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CBCI EXAM Questions & Answers 100% Correct!

What does the business continuity policy do - ANSWERIt sets out the purpose, scope and governance of the business continuity programme

If an organisation doesnt have any business continuity capacity - ANSWERGet an interim structure and plan in place

The BCP should be what - ANSWERShort, precise and to the point

Business Continuity should include - ANSWERDefinition for use. Roles and responsibilities Legals and standards Identification of interested parties Measurement and review frequency and methods

The definition of scope should be? - ANSWERWhich areas of the organisation are included and which aren't.

A grasp of the organisations strategies, objectives and culture and its risk appetite. Also list its regulatory constraints

Business continuity governance focuses on - ANSWEROversight and support. Monitoring and review.
Alignment with organisational objectives

Compliance with legal and regulatory requirements.

Business continuity roles - ANSWERShould be embedded in the job descriptions and performance plans.

Roles - top management - ANSWERLeadership, commitment and resources

Roles - steering group - ANSWEROversee, advise and manage - making the recommendations to top mgt.

Business continuity plan owner - ANSWERMake sure the plan reflects the business continuity capability

Business Continuity Programme - ANSWEROngoing mgt and governance process appropriately resourced to implement and maintain business continuity mgt

Business continuity mgt. programme documentation - ANSWERBusiness Continuity policy Business continuity programme of activities

Project management documentation

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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	 Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 2	Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Торіс 3	 Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q28-Q33):

NEW QUESTION #28

Which of the following is NOT an outcome that will result from an organization embracing Business Continuity?

- A. A reduction in the need to carry out maintenance activities and regular plan reviews and updates
- B. A Business Continuity programme that is fit for purpose and adequately sized for the organization
- C. Business Continuity tasks being given greater priority and completed on time
- D. Recognition by interested parties of areas where Business Continuity adds value to their operation

Answer: A

Explanation:

Embracing Business Continuity increases commitment to ongoing maintenance, including regular plan reviews and updates, to ensure plans remain effective and relevant. The CBCI 7.0 course highlights that a strong Business Continuity culture does not reduce maintenance needs; rather, it ensures such activities are prioritized and valued. Reduction in maintenance requirements would signal neglect, risking preparedness.

Other outcomes include prioritization of tasks and external recognition of Business Continuity's value. Reference:CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 67-70.

NEW QUESTION #29

Which of the following parameters would NOT be considered by a resource or activity owner when evaluating and selecting solutions to meet an agreed strategy?

- A. The estimated costs to prepare, implement, operate and maintain the solution
- B. The implementation time required
- C. The advantages and disadvantages of the proposed solution
- D. The type of exercises to be conducted to validate the strategies and solutions

Answer: D

Explanation:

When selecting solutions, resource or activity owners focus on factors such as advantages, disadvantages, costs, and implementation timelines, which directly affect feasibility and operational impact. The CBCI 7.0 course clarifies that while validation exercises are important for testing solutions, the choice and evaluation of solutions themselves typically do not consider the type of exercises planned for later validation phases.

Exercise planning is a separate activity handled by the validation team, not the solution selectors.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 95-97.

NEW QUESTION #30

Which method of measuring culture requires periodic checks to determine the percentage of the organization's personnel currently covered by existing Business Continuity culture initiatives?

- A. Business Continuity awareness
- B. Culture index
- C. Unstructured observation
- D. Behavioural consistency

Answer: A

Explanation:

The CBCI 7.0 course identifies Business Continuity awareness measurement as a method involving regular assessments of personnel engagement levels with Business Continuity culture initiatives. Periodic checks gauge how many employees have been reached by awareness programs, training, and communications. This quantitative approach provides tangible data on the penetration of continuity culture across the organization, informing areas needing focus or improvement. Unlike unstructured observations or broader culture indices, awareness measurement specifically targets the spread and effectiveness of Business Continuity messaging and understanding.

Reference: CBCI 7.0 Study Guide, Module 4: Measuring and Developing Culture, pages 72-75.

NEW QUESTION #31

An effective response structure includes:

- A. Knowledge of when key suppliers and external stakeholders should be notified and included in the response
- B. Flexibility to change policies and procedures during a disruption without consulting top management
- C. Unlimited access to financial resources during a disruption
- D. Personnel in place to assess and measure the performance of responders during a disruption

Answer: A

Explanation:

According to the CBCI 7.0 course, an effective response structure must incorporate clear protocols for timely notification of key suppliers and external stakeholders. This ensures coordinated response efforts and mitigates cascading impacts. Unlimited financial access is unrealistic and can lead to mismanagement.

Changes to policies require governance and cannot be unilaterally made during disruptions. While performance measurement is important, notification protocols are fundamental to structured, controlled, and communicative response efforts. Reference:CBCI 7.0 Study Guide, Module 2: Response Structures, pages 76-78.

NEW QUESTION #32

Which of the following statements about embracing Business Continuity is correct?

- A. Embracing Business Continuity is relevant only to top management as other personnel are required to comply with tasks in their role description
- B. Embracing Business Continuity is a culture that exists separately from the organization's culture
- C. Embracing Business Continuity can be described as a corporate mandate driven by policy
- D. Embracing Continuity is where personnel commit to Business Continuity because they believe that is necessary to protect the organization and its interested parties

Answer: D

Explanation:

The CBCI 7.0 course defines embracing Business Continuity as a cultural commitment by personnel who recognize the importance of Business Continuity in protecting organizational interests. It goes beyond policy mandates or role compliance and reflects genuine belief and ownership. Embracing Business Continuity is integrated with the broader organizational culture rather than existing separately. This deep commitment improves resilience and the effectiveness of continuity efforts at all levels. Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-68.

NEW QUESTION #33

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