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CBCI ACTUAL EXAM 100 QUESTIONS AND VERIFIED ANSWERS 2024. A+ GRADE

1. **What does the business continuity policy do:** It sets out the purpose, scope and governance of the business continuity programme
2. **If an organisation doesn't have any business continuity capacity:** Get an interim structure and plan in place
3. **The BCP should be what:** Short, precise and to the point
4. **Business Continuity should include:** Definition for use.
Objectives and scope
Roles and responsibilities
Legals and standards
Identification of interested parties
Measurement and review frequency and methods
Sign off and comms
5. **The definition of scope should be?:** Which areas of the organisation are included and which aren't.
A grasp of the organisation's strategies, objectives and culture and its risk appetite.
Also list its regulatory constraints
6. **Business continuity governance focuses on:** Oversight and support.
Monitoring and review.

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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	<ul style="list-style-type: none">Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	<ul style="list-style-type: none">Analysis: This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 4	<ul style="list-style-type: none">Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 5	<ul style="list-style-type: none">Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q61-Q66):

NEW QUESTION # 61

Which of the following statements about the methods used to collect information following an exercise is correct?

- A. One-on-one interviews with all exercise participants should be conducted within one month following the exercise
- B. Only senior level exercise participants should provide opinions during the debrief
- C. Surveys are especially effective if an exercise and its participants are spread out over multiple locations
- D. A hot debrief should be conducted within one month after the conclusion of an exercise

Answer: C

Explanation:

Surveys are a practical and efficient way to collect feedback from participants who may be geographically dispersed or involved in staggered exercise sessions. The CBCI 7.0 course emphasizes that surveys enable broad participation and timely input collection, which can be crucial when participants cannot all meet in person or at the same time. Hot debriefs are typically immediate post-exercise discussions, not extended over a month. One-on-one interviews and limiting input to senior personnel restrict breadth and may delay feedback.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 125-128.

NEW QUESTION # 62

As part of the preparation for responding to an incident, plans should be in place to enable the response team to meet. Which of the following is NOT correct in relation to arrangements for meeting facilities?

- A. Meetings must always take place in a physical rather than virtual location
- B. At least two meeting locations should be stated with the team leader deciding which to use at the time of the incident
- C. A continuously available and stable power supply should be available to meeting locations
- D. Meeting arrangements should be stated in plans that are made available to all team members

Answer: A

Explanation:

The CBCI 7.0 course explains that flexibility in meeting arrangements is critical for effective response.

Requiring meetings to always occur physically is impractical, especially in disruptions impacting facilities or when personnel are remote. Virtual meeting capabilities have become essential, allowing teams to convene despite physical constraints. Plans should specify multiple meeting options (physical and virtual) and include contingencies like stable power and connectivity. Stating arrangements and empowering leaders to select locations supports responsiveness and operational continuity.

Reference:CBCI 7.0 Study Guide, Module 2: Response Planning, pages 79-81.

NEW QUESTION # 63

During a discussion-based exercise, the exercise facilitator is notified of a threat that could compromise participant safety. The facilitator's next step will be:

- A. Begin gathering more details about the situation
- B. Call a short break to allow time to determine how to proceed
- C. Continue with the exercise unless otherwise notified
- D. Use a pre-determined code word to notify all participants of suspension of the exercise

Answer: D

Explanation:

Participant safety is paramount during all exercises. The CBCI 7.0 course mandates that facilitators use pre-determined code words or signals to immediately and discreetly communicate the suspension of an exercise if a real threat to safety emerges. This protocol ensures that all participants receive a clear, consistent message to halt activities without causing panic or confusion. Gathering more details or calling a break delays decisive action and risks exposure. Continuing the exercise despite threats is unacceptable and breaches duty of care.

Pre-established emergency communication protocols allow swift, safe responses that prioritize participant well-being above all else.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 122-124.

NEW QUESTION # 64

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Live
- B. Simulation
- C. Discussion-based
- D. Scenario

Answer: A

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise.

These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

NEW QUESTION # 65

Which of the following is NOT a way in which an organization can use exercise programs to ensure and validate supply chain continuity?

- A. By including key suppliers in an internal exercise
- B. By conducting internal exercises to assess the impact of supply chain failures
- C. By requiring suppliers to share evidence that recovery plans and exercise programs have been developed and implemented
- D. By including a requirement in Service Level Agreements (SLAs) for suppliers to carry out exercise activities and share the outcomes

Answer: A

Explanation:

While including key suppliers in internal exercises might seem beneficial, the CBCI 7.0 course highlights that external suppliers should be engaged in their own exercises, separate from the organization's internal exercises. Instead, validation of supply chain continuity is better achieved by requiring suppliers to develop and test their recovery plans independently and sharing outcomes. Contractual obligations such as those embedded in SLAs ensure suppliers maintain their own Business Continuity preparedness, while internal exercises focus on organizational responses to supply chain disruptions. Conducting internal exercises to assess impacts remains essential to understand dependencies and potential vulnerabilities without compromising exercise control.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 130-133.

NEW QUESTION # 66

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