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CBCI EXAM Questions & Answers 100% Correct!

What does the business continuity policy do - ANSWERIt sets out the purpose, scope and governance of the business continuity programme

If an organisation doesn't have any business continuity capacity - ANSWERGet an interim structure and plan in place

The BCP should be what - ANSWERShort, precise and to the point

Business Continuity should include - ANSWERDefinition for use, Objectives and scope, Roles and responsibilities, Legals and standards, Identification of interested parties, Measurement and review frequency and methods, Sign off and comms

The definition of scope should be? - ANSWERWhich areas of the organisation are included and which aren't. A grasp of the organisation's strategies, objectives and culture and its risk appetite. Also list its regulatory constraints

Business continuity governance focuses on - ANSWEROversight and support, Monitoring and review, Alignment with organisational objectives, Compliance with legal and regulatory requirements.

Business continuity roles - ANSWERShould be embedded in the job descriptions and performance plans.

Roles - top management - ANSWERLeadership, commitment and resources

Roles - steering group - ANSWEROversee, advise and manage - making the recommendations to top mgt.

Business continuity plan owner - ANSWERMake sure the plan reflects the business continuity capability.

Business Continuity Programme - ANSWEROngoing mgt and governance process appropriately resourced to implement and maintain business continuity mgt.

Business continuity mgt. programme documentation - ANSWERBusiness Continuity policy, Business continuity programme of activities, Project management documentation

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q81-Q86):

NEW QUESTION # 81

When establishing governance for a Business Continuity Management System (BCMS), which of the following will be responsible for developing and communicating the Business Continuity policy and for promoting a Business Continuity culture by leading by example?

- A. Business Continuity Professional
- B. Departmental Representatives
- C. Business Continuity Plan Owners
- **D. Top Management**

Answer: D

Explanation:

Top management holds the ultimate responsibility for developing and endorsing the Business Continuity policy and fostering a culture of continuity within the organization. The CBCI 7.0 course emphasizes that leadership commitment is crucial for the BCMS's success, as top management's active involvement sets expectations, allocates resources, and leads by example. Their role extends beyond policy approval to include visible support and communication to embed Business Continuity values across all levels. Other roles such as plan owners and professionals support implementation but do not carry this overarching governance responsibility. Reference: CBCI 7.0 Study Guide, Module 1: Governance and Leadership, pages 22-26.

NEW QUESTION # 82

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Simulation
- **B. Live**
- C. Discussion-based
- D. Scenario

Answer: B

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise.

These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

NEW QUESTION # 83

Which of the following statements about the methods used to collect information following an exercise is correct?

- A. One-on-one interviews with all exercise participants should be conducted within one month following the exercise
- **B. Surveys are especially effective if an exercise and its participants are spread out over multiple locations**
- C. Only senior level exercise participants should provide opinions during the debrief
- D. A hot debrief should be conducted within one month after the conclusion of an exercise

Answer: B

Explanation:

Surveys are a practical and efficient way to collect feedback from participants who may be geographically dispersed or involved in staggered exercise sessions. The CBCI 7.0 course emphasizes that surveys enable broad participation and timely input collection, which can be crucial when participants cannot all meet in person or at the same time. Hot debriefs are typically immediate post-exercise discussions, not extended over a month. One-on-one interviews and limiting input to senior personnel restrict breadth and may delay feedback.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 125-128.

NEW QUESTION # 84

It is important to measure Business Continuity culture because this:

- A. Indicates whether or not there is a need to validate and update operational plans
- B. Can determine whether or not the organization needs to continue reviewing and making improvements to its Business Continuity Management System (BCMS)
- C. Indicates how well personnel are likely to engage with, and follow Business Continuity plans and procedures
- D. Provides data that can be used when promoting the organization to potential new recruits

Answer: C

Explanation:

Measuring Business Continuity culture is essential to assess the level of engagement, understanding, and commitment personnel have toward Business Continuity plans and procedures. The CBCI 7.0 course stresses that culture measurement helps predict the likely success of continuity efforts during disruptions. A strong culture supports adherence to plans and proactive risk management, while a weak culture may highlight areas needing targeted improvement. While measurements can indirectly inform reviews and validations, the primary focus is on gauging personnel behaviour and engagement, which is the most critical factor in continuity effectiveness.

Reference:CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 70-73.

NEW QUESTION # 85

Which of the following is NOT part of the process to implement solutions to resume business operations?

- A. Updating the Activities Business Impact Analysis (BIA) to take into account the effect of the solutions on priority activities
- B. Providing training for users of solutions and support staff
- C. Complying with the organization's project management procedures
- D. Ensuring alignment with the response structure and plans

Answer: A

Explanation:

While the Activities BIA informs the development of solutions, updating the BIA is not part of the solution implementation process itself. The CBCI 7.0 course explains that implementing solutions focuses on ensuring that operational plans, training, and governance are aligned and effectively deployed. Training equips personnel to use and support new solutions properly. Compliance with project management processes ensures structured, controlled implementation. The BIA is a foundational analysis tool and is typically reviewed or updated separately during scheduled risk and impact assessments rather than during solution implementation. Conflating BIA updates with implementation may confuse strategic assessment with operational execution.

Reference:CBCI 7.0 Study Guide, Module 5: Implementation and Maintenance, pages 96-99.

NEW QUESTION # 86

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