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Testing Process	Test Management	Reviews	Defect Management	Improving the Testing Process	Test Tool and Automation	People Skills
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Test Analysis and Design	Test Documentation	Managing Reviews	Defect Report Information	Improving the testing process with CMMI, TPLC, TIP, STEP	Tool Lifecycle	Test Team Dynamics
Test Implementation and Execution	Test Estimation and Test Metrics	Metrics for reviews	Assessing Process Capability with Defect Report Info.		Tool Metrics	Fitting Testing Within an Organization
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Test Closure Activities	Distributed, Outsourced and Insourced Testing	Managing the Application of Industry Standards				Communication

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q188-Q193):

NEW QUESTION # 188

In an Agile project, when Is it acceptable to not write a formal defect report when a defect is found?"

- A. If the defect can be fixed in the same iteration in which it was found
- B. Never
- C. If the defect must be fixed by another team
- D. the defect can be fixed in a later hardening sprint

Answer: A

Explanation:

* Context Analysis:

* Agile emphasizes efficiency and collaboration. If a defect is quickly resolved within the same iteration, documenting it formally may not add value.

* Evaluation of Options:

* A. Never:

* Incorrect. Agile allows flexibility; not all defects require formal reports.

* B. If the defect can be fixed in the same iteration in which it was found:

* Correct. Aligns with Agile principles of immediacy and adaptability, minimizing overhead (Syllabus section TM-1.2.4).

* C. If the defect can be fixed in a later hardening sprint:

* Incorrect. Documentation is needed if a defect remains unresolved within the iteration.

* D. If the defect must be fixed by another team

* Incorrect. Clear documentation is critical for external team collaboration.

* Syllabus Alignment: ISTQB Advanced Test Management highlights Agile principles, including flexibility in defect reporting based on project needs (TM-1.2.4).

References:

ISTQB Advanced Level Test Management Syllabus

NEW QUESTION # 189

Evaluate the status of the project against the defined exit criteria. Which of the following options shows the correct status? 2 credits

- A. Criteria A = OK, criteria B = NOT OK, criteria C = NOT OK
- B. Criteria A = NOT OK, criteria B = NOT OK, criteria C = NOT OK
- C. Criteria A = OK, criteria B = OK, criteria C = OK
- D. Criteria A = NOT OK, criteria B = NOT OK, criteria C = OK

Answer: D

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 190

'Safe as Houses' is a company that specialises in home security software, including alarm systems, surveillance cameras and other forms of deterrence.

It is currently developing the software for a device which simulates an active television, producing sound and light images that suggest someone is home watching the television. 'Safe as Houses' recently won a lucrative contract to supply the software to 'Smart Alarms', who will be manufacturing the hardware devices. Sound will be created using actual television and film archives, licensed through a third-party supplier, 'Silver Sound Ltd'. A user interface will be developed in-house to allow the customer to choose sound tracks.

The software will be delivered as a programme of work, consisting of three projects. Project 1 will develop the software for the light images. Project 2 will develop the sound system and Project 3 will integrate the two using hardware prototypes supplied from 'Smart Alarms'. The programme will conclude with 'Smart Alarms' performing User Acceptance testing in usability labs.

The 'Safe as Houses' test team has experience in testing alarm and surveillance systems but lacks experience in testing light imagery software. The organisational test policy includes the following objectives:

- 1 Exploratory testing should be used to augment more formal, structured testing within constraints of time and budget
2. Test automation tools should be purchased and employed to maximise the breadth and efficiency of regression testing. The Programme risk register currently includes the following risks:

RISK 1 Working prototypes will be delivered late to the integration test environments
RISK 2 A delay in signing the contract with 'Silver Sound Ltd' will impact the programme schedule
RISK 3 Inexperience in testing light imagery software will cause major defects to be missed
RISK 4 The user interface software for the sound systems will be delivered late into testing
Refer to SCENARIO 2 - The IT Director for 'Safe as Houses' is recruiting a Programme Test Manager and has been provided with a skills matrix for four prospective candidates. The matrix shows the skill level (5 being highest, 1 lowest) for each candidate:

Candidate	Mary	John	Bill	Sarah
Skill				
Test automation	5	2	5	1
Test tool selection and purchase	4	3	4	4
Domain knowledge of light imagery systems	5	1	4	1
User Acceptance Testing	5	2	3	1
Risk analysis	1	4	5	4
Project Management	1	2	1	5
Test planning	2	5	3	5

Consider which of these skills are key for a Programme Test manager in this scenario. Based on these, which candidate would be the most suitable?

SELECT ONE OPTION

- A. John
- B. Mary.
- C. Bill
- D. Sarah.

Answer: A

NEW QUESTION # 191

You have done a comprehensive risk analysis. You have involved the appropriate people in assessing the risks and determining the likelihood and impact of those risks. You have been testing for three months and have been able to mitigate 75% of the high risk items. You have two weeks left in testing and you now do not expect to be able to complete all the items on the high-risk mitigation list, never mind any from the medium or low-risk lists.

What is the most effective action you should take? [3]

- A. Concentrate testing in areas that have already found numerous problems.
- B. Use a random selection algorithm to pick tests from the high, medium, and low risk mitigation lists - thereby ensuring that each risk list has some mitigation.
- C. Retest the highest risk areas to ensure no regressions have occurred.
- D. Present your risk mitigation progress and project status to the project's stakeholders, and request additional time or assistance in re-prioritizing the remaining high-risk items.

Answer: D

Explanation:

When faced with the inability to complete all items on the high-risk mitigation list within the remaining time, the most effective action is to communicate the current progress and challenges to the stakeholders. This allows for a collaborative decision-making process to re-prioritize the remaining high-risk items and potentially secure additional resources or time to address them.

References: The ISTQB Advanced Level Test Manager syllabus emphasizes the importance of continuous monitoring and control of test activities to achieve project objectives, which includes assessing and reporting relevant and timely test status to project stakeholders¹²³. It also highlights the need for test managers to organize and lead risk identification and analysis sessions, and use the results for test planning, monitoring, and control¹².

NEW QUESTION # 192

Which of the following is a key characteristic of a management review? [1]

- A. Used to assess project risks
- B. Run by a moderator
- C. Conducted by an external group to assess process compliance

- D. Used to check consistency of and deviation from the system requirements

Answer: C

Explanation:

A management review, particularly in the context of software testing and quality assurance, often involves an external group or higher-level management team that reviews the processes and procedures to ensure compliance with specified standards or objectives. This can include assessing the effectiveness of current practices, identifying areas for improvement, and ensuring that the project aligns with organizational or industry standards. This type of review is distinct from other forms of reviews like technical reviews or walkthroughs, which might focus more on the technical aspects or consistency of system requirements.

NEW QUESTION # 193

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