

# Peoplecert MSP-Practitioner Books PDF & Exam MSP-Practitioner Book



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## Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.</li></ul>

Topic 6	<ul style="list-style-type: none"><li>• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.</li></ul>
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### Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q111-Q116):

#### NEW QUESTION # 111

Which of the following is Not a core element of successful communication?

- A. Identifying correct people to communicate
- B. Feedback Collection system
- C. Message Clarity and consistency
- D. Stakeholder identification and analysis

#### Answer: A

Explanation:

While identifying the correct people to communicate with is important, MSP does not list it as one of the four core elements of successful communication.

The MSP Practitioner outlines the four core elements as:

- a) Stakeholder identification and analysis
- b) Message Clarity and consistency
- c) Effective system of message delivery
- d) Feedback Collection system

These elements ensure messages are targeted, clear, consistently delivered, and that feedback is captured to improve communication.

Misidentifying core communication elements can weaken engagement efforts, so focusing on these pillars supports stronger communication outcomes throughout the programme lifecycle.

#### NEW QUESTION # 112

The Department of Utilities Oversight (DOUO) is the regulating body overseeing utility companies in the region. The regulator has advised UU that they are concerned there will be a lack of competition in the industry, once UU sales are increased. UU has contacted both the DOUO and other water companies in the region to work on identifying solutions that would be practical for everyone.

Is this an appropriate application of the 'collaborate across boundaries' principle, and why?

- A. Yes, because this should ensure open and honest two-way communication with key stakeholders about the expected UU sales
- B. Yes, because this should ensure that the right stakeholders are involved in creating the right policies for future industry regulation
- C. No, because the application of the 'collaborate across boundaries' principle should focus on effective interaction between UU's internal departments
- D. No, because making knowledge as clear and accessible as possible is an application of the 'deal with ambiguity' principle

#### Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The principle of 'Collaborate across boundaries' in MSP 5th Edition emphasizes that programmes are often cross-functional and involve a diverse range of stakeholders, both internal and external to the organization.

This principle acknowledges that the outcomes and benefits of a programme are rarely achieved in isolation.

To be successful, a programme must break down silos and engage with the broader ecosystem, which includes partners, suppliers, regulators, and even competitors where appropriate.

In this scenario, UU is proactively engaging with the external regulator (DOUO) and other water companies.

This is a direct application of collaborating across boundaries because it seeks to build a collaborative environment to solve a shared industry challenge-ensuring fair competition. Option B is correct because the essence of this principle is about involving the "right stakeholders" to ensure that the environment in which the programme operates is supportive of its goals. By working with the regulator and other companies, UU is ensuring that the policies and solutions developed are practical and inclusive, rather than being imposed externally. This collaboration reduces the risk of future regulatory intervention that could derail the programme's success. While internal collaboration (Option D) is part of the principle, limiting it to internal departments would be an incorrect and narrow interpretation of the MSP framework, which specifically encourages looking outward to the wider context of the programme.

### NEW QUESTION # 113

Three pieces of information should be documented in the information approach section of the programme strategy. In which section should this information be documented?

**Answer:**

Explanation:

Explanation:

Information

Section

The programme office will maintain master copies of all sections of the TOM. Requests for updates must be approved before being notified to the team Version Control All customer information... will be categorized as 'company confidential'. Anyone needing access must sign the standard company NDA Privacy At the end of the programme, all financial information will be transferred to the UU archive system..

available on request

Retention

Controlling master copies and approving updates is the definition of Version Control. Handling sensitive personal data and NDAs falls under Privacy. Archiving and long-term availability post-programme is the focus of Retention

### NEW QUESTION # 114

At the start of the programme, the programme manager listed some design-related actions to be completed.

Which role is MOST focused on each task?

**Answer:**

Explanation:

Explanation:

Design Action

Role

Show the vision statement to the engineering and maintenance staff and collect feedback from them Business change manager Facilitate the recruitment of a consultant to help the CTO assess new call centre technologies Programme manager Agree to the use of external consultants to help build the target operating model Senior responsible owner The BCM is responsible for the interface between the programme and the business (staff feedback). The Programme Manager handles the day-to-day operational facilitation and procurement support. The SRO has the ultimate authority to approve significant resource expenditures like external consultancies.

### NEW QUESTION # 115

Which of the following is Not one of MSP defined levels of stakeholder engagement?

- A. Keep informed

- B. Maintain Interest
- C. Formally Approve
- D. Active Consultation

**Answer: C**

## NEW QUESTION # 116

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