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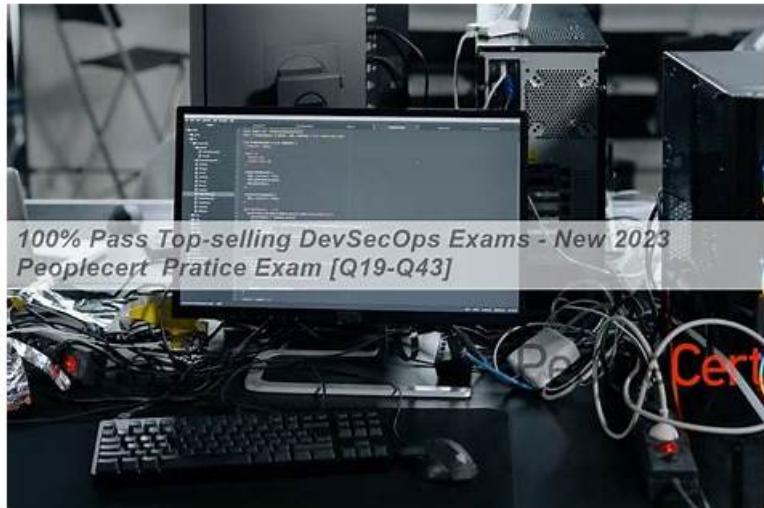

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Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	• Automation, Architecting DevOps Toolchains: This section of the exam measures the skills of IT operations specialists and covers key automation principles within the DevOps toolchain. It focuses on CI • CD pipelines, Infrastructure as Code, containerisation, cloud-native architecture, platform engineering, and emerging technologies like Machine Learning and Generative AI in DevOps contexts.

Topic 2	- Core DevOps Principles: This section of the exam measures the skills of IT operations specialists and covers essential DevOps principles such as the Three Ways, the Theory of Constraints, and Chaos Engineering. It also introduces the concept of learning organisations, showing how systemic thinking supports continuous improvement.
Topic 3	- Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.
Topic 4	- Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.
Topic 5	- Exploring DevOps: This section of the exam measures the skills of DevOps engineers and covers the foundations of DevOps, including its emergence as a critical discipline in the digital era. It introduces learners to the basic purpose, evolution, and significance of DevOps in modern software and infrastructure environments.
Topic 6	- Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.

Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q20-Q25):

NEW QUESTION # 20
A team has recently introduced their first Kanban board and are saying that they are finding it hard to focus and are feeling exhausted from context switching. Additionally, the business is complaining that nothing is being finished and they are yet to receive any of what they asked for.
What do the team need to do?

- A. Try using Work in Progress limits
- B. Add more development resources to the team to cope with the workload
- C. Unblock any blocked work items
- D. Push more work onto the board to provide more opportunities to deliver something

Answer: A

Explanation:
When Kanban teams feel overwhelmed and nothing is getting finished, it's a sign thattoo much work is in progress(WIP).
Work in Progress (WIP) limitsare a key Kanban and Lean practice: they restrict how many tasks can be active at one time, forcing teams to focus, finish, and deliver before starting new work.
* Pushing more work(A) oradding more resources(B) worsens the problem.
* Unblocking work(D) is helpful, but the core issue isoverload.
Extract-style reference:
"WIP limits encourage teams to finish work before starting new tasks, reducing context switching and enabling better flow and faster delivery."
-Kanban: Successful Evolutionary Change for Your Technology Business, David J. Anderson PeopleCert DevOps Foundation:
Limiting WIP is essential for effective flow and sustainable pace.

NEW QUESTION # 21
Why are Lean tools and practices critical to DevOps?

- A. They help developers identify requirements for minimum viable products and services

- B. They help identify waste and assist in the creation of improvement practices
- C. They help ensure that teams are organized into collaborative communities
- D. They help ensure that core (soft) skills were taught to software developers

Answer: B

Explanation:
Lean tools and practicesare foundational to DevOps because they help organizations systematically identify and eliminate waste, optimize value delivery, and continuously improve processes.
* Lean thinkingfocuses on value stream mapping, reducing delays, bottlenecks, over-processing, handoffs, rework, and unnecessary tasks-core to making DevOps successful.
* Option D, "They help identify waste and assist in the creation of improvement practices," perfectly captures this focus.
Extract-style reference:
"Lean enables teams to identify value and non-value-added activities and to use continuous improvement techniques such as Kaizen, value stream mapping, and removing waste."
-DevOps Handbook
PeopleCert DevOps Foundation v3.6: Lean tools like Value Stream Mapping, 5S, and Kaizen are cited as critical enablers for optimizing the flow and improving IT and business alignment.

NEW QUESTION # 22
Which of the following is an example of a "shift left" testing strategy?

- A. Unit testing as part of continuous integration
- B. Testing in production
- C. Biannual vulnerability assessments of live systems
- D. Manual testing

Answer: A

Explanation:
Shift Left Testingmeans moving testing earlier in the development process, so defects are found sooner and fixes are cheaper.
Unit testing as part of CIis the classic "shift left" strategy: automated unit tests run with every code change, catching errors before code moves further down the pipeline.
* Testing in production(A) is "shift right."
* Manual testing(B) is typically late-stage and not automated.
* Biannual vulnerability assessments(D) are after-the-fact and far from "shift left." Extract-style reference:
"Shift left means performing testing activities earlier, for example by including unit tests in the CI process, reducing costly late-stage defects."
-DevOps Handbook
PeopleCert Foundation: "Shift left" is a key DevOps testing principle-find issues fast, fix fast, deploy safely.

NEW QUESTION # 23
The IT department of a very large insurance company is trying to improve the collaboration and communication between development and operational teams without much success. The department has many silos that are organized by expertise and led by a different manager. The managers of each team do not seem to be particularly interested in DevOps since they have been operating this way for many years and like their silo culture.
What is this organization suffering from?

- A. Change fatigue
- B. Cultural debt
- C. Low trust
- D. Organizational change

Answer: B

Explanation:
The scenario describes entrenched silos and resistance to change-managers are protective of their domains and don't see the value of DevOps.
* This is a textbook example ofcultural debt: the gap between the organization's current culture and the adaptive, collaborative

culture needed for DevOps success.

* Cultural debt, like technical debt, accumulates over time and "must be paid back" for transformation to succeed. It creates friction, slows delivery, and blocks cross-team collaboration.

Why not the others?

* Organizational change is what's needed, not what they're suffering from.

* Change fatigue arises when people are burned out by too much change, not resistance.

* Low trust is a symptom, but the core problem here is ingrained culture.

Reference/Extract:

"Cultural debt is accrued when organizations fail to evolve their culture to match new ways of working, like DevOps. It manifests in resistance to collaboration, entrenched silos, and leadership unwilling to change."

-DevOps Handbook, Ch. 2, and PeopleCert DevOps Foundation v3.6 Syllabus Section 3.4

NEW QUESTION # 24

Which of the following DevOps practices encourages conversation driven development, delivery and support?

- A. VisOps
- B. The Second Way
- C. ChatOps
- D. Communication Platforms

Answer: C

Explanation:

ChatOps is the DevOps practice of using chat platforms (like Slack, Teams, Mattermost) as the central interface for communication, collaboration, and even automated deployment or support tasks.

It encourages "conversation-driven development, delivery, and support," making processes transparent and collaborative.

* Second Way (A) is about feedback loops, but not specifically conversational platforms.

* Communication Platforms (C) is a generic term.

* VisOps (D) is not a standard DevOps term.

Extract-style reference:

"ChatOps is a collaboration model that connects people, tools, process, and automation into a transparent workflow. Teams communicate and execute commands from a central chat client."

-DevOps Handbook

PeopleCert Foundation v3.6: ChatOps promotes rapid feedback and a culture of sharing.

NEW QUESTION # 25

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