So the clearest PMI-aligned lesson learned is that stronger in-house knowledge would have reduced the need to seek outside assistance. That interpretation is also consistent with the broader PMI emphasis on building the right team capability mix for AI initiatives before and during delivery.

#### NEW QUESTION # 51

A government agency is planning to implement a new AI-driven public service system. The project manager needs to develop a business case to secure funding. The agency's goals are to improve service delivery and reduce response times. Which method will provide the results that meet the project manager's objective?

- A. Conducting a pilot program
- B. Holding stakeholder workshops
- C. Creating a detailed ROI projection
- D. Analyzing case studies from other agencies

**Answer: A**

Explanation:

Within the PMI-CPMAI guidance, developing a strong business case for AI requires evidence-based justification that the proposed solution will deliver measurable value, not just theoretical benefits. For a government agency whose stated goals are improving service delivery and reducing response times, the most convincing way to support a funding request is to demonstrate these improvements in a realistic environment.

A pilot program or proof-of-concept allows the project team to implement the AI-driven public service system on a limited scale, collect operational data, and compare key performance indicators (KPIs) such as response time, throughput, user satisfaction, and error rates before and after AI adoption.

PMI-CPMAI emphasizes that pilots help validate assumptions about feasibility, scalability, and stakeholder acceptance while revealing hidden risks and integration issues early. They provide concrete, context-specific metrics that can be used directly in the business case, strengthening arguments around public value, efficiency gains, and cost-effectiveness. By contrast, case studies and workshops are indirect and qualitative, and ROI projections alone remain hypothetical without empirical evidence. Therefore, conducting a pilot program best meets the project manager's objective of producing robust, measurable results that support a compelling AI business case for funding approval.

#### NEW QUESTION # 52

Different AI project team members are responsible for various parts of the project, both cognitive and non-cognitive. The project manager needs to ensure effective accountability documentation. Which method will help to ensure accurate documentation?

- A. Assigning documentation responsibilities to a dedicated documentation team
- B. Implementing periodic documentation reviews by the project manager
- C. Using a centralized documentation system accessible to all team members

- D. Creating separate documentation protocols for cognitive and non-cognitive parts

**Answer: C**

Explanation:

The PMI-CPMAI framework places strong emphasis on traceability, accountability, and documentation across the entire AI lifecycle—covering both cognitive (ML models, data pipelines) and non-cognitive components (traditional automation, rule engines, integration services). It explains that AI projects typically involve cross-functional roles—data scientists, ML engineers, domain experts, security, compliance, and operations—and that "clear accountability requires that decisions, changes, and artifacts be documented in a way that is shared, searchable, and version-controlled across the team." To achieve this, PMI-CPMAI recommends centralized documentation repositories (for example, a single documentation platform or system-of-record) where all contributors can log design decisions, assumptions, model versions, data lineage, approvals, and test results. Centralization reduces fragmentation, ensures a "single source of truth," and supports audits, governance reviews, and handovers. Periodic reviews by the project manager improve quality but do not, by themselves, create systematic accountability. Splitting protocols for cognitive vs. non-cognitive parts can introduce silos and inconsistencies, and a separate documentation team may distance those doing the work from owning the records. By contrast, using a centralized documentation system accessible to all team members aligns directly with PMI-CPMAI's call for integrated, lifecycle-wide documentation: every role remains responsible for its own artifacts, but all content lives in a shared, governed environment, enabling accurate, up-to-date accountability documentation.

### NEW QUESTION # 53

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