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CBCI EXAM Questions & Answers 100% Correct!

What does the business continuity policy do - ANSWERIt sets out the purpose, scope and governance of the business continuity programme

If an organisation doesn't have any business continuity capacity - ANSWERGet an interim structure and plan in place

The BCP should be what - ANSWERShort, precise and to the point

Business Continuity should include - ANSWERDefinition for use.
Objectives and scope
Roles and responsibilities
Legals and standards
Identification of interested parties
Measurement and review frequency and methods
Sign off and comms

The definition of scope should be? - ANSWERWhich areas of the organisation are included and which aren't.
A grasp of the organisation's strategies, objectives and culture and its risk appetite.
Also list its regulatory constraints

Business continuity governance focuses on - ANSWEROversight and support.
Monitoring and review.
Alignment with organisational objectives
Compliance with legal and regulatory requirements.

Business continuity roles - ANSWERShould be embedded in the job descriptions and performance plans.

Roles - top management - ANSWERLeadership, commitment and resources

Roles - steering group - ANSWEROversee, advise and manage - making the recommendations to top mgt.

Business continuity plan owner - ANSWERMake sure the plan reflects the business continuity capability.

Business Continuity Programme - ANSWERngoing mgt and governance process appropriately resourced to implement and maintain business continuity mgt.

Business continuity mgt. programme documentation - ANSWERBusiness Continuity policy
Business continuity programme of activities
Project management documentation

There is no doubt they are clear-cut and easy to understand to fulfill your any confusion about the exam. Our Certificate of the Business Continuity Institute (CBCI) exam question is applicable to all kinds of exam candidates who eager to pass the exam. Last but not the least, they help our company develop brand image as well as help a great deal of exam candidates pass the exam with passing rate over 98 percent of our CBCI real exam materials. Considering many exam candidates are in a state of anguished mood to prepare for the Certificate of the Business Continuity Institute (CBCI) exam, our company made three versions of CBCI Real Exam materials to offer help. All these variants due to our customer-oriented tenets. As a responsible company over ten years, we are trustworthy. In the competitive economy, this company cannot remain in the business for long.

BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 2	Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.

- Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q21-Q26):

NEW QUESTION # 21

When setting up any individual exercise, which of the following should be taken into consideration in relation to risks to business as usual?

- A. Pre-existing business as usual commitments should be treated as a secondary consideration to ensure that these commitments do not undermine the exercise activity
- B. Any impacts of the exercise on business as usual should be written off in advance as an acceptable cost of carrying out the exercise
- C. The disruption caused by the exercise and any impact should be planned in advance, monitored and controlled during the exercise and minimised
- D. Personnel, including senior managers, should be instructed to consider the exercise as a priority and ignore any risks to business as usual that may arise during the exercise

Answer: C

Explanation:

Exercising business continuity plans involves balancing the need to simulate realistic scenarios while minimizing unintended disruption to normal operations. The CBCI 7.0 course instructs that exercise planners must anticipate and control any business as usual impacts through careful planning, monitoring, and mitigation during the exercise. Ignoring risks or dismissing business as usual commitments undermines organizational operations and can reduce support for continuity activities. Managing disruption effectively ensures exercises achieve their objectives without unnecessary operational costs.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 127-130.

NEW QUESTION # 22

Which of the following actions will lead to the protection of priority activities with respect to their Recovery Time Objectives (RTOs) and will limit the impacts of disruptions to prioritised activities?

- A. Creating a set of approved strategies and solutions to mitigate unacceptable risks and single points of failure
- B. Grouping unacceptable risks and single points of failure by owner and having discussions with each activity and resource owner
- C. Conducting a risk assessment
- D. Conducting an Activity Business Impact Analysis (BIA)

Answer: A

Explanation:

Protecting priority activities and meeting their RTOs involves developing and implementing effective strategies and solutions that address unacceptable risks and single points of failure. The CBCI 7.0 course explains that after identifying risks and critical points,

creating approved and actionable mitigation strategies is essential to limit disruption impacts and ensure recovery within targeted timeframes. While risk assessments and BIAs inform these strategies, it is the actual development and approval of solutions that directly safeguard continuity. Grouping risks by owner is part of the process but does not itself provide protection.
Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 90-94.

NEW QUESTION # 23

Strategic, tactical, and operational plans should always be activated:

- A. Simultaneously
- **B. Based on the conditions or circumstances documented in the relevant team plan**
- C. When cascaded down from the strategic team
- D. Only after it is determined that full activation of all teams is necessary

Answer: B

Explanation:

The CBCI 7.0 course specifies that activation of strategic, tactical, and operational plans must be based on the conditions or triggering events detailed in each specific plan. Each plan type serves distinct purposes at different organizational levels and phases of incident response. Strategic plans set the overarching direction; tactical plans translate this into actions, and operational plans provide detailed task instructions. The triggering conditions—such as incident severity, scope, or impact—dictate when each plan should be activated to optimize resource use and response effectiveness. Simultaneous activation is neither practical nor efficient. Activation cascading from the strategic team is a controlled process, but ultimately depends on predefined triggers, ensuring an orderly and appropriate escalation.

Reference:CBCI 7.0 Study Guide, Module 5: Plans and Procedures, pages 84-87.

NEW QUESTION # 24

Which type of exercise is always carried out in the normal operational environment, alternative premises, or command centres and is designed to include everyone that could be involved in the response if the incident were real?

- A. Simulation
- **B. Live**
- C. Scenario
- D. Discussion-based

Answer: B

Explanation:

The CBCI 7.0 course describes live exercises as the most comprehensive type of Business Continuity exercise.

These are conducted in actual or alternate operational environments, including command centres, to simulate real incident conditions as closely as possible. Live exercises involve all personnel who would participate in an actual incident response, testing systems, processes, communication, and physical infrastructure. Their scope, realism, and inclusiveness help identify practical issues that other exercise types may miss. They require significant resources and planning but provide critical assurance of organizational preparedness under authentic conditions.

Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 120-122.

NEW QUESTION # 25

Which of the following is an outcome of personnel embracing Business Continuity and the organization's Business Continuity Management System (BCMS)?

- A. A reduction in the need to update and review the BCMS due to the commitment of personnel in the development stage
- B. Validation of plans is no longer needed due to the high level of commitment from relevant personnel to their effective implementation
- C. Increased sales of products and services due to public confidence in the published information about the organization's resilience capability
- **D. A Business Continuity programme that is tailored specifically for the organization, taking into account its organizational culture**

Answer: D

Personnel embracing Business Continuity fosters a culture that supports the design and implementation of a BCMS tailored to the organization's unique culture, risks, and operational realities. The CBCI 7.0 course underscores that when personnel actively engage with continuity practices, the BCMS reflects actual organizational needs, leading to practical, accepted, and effective continuity programs. Commitment does not reduce the necessity for regular updates or validation; instead, it enhances the quality and relevance of those processes. While public confidence may improve indirectly, the key outcome is the fit-for-purpose nature of the BCMS driven by engaged personnel.

NEW QUESTION # 26

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