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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q427-Q432):

NEW QUESTION # 427
When an organization implements a new solution, the organization will often have to provide dual-support for the new solution and the solution that's being replaced. Which one of the following is not an input to the transitional requirements definition?

- A. Organizational readiness assessment
- B. Stakeholder management strategy
- C. Deployed solution
- D. Stated requirement

Answer: B

Explanation:
Explanation
There is not any stakeholder management strategy during the operational transfer. The correct answer is the organizational readiness assessment, the stated requirements, the deployed solution, and the designed solution.
Answer D is incorrect. The organizational readiness assessment is one of the four inputs to the definition transition requirements task.

Answer C is incorrect. The stated requirement is one of the four inputs to the definition transition requirements task.
Answer B is incorrect. The deployed solution is one of the four inputs to the definition transition requirements task.

NEW QUESTION # 428
A business analyst (BA) is working on an effort to upgrade a system to take advantage of new technology. Most of the end users with the business knowledge and IT staff with technical knowledge of the system are no longer with the company. What can the BA evaluate to better understand the extent of the effort?

- A. Number of business areas impacted
- B. Communication platform to be used
- C. Collection of performance measures
- D. Benefits of upgrading the system

Answer: A

Explanation:
According to the BABOK Guide, a business analyst (BA) should assess the capability gaps between the current and the future state of the organization, and determine the scope of the change required to achieve the desired outcomes. A capability gap is the difference between what an organization can do and what it needs or wants to do. To assess the capability gaps, the BA should evaluate the current capabilities of the organization, such as the processes, systems, people, and resources, and identify the areas that are affected by the business need or problem. In this scenario, the BA is working on an effort to upgrade a system to take advantage of new technology. Most of the end users with the business knowledge and IT staff with technical knowledge of the system are no longer with the company. This means that the BA has limited sources of information about the current state of the system and its users. Therefore, the BA should evaluate the number of business areas impacted by the system upgrade, as this can help the BA to better understand the extent of the effort required to implement the change. The BA can use techniques such as document analysis, observation, or reverse engineering to gather information about the current system and its users, and to identify the stakeholders, requirements, and risks involved in the system upgrade. Reference:
[BABOK Guide], section 5.1: Assess Capability Gaps
CCBA Exam Questions & Answers with Explanations, question 421

NEW QUESTION # 429
A company is embarking on a software project in a heavily regulated domain. The client expects large upfront planning and detailed documentation for the project. The recommended approach for the project will be:

- A. scrum.
- B. waterfall.
- C. adaptive.
- D. predictive.

Answer: D

Explanation:
According to the BABOK Guide, a predictive approach is a business analysis approach that defines the scope, requirements, and designs early in the change initiative lifecycle. This approach is suitable for projects that have a clear and stable vision, well-understood requirements, and a low degree of uncertainty and change. A predictive approach also involves large upfront planning and detailed documentation, which are often required in heavily regulated domains. Therefore, a predictive approach is the recommended approach for the project described in the question. Reference: BABOK Guide, Version 3, Chapter 2, Section 2.2.1; Business Analysis Expert Certification, CCBA| IIBA, Section "What Should I know to be CCBA Certified?"

NEW QUESTION # 430
The business analyst (BA) has structured information so it is easy to find, does not conflict with other information, and is not duplicated unnecessarily. Which additional factor does the BA need to take into account when deciding how to structure the information?

- A. The level of experience with the repository tool
- B. The size and complexity of the change
- C. The governance and engagement approach to be used

- D. The number of stakeholders to be consulted

Answer: B

Explanation:
The BA needs to take into account the size and complexity of the change when deciding how to structure the information. This means that the BA should consider how the change will affect thescope, scale, and interdependencies of the solution and its components. The BA should also consider how the change will impact the stakeholders, their needs, expectations, and preferences. The BA should structure the information in a way that is appropriate, relevant, and understandable for the change.
The other options are incorrect because:
Option A is incorrect because the level of experience with the repository tool is not a factor that the BA needs to take into account when deciding how to structure the information. The repository tool is a tool that enables storing, organizing, and retrieving information. The level of experience with the repository tool may affect how the BA uses the tool, but not how the BA structures the information.
Option B is incorrect because the number of stakeholders to be consulted is not a factor that the BA needs to take into account when deciding how to structure the information. The number of stakeholders to be consulted may affect how the BA elicits, communicates, and manages information, but not how the BA structures the information.
Option D is incorrect because the governance and engagement approach to be used is not a factor that the BA needs to take into account when deciding how to structure the information. The governance and engagement approach to be used may affect how the BA plans, monitors, and controls information, but not how the BA structures the information.
Reference:
BABOK Guide v3, section 4.5: Requirements Architecture
CCBA Exam Questions, question 17

NEW QUESTION # 431
You are a business analyst for your organization. Your current business analysis endeavor includes working with stakeholders who are located in offices around the world. Because these stakeholders are dispersed, what are likely to increase in this endeavor as opposed to a collocated group of stakeholders?

- A. Costs
- B. Risks
- C. Communication needs
- D. Face-to-face meetings

Answer: C

NEW QUESTION # 432
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