

CBCI Exam Quiz - Exam CBCI Book

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CBCI ACTUAL EXAM 100 QUESTIONS AND VERIFIED ANSWERS 2024. A+ GRADE

1. What does the business continuity policy do: It sets out the purpose, scope and governance of the business continuity programme
2. If an organisation doesn't have any business continuity capacity: Get an interim structure and plan in place
3. The BCP should be what: Short, precise and to the point
4. Business Continuity should include: Definition for use.
Objectives and scope
Roles and responsibilities
Legals and standards
Identification of interested parties
Measurement and review frequency and methods
Sign off and comms
5. The definition of scope should be?: Which areas of the organisation are included and which aren't.
A grasp of the organisation's strategies, objectives and culture and its risk appetite.
Also list its regulatory constraints
6. Business continuity governance focuses on: Oversight and support.
Monitoring and review.

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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 2	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.

Topic 3	• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 4	• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 5	• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q88-Q93):

NEW QUESTION # 88

Which of the following is a way to ensure that personnel remain committed to Business Continuity and to protecting the organization from the effects of disruption?

- A. Holding annual assessments of Business Continuity knowledge and understanding and setting minimum pass standards which personnel must meet
- B. Making it a disciplinary offence for personnel to miss relevant Business Continuity meetings and training events
- **C. Including Business Continuity as part of the introduction to meetings and events in order to strengthen and maintain the relationship between personnel and the organization**
- D. Providing updates on Business Continuity activities via the intranet which personnel can find and read if they are interested

Answer: C

Explanation:

To foster commitment, Business Continuity must be embedded in the daily organizational culture, not merely treated as an administrative requirement or compliance exercise. The CBCI 7.0 course highlights that including Business Continuity topics in the introductions to meetings and events encourages ongoing dialogue and reinforces its importance. This practice nurtures a sense of shared responsibility and engagement, which is more effective than punitive measures or passive communication. Embedding Business Continuity in routine interactions helps personnel internalize its significance, promotes continual awareness, and strengthens their relationship with the organization's resilience goals. This proactive, inclusive approach ensures commitment is sustained over time, improving response effectiveness during disruptions.

Reference: CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 65-68.

NEW QUESTION # 89

Which of the following is NOT a critical requirement for an effective response structure?

- A. The number and type of teams required by the organization
- **B. Guidance on when regulators should be notified and be included in the response**
- C. A plan to exercise the escalation and response
- D. A plan to communicate with internal and external interested parties

Answer: B

Explanation:

While communication plans, team structure, and exercising escalation and response are essential for an effective Business Continuity response structure, specific guidance on regulator notification, although important, is not typically considered a core structural element. The CBCI 7.0 course outlines that regulatory communications are usually integrated within communication plans but are not a standalone requirement for response structures. The focus remains on establishing clear roles, responsibilities, and communication mechanisms.

Reference: CBCI 7.0 Study Guide, Module 2: Response Structures, pages 75-78.

NEW QUESTION # 90

In order to enable Business Continuity solutions, it is necessary to:

- A. Establish and implement a strategy to ensure that business objectives are aligned to the agreed solutions
- B. Measure capabilities to deliver the solutions by carrying out a gap analysis
- C. Create guidance documents that detail response activities and procedures that specific teams need to follow
- D. Carry out a review of the Business Continuity policy to ensure that it is updated with the detail of the agreed solutions

Answer: A

Explanation:

The CBCI 7.0 course emphasizes that establishing and implementing a strategy aligned with business objectives is fundamental to enabling Business Continuity solutions. Business Continuity solutions must not only be technically sound but also directly support the organization's goals and priorities. Alignment ensures that continuity efforts contribute meaningfully to sustaining critical operations and delivering value during and after disruptions. This strategic approach drives resource allocation, prioritizes recovery efforts, and integrates continuity planning into broader organizational frameworks. While gap analyses, guidance documents, and policy reviews support solution enablement, without strategic alignment solutions risk being disconnected from business needs and may fail to gain management support or achieve desired outcomes.

Reference: CBCI 7.0 Study Guide, Module 5: Enabling and Implementing Solutions, pages 98-101.

NEW QUESTION # 91

The process that ensures that an organization's Business Continuity arrangements are up to date and ready to respond to incidents and their impacts despite changes to its structure or changes in its operational context is:

- A. Review
- B. Internal audit
- C. Maintenance
- D. Gap analysis

Answer: C

Explanation:

Maintenance refers to the ongoing process of keeping Business Continuity arrangements current and effective in light of organizational or contextual changes. The CBCI 7.0 course clarifies that maintenance involves regular reviews, updates, testing, and adjustments to plans and processes, ensuring readiness and relevance.

While review and audit are important, maintenance is the active continuous process that adapts the BCMS to evolving needs.

Reference: CBCI 7.0 Study Guide, Module 6: Maintenance and Continual Improvement, pages 140-143.

NEW QUESTION # 92

In relation to governance roles and responsibilities, what should be put in place to ensure that the responsibilities of each Business Continuity Management System (BCMS) role holder will be fulfilled should the primary role holder be ill, out of the area, or be otherwise unavailable?

- A. The Incident Response Team will assume responsibility for the responsibilities of the absent BCMS role holder
- B. A subject matter expert will be assigned as the deputy for each primary BCMS role holder
- C. The Business Continuity professional will temporarily take over the responsibilities of the absent role holder
- D. Responsibilities of the absent role holder will be put on hold while a substitute is located

Answer: B

The CBCI 7.0 course stipulates that appointing deputies or alternates for each BCMS role is a governance best practice ensuring continuity of responsibility and decision-making. Deputies are subject matter experts equipped to act on behalf of the primary role holder during absences, maintaining operational integrity and responsiveness. Relying on the Business Continuity professional or Incident Response Team to cover absent roles without formal deputization risks delays and gaps. Putting responsibilities on hold is unacceptable as it compromises continuity efforts.

NEW QUESTION # 93

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