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CBAP PREPARATION QUIZ QUESTIONS WITH CORRECT ANSWERS (Latest 2024)

BACCM Core Concept Model - Answer - Business Analysis core concept model: define the concept framework for the business analysis professional: Need, Change, Solution, Context, Value, Stakeholder

Requirement - Answer - A capability needed by a stakeholder to achieve an objective

Change - Answer - The response to the need

Solution - Answer - The presentation of the need

Generalist - Answer - Business analyst role is effective across a wide range of techniques

Domain - Answer - An area undergoing analysis, including the organization and its external stakeholders.

Perspective - Answer - " - Lens through which a business analyst views business analysis activities, May apply one or more perspectives to an initiative and Not mutually exclusive"

Business Requirements - Answer - Type of requirements that typically describes high-level organization needs

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IIBA Certified business analysis professional (CBAP) application Sample Questions (Q14-Q19):

NEW QUESTION # 14

A business unit of a transnational manufacturer wants to implement a robust process for addressing integrity- critical equipment deterioration incidents. Timely and complete resolution of such incidents is vital for the business unit's continuous safe and profitable operation. Treating each incident involves many employees from different departments extensively collaborating and exchanging information. That information is spread across multiple systems having their access limited to particular user groups. With the current manual process, some incidents get forgotten and remain unresolved for years.

The project's Sponsor is an Equipment Integrity and Reliability Advisor, who moved into this position from another business unit. That business unit implemented a proprietary application to integrate the information and to assist in tracking and managing the incidents. Having a positive experience with the application, the Sponsor is suggesting to customize it and reuse in the new business unit.

The business unit's Enterprise Architect (EA), who is responsible for assessing solution options and presenting them to executive decision makers, has a few concerns with adopting the existing application. The application uses point-to-point interfaces with other data sources whereas the business unit's target architecture relies on a data warehouse-based integration. Moreover, the two business units use different legacy systems, as well as different front-end implementation technologies. Additionally, the existing application is monolingual, while the business unit needs user interfaces and some data to be presented in two languages. With all of this, it may be easier to build a new application from scratch than to customize the existing one. To understand which option is better, the EA asks a business analyst (BA) to define business requirements.

The EA wants to understand whether the integration capabilities of the existing solution match the business unit's IT landscape. The requirement definition that the EA needs should read as, "Each record of an incident shall _____."

- A. be related to a unit of equipment using the Equipment ID stored in the asset management system."
- B. be associated with the unit of equipment to which it belongs."
- C. contain the ID of the equipment to which it belongs."
- D. include the associated equipment's information from the asset management system"

Answer: D

NEW QUESTION # 15

After releasing its beta version of a travel assistance mobile application, a travel company has received feedback from a public survey proposing new features. The company is struggling with the large number of ideas and would like to make a decision on which to consider in the next implementation cycle.

Which of the following considerations should be used first for filtering ideas?

- A. Measurability of customer satisfaction
- B. Time to market
- C. Alignment with solution scope
- D. Cost of implementation

Answer: A

NEW QUESTION # 16

An organization is trying to streamline its current processes to improve performance and reduce costs. A business analyst (BA) conducted a process improvement workshop and identified the following issues as the top three items to be addressed:

1: There are multiple teams to define systems, functionality, and content, in many instances, multiple teams are defining the same Functionalities while other functionalities are not being defined at all. leading to unclear understanding of business requirements

2: Product specification forms are published each year. A comparison tool is used to evaluate specification differences between yearly releases; but does not adequately identify changes between versions and needs to be improved.

3: Training consists of a new team member shadowing a seasoned team member. There are no written training materials or formal training sources therefore training is inconsistent and not meeting the needs of the organization.

The BA learns that formal training programs are not often devised for teams as small and diverse as this team, but still believes it is a viable solution to the training need. What type of analysis would help the BA gain approval to proceed with creating this type of training program for this team?

- A. Business Capabilities
- B. Process
- **C. Cost Benefit**
- D. Decision

Answer: C

Explanation:

The type of analysis that would help the BA gain approval to proceed with creating this type of training program for this team is cost benefit analysis, as this is a technique that helps to compare the expected costs and benefits of a proposed solution or change. Cost benefit analysis can help the BA to demonstrate the value and feasibility of the training program, as well as the potential risks and impacts of not implementing it. By showing the positive return on investment and the alignment with the business objectives and needs, the BA can persuade the decision makers and stakeholders to approve the training program. References: The answer can be verified from the following sources:

* A Guide to the Business Analysis Body of Knowledge(BABOKGuide) Version 3, Chapter 7:

Strategy Analysis, p. 232-233; Chapter 10: Cost Benefit Analysis, p. 352-355.

* Business Analysis for Practitioners: A Practice Guide, Chapter 6: Solution Evaluation, p. 159-160.

NEW QUESTION # 17

You are the business analyst for your organization and are preparing for the conduct elicitation activities.

You'll have six inputs as you prepare for this activity.

Which one of the following is not a valid input for the requirements elicitation activity?

- A. Solution scope
- B. Business need
- C. Requirements management plan
- **D. Documented elicitation results**

Answer: D

Explanation:

The conduct elicitation activity is a technique to understand stakeholder needs and identify potential solutions that may meet those needs. It involves guiding stakeholders and collaborating with them through the elicitation activity, doing research or running experiments, and capturing elicitation outcomes¹. The inputs for this activity are the following²:

* Requirements management plan: This document defines how requirements will be elicited, analyzed, documented, validated, and managed throughout the project lifecycle. It provides guidance on the elicitation approach, techniques, roles, responsibilities, and deliverables.

* Business need: This is the problem or opportunity that the project intends to address. It provides the context and rationale for the elicitation activity and helps to define the scope and objectives of the project.

* Solution scope: This is the set of capabilities and features that a solution must deliver in order to meet the business need. It defines the boundaries and assumptions of the project and helps to identify the stakeholders and sources of information for the elicitation activity.

* Stakeholder list, roles, and responsibilities: This is the identification and description of the individuals and groups who have an interest or influence in the project. It defines their roles, responsibilities, expectations, and level of involvement in the elicitation activity.

* Business analysis information: This is the collection of information that has been gathered, analyzed, and documented during the business analysis process. It includes the business analysis plan, the business case, the current and future state descriptions, the requirements, the assumptions, the constraints, the risks, the issues, and the change requests. It provides the input and reference for the elicitation activity and helps to avoid duplication or inconsistency of information.

* Elicitation activity plan: This is the plan that describes the specific details of the elicitation activity, such as the purpose, scope, objectives, approach, techniques, participants, agenda, logistics, materials, and expected outcomes. It helps to prepare and organize the elicitation activity and ensure its alignment with the requirements management plan and the business analysis plan.

Documented elicitation results are not an input, but an output of the conduct elicitation activity. They are the records of the information that has been elicited from the stakeholders and other sources during the elicitation activity. They include notes, transcripts, recordings, models, diagrams, sketches, prototypes, surveys, questionnaires, and other artifacts that capture the stakeholder needs, expectations, preferences, assumptions, constraints, and feedback. They are used as an input for the confirm

elicitation results activity, where they are checked for accuracy, completeness, and consistency. References: Conduct Elicitation - iiba.org. Exploring the CBAP Knowledge Areas - Institute i4

NEW QUESTION # 18

The business analyst (BA) is facilitating a requirements workshop with a large group of diverse stakeholders, some of whom are not entirely familiar with the goals and objectives of the project.

The BA must understand the business domain, corporate culture, group dynamics, and expected outputs to adequately communicate the .

- A. enterprise architecture.
- B. requirements prioritization.
- C. change strategy.
- D. elicitation scope.

Answer: D

Explanation:

Reference:

IIBA BABOKv3 (68)

NEW QUESTION # 19

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