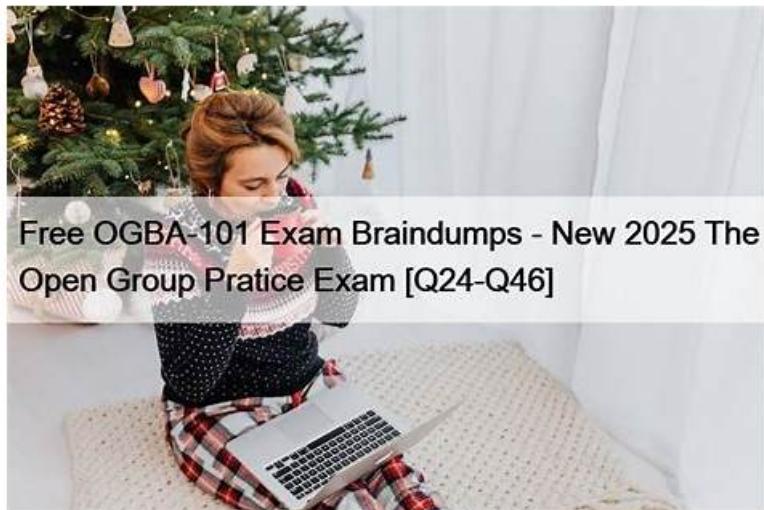


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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q70-Q75):

NEW QUESTION # 70

Consider the following descriptions of deliverables consumed and produced across the TOGAF ADM cycle.

□ Complete the sentence. Deliverable 1 Is an output from the _____, deliverable 2 is a companion to the _____

- A. Preliminary Phase, Architecture Definition Document
- B. Phase A, Request for Architecture Work
- C. Preliminary Phase, Architecture Requirements Specification
- D. Phase A, Architecture Principles

Answer: D

NEW QUESTION # 71

Consider the following extract of a model showing relationships between Business Architecture concepts:
What is the relationship labeled X?

- A. Consists of
- B. Receives
- C. Enables
- D. Creates

Answer: A

Explanation:

In the context of TOGAF and Business Architecture, the diagram depicts the relationship between a Value Stream, Value Stage, and Value.

- * Value Stream: Represents the end-to-end set of activities that create and deliver value to a stakeholder.
- * Value Stage: A distinct step or phase within the Value Stream.
- * Value: The benefit delivered to the stakeholder.

The relationship "X" indicates that a Value Stream is composed of multiple Value Stages.

Think of it like a journey (Value Stream) with multiple stops along the way (Value Stages). Each stage contributes to the overall value delivered at the end of the journey.

NEW QUESTION # 72

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Establishes procedures for managing change to the new architecture.
- B. Provides architectural oversight for the implementation.
- C. Operates the process of managing architecture requirements.
- D. **Conducts implementation planning for the architecture defined in previous phases.**

Answer: D

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E:

Opportunities and Solutions. Here's a detailed explanation:

* Phase E: Opportunities and Solutions:

* Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

* Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

* Key Activities:

* Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

* Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the architecture.

* Transition Planning: Detailed plans for transitioning from the baseline to the target architecture are developed, ensuring that all necessary steps and resources are accounted for.

* TOGAF References:

* Phase E Deliverables: Key deliverables of this phase include the Implementation and Migration Plan, project charters, and work package descriptions.

* Alignment with Business Strategy: This phase ensures that the implementation plans are aligned with the business strategy and objectives, providing a clear path for executing the architecture vision.

* Benefits:

* Structured Implementation: Conducting implementation planning ensures that the architecture is implemented in a structured and controlled manner, reducing risks and enhancing the likelihood of success.

* Resource Allocation: It helps in efficient allocation of resources by identifying the specific projects and initiatives needed to achieve

the target architecture.

In summary, Phase E of the TOGAF ADM focuses on conducting implementation planning for the architecture defined in previous phases, ensuring a structured and controlled approach to executing the architecture vision and achieving the desired business outcomes.

NEW QUESTION # 73

Consider the following representation of a business model:

Which of the following business models is this an example of?

- A. The Business Model Cube
- B. The Business Model Innovation factory
- C. The Four Box Framework

Answer: C

Explanation:

The provided representation of a business model appears to be a variant of the Business Model Canvas, which is a strategic management template for developing new or documenting existing business models. It is a visual chart with elements describing a firm's value proposition, infrastructure, customers, and finances. The model assists firms in aligning their activities by illustrating potential trade-offs. Since none of the options precisely match the Business Model Canvas and the Four Box Framework is conceptually closest to the Business Model Canvas, option B is the best available answer, albeit not a perfect match.

NEW QUESTION # 74

Which of the following supports the need to govern Enterprise Architecture?

- A. The TOGAF standard cannot be used without executive governance.
- B. Best practice governance enables the organization to control value realization.
- C. The Architecture Project mandates the governance of the target architecture.
- D. The stakeholder preferences may go beyond the architecture scope and needs control.

Answer: B

Explanation:

The need to govern Enterprise Architecture is supported by the fact that best practice governance enables the organization to control value realization. Here's a detailed explanation:

* Enterprise Architecture Governance:

* Definition: Governance in the context of Enterprise Architecture (EA) involves establishing processes, roles, and responsibilities to ensure that the architecture is developed and maintained in alignment with the business strategy and objectives.

* Importance of Governance:

* Control and Accountability: Effective governance ensures that architecture activities are controlled and aligned with business priorities. It establishes accountability for architectural decisions and outcomes.

* Value Realization: Governance mechanisms ensure that the architecture delivers value to the organization by aligning with strategic goals, optimizing resource usage, and ensuring that architecture initiatives are completed successfully.

* TOGAF References:

* Architecture Governance Framework: TOGAF provides a framework for architecture governance, including guidelines for establishing governance structures, processes, and tools to manage architecture activities effectively.

* ADM Phases: Governance is integrated into all phases of the ADM to ensure that architecture development is controlled and aligned with business needs. This includes monitoring progress, managing risks, and ensuring compliance with architecture principles and standards.

* Best Practices:

* Continuous Improvement: Best practice governance involves continuous monitoring and improvement of the architecture processes to ensure they remain effective and deliver the desired outcomes.

* Stakeholder Engagement: Effective governance ensures ongoing engagement with stakeholders, ensuring their needs and concerns are addressed, and maintaining alignment with business objectives.

In summary, the need to govern Enterprise Architecture is supported by the fact that best practice governance enables the organization to control value realization, ensuring that architecture initiatives are aligned with strategic goals and deliver tangible benefits.

NEW QUESTION # 75

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