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PMI PMP Certification Exam is designed to measure a project manager's knowledge and expertise in project management. It covers five domains: initiating, planning, executing, monitoring and controlling, and closing. PMP exam consists of 200 multiple-choice questions that must be completed within four hours. The questions are designed to test the candidate's ability to apply project management concepts in real-world scenarios.

### **PMI PMP Exam Syllabus Topics:**

| Topic   | Details  |
|---------|--|
| Topic 1 | <ul style="list-style-type: none"><li>• Process: This topic emphasizes project execution. It also discusses managing communications, assessing and managing risks, engaging stakeholders, planning and managing budget</li><li>• resources, and planning and managing schedules.</li></ul> |
| Topic 2 | <ul style="list-style-type: none"><li>• Business Environment: It covers aspects related to project compliance, benefits evaluation, and external business changes.</li></ul>   |

|         |   |
|---------|---|
| Topic 3 | <ul style="list-style-type: none"> <li>• People: This topic focuses on managing conflict, leading teams, supporting team performance, empowering team members and stakeholders. Furthermore, it focuses on ensuring adequate training, mentoring stakeholders, and defining team ground rules.</li> </ul> |
|---------|---|

## PMI Project Management Professional (2025 Version) Sample Questions (Q1816-Q1821):

### NEW QUESTION # 1816

During a project review meeting, the project sponsor is worried that the project may not be delivering results as planned. Based on that, the project manager is evaluating the project status. What information should the project manager use as an indicator that the project is actually delivering value?

- A. The project is aligned with the benefits management plan
- B. The project is aligned with the project charter
- C. Stakeholders are satisfied with the current status.
- D. The project is under budget and on schedule

**Answer: A**

### NEW QUESTION # 1817

A company is involved in a mining project. There are some external stakeholders with no knowledge of the mining industry. How should the project manager communicate the organizational culture and project goal to these stakeholders?

- A. Prepare a report outlining the organizational structure and project parameters.
- B. Take the stakeholders out informally and verbally brief them about the organization and project.
- C. Hire a company to advertise the project and company through a media outlet.
- D. Ask a team member to directly address the information needs of the stakeholders.

**Answer: A**

Explanation:

According to the PMBOK Guide, the project manager should communicate the organizational culture and project goal to the external stakeholders in a formal and written manner. This will help the stakeholders understand the context, scope, objectives, and deliverables of the project, as well as the roles and responsibilities of the project team and other stakeholders. A report is an appropriate communication tool for this purpose, as it can provide a comprehensive and structured overview of the project information. The other options are either too informal, indirect, or ineffective for communicating the organizational culture and project goal to the external stakeholders. References: PMBOK Guide, 6th edition, page 376-377, section 10.1.2.1.

### NEW QUESTION # 1818

A project manager is working on a project that is using a hybrid approach. One key input for the deliverable will be from the outcome of another project that is using an agile approach. What should the project manager do next?

- A. Ask the other project manager to change the delivery methodology.
- B. Align with the other project manager's high-level project time lines.
- C. Participate in the other project's daily standup meetings.
- D. Request that the other project manager develop a work breakdown structure (WBS).

**Answer: B**

Explanation:

Comprehensive and Detailed

In a hybrid environment, the best way to manage dependencies is to align timelines across projects at a high level. This ensures coordinated handoffs while respecting each team's methodology. Collaboration and integration planning are key to managing cross-project dependencies.

Option A is inappropriate; each project may use the best-fit methodology.

Option B imposes predictive structure on an agile team.

Option C may help but is time-consuming and over-involved.

Reference:

PMBOK Guide - Seventh Edition, Planning and Development Approach Domains Agile Practice Guide - Hybrid Project

Management Here are PMP Questions 1819 to 1822, each formatted with the correct answer, detailed explanation, and references aligned with the PMBOK Guide - Seventh Edition and Agile Practice Guide.

#### NEW QUESTION # 1819

Which of the following organizational forms would be likely to have an individual with the title of Vice President for Project Management?

- A. Classical / traditional
- **B. Matrix**
- C. None of the other alternatives apply
- D. Pure project
- E. Project coordinator

**Answer: B**

#### NEW QUESTION # 1820

Which tool or technique is required in order to determine the project budget?

- A. Forecasting
- **B. Historical relationships**
- C. Project management software
- D. Cost of quality

**Answer: B**

#### NEW QUESTION # 1821

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