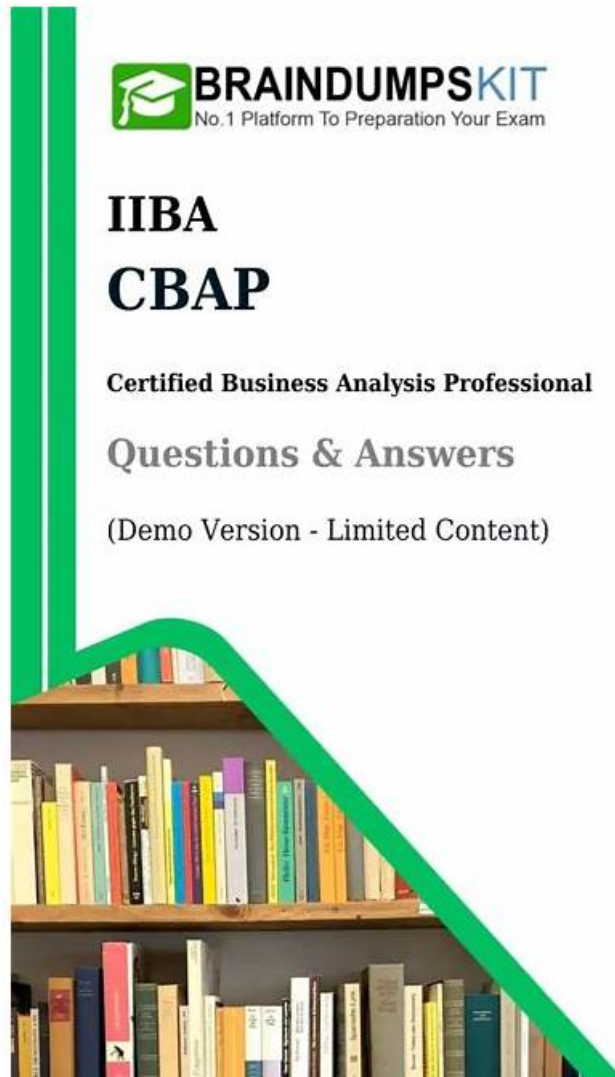# CBAP free download dumps & CBAP passleader study torrent

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IIBA Cetified business analysis professional (CBAP) appliaction Sample Questions (Q366-Q371):

NEW QUESTION # 366
Holly's organization uses a plan-driven approach to business analysis.
When it comes to communication in Holly's organization what type of communication will likely be required?

- A. Ad hoc
- B. Face-to-face
- C. Chain of command
- D. Formal

Answer: D

Explanation:
A plan-driven approach to business analysis follows a sequential and linear process, where each phase must be completed before moving on to the next. This approach requires thorough planning upfront, reducing uncertainties later on. Therefore, communication in a plan-driven approach is likely to be formal, structured, and documented. Formal communication ensures that information is relayed in a clear, consistent, and accurate manner, and that stakeholders are aware of their roles and responsibilities. Formal communication also helps to manage changes, risks, and issues that may arise during the project lifecycle. Formal communication may include written reports, presentations, meetings, emails, and memos. References:
* How to create a business analysis communication plan
* How to Choose the Right Business Analysis Approach
* Plan Business Analysis Approach - iiba.org
* Defining the Business Analysis Approach in 2023 | Free Template

NEW QUESTION # 367
All of the following stakeholders participate in the prioritization of requirements except for which one?

- A. Implementation subject matter expert
- B. Project manager
- C. Domain subject matter expert
- D. Project team

Answer: A

Explanation:
Explanation
Stakeholders are individuals or groups who have an interest in the outcome of a project and can influence its success. Stakeholders can be classified into different categories based on their roles, responsibilities, and perspectives. One common way to categorize stakeholders is by using the RACI matrix, which stands for Responsible, Accountable, Consulted, and Informed. According to this matrix, the following stakeholders participate in the prioritization of requirements:
Project team: Responsible for delivering the solution that meets the requirements. They are directly involved in the prioritization process and provide input on the feasibility, effort, and risk of each requirement.
Domain subject matter expert: Consulted for their expertise and knowledge of the business domain and the needs of the end users. They provide input on the importance, value, and urgency of each requirement.
Project manager: Accountable for the overall success of the project and the alignment of the requirements with the project scope, schedule, and budget. They facilitate the prioritization process and ensure that the stakeholders reach a consensus on the priority levels.
The implementation subject matter expert is not a stakeholder who participates in the prioritization of requirements. They are Informed of the prioritized requirements and the rationale behind them, but they do not provide input or influence the prioritization process. They are responsible for implementing the solution according to the requirements and ensuring that it meets the quality standards and specifications. References:
IIBA BABOK Guide v3, p. 30, 176, 264
Five Requirements Prioritization Methods - Business Analyst Articles ...
What Is Requirements Prioritization? Definition & Examples - airfocus

NEW QUESTION # 368

A business analyst (BA) is working on a payment system (PS) implementation. A set of systems which should interact with a new system has been identified. The business analyst defined that a user with role of
"Supervisor" in the PS must pass a two-factor authentication before an execution of the functions: "Change system parameters" and "Set up new supervisor." A user must have the role of "Supervisor" to use the standard functions "Send mail notification" or "Send SMS notification".
The BA defined the following use cases:
*"Change system parameters"
*"Setup new supervisor"
*"Send mail notification"
*"Send SMS notification"
*"Send notification"
*"Pass a two-factor authentication"
The BA wants to create a Use Case diagram.
Which technique should be used to define a communications protocol between the PS and other systems?

- A. Interface analysis
- B. Vertical prototyping
- C. Concept modelling
- D. System analysis

Answer: A

Explanation:
Explanation
Interface analysis is a technique that identifies and specifies the information that is exchanged between systems or system components. It defines the communications protocol, data format, and timing of the information exchange. Interface analysis is useful for designing and documenting the interactions between the PS and other systems. It can also help to identify potential issues or risks related to the integration of the systems.
Vertical prototyping is a technique that creates a working model of one or more aspects of a solution, such as the user interface, functionality, or performance. It is used to validate the requirements and design of the solution, and to obtain feedback from stakeholders. It is not directly related to defining the communications protocol between the systems.
Concept modelling is a technique that defines the terms and concepts relevant to a domain or a problem. It establishes a common vocabulary and understanding of the domain among the stakeholders. It is not focused on the technical details of the system interactions.
System analysis is a broad term that refers to the process of studying and understanding the current or desired state of a system. It involves identifying the system components, functions, inputs, outputs, and relationships.
It is not a specific technique for defining the communications protocol between the systems. References:
[A Guide to the Business Analysis Body of Knowledge (BABOK Guide), Version 3], Chapter 10:
Techniques, pp. 402-403, 414-415, 420-421, 424-425.
[Business Analysis for Practitioners: A Practice Guide], Chapter 5: Requirements Analysis and Design Definition, pp. 123-124, 133-134, 140-141, 144-145.

NEW QUESTION # 369

Jenni is the business analyst for the UHQ Organization. She is preparing to complete the conduct elicitation activity for her organization. Jenni can use all of the following techniques as part of this activity except for which one?

- A. Requirements workshops
- B. Problem tracking
- C. Document analysis
- D. Interviews

Answer: B

Explanation:
Explanation/Reference:

Explanation:

NEW QUESTION # 370
A project is implemented using a predictive approach. Unfortunately, a lot of change requests (CR) have been raised. A project manager (PM), who should approve each change request, is overworked.
What could the business analyst (BA) propose to make things better?

- A. Decline CRs because of the approach
- B. Transfer responsibility from the PM to a project's sponsor
- C. Revisit the Business Analysis Governance approach
- D. Approve the CRs independently for the PM

Answer: C

Explanation:
Explanation
Business Analysis Governance is the set of processes, rules, and decision-making rights that define how business analysis work is performed and how business analysis deliverables are approved and managed. It also defines the roles and responsibilities of the business analysis stakeholders and how they collaborate and communicate. In a predictive approach, change requests are usually subject to formal approval and impact analysis, which can be time-consuming and burdensome for the project manager. The business analyst could propose to revisit the Business Analysis Governance approach and suggest ways to streamline or simplify the change management process, such as delegating some approval authority, prioritizing or grouping change requests, or adopting a more adaptive approach that allows for more flexibility and feedback.
References: CBAP / CCBA Certified Business Analysis Study Guide, 2nd Edition, Chapter 2: Business Analysis Planning and Monitoring, p. 59-60; BABOK Guide v3, Chapter 2: Business Analysis Planning and Monitoring, Section 2.5: Plan Business Analysis Governance, p. 40-41.

NEW QUESTION # 371
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