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Scrum Professional Scrum Product Owner II Sample Questions (Q117-Q122):

NEW QUESTION # 117

The Evidence-Based Management framework helps you to: (choose the best answer)

- A. Improve your ability to deliver value.
- B. Understand whether your PMO is efficient.
- C. Better track your progress against plans.
- D. Improve the predictability of Scrum Team velocity.

Answer: A

NEW QUESTION # 118

Dereck is a Product Owner of a product with a variety of stakeholders. The stakeholders are pressing Yasmine to add all of their feature requests into the next release. Each one says that their feature is urgent. As Product Owner, Yasmine has confirmed that their requests are indeed important.

What should Yasmine do? (choose the best answer)

- A. Iteratively and incrementally release when single outcomes are fulfilled, even though not all features are done.
- B. Hire additional team members in order to manage the extra work.
- C. Release only when all features have been completed.
- D. Delegate prioritization to the Product Director in order to protect the Product Backlog.

Answer: A

NEW QUESTION # 119

Who participates at the Sprint Review? (choose all that apply)

- A. The Product Owner
- B. The Scrum Master
- C. The Organization CEO
- D. The Developers
- E. The Key Stakeholders

Answer: A,B,C,D,E

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Scrum PSPO-II exam is a certification program designed for individuals who are seeking to become professional Scrum Product Owners. PSPO-II exam is designed to test the skills and knowledge of individuals in the areas of product ownership, product development, and teamwork. The Scrum PSPO-II certification is recognized globally and is highly valued by organizations that use Agile methodologies.

To prepare for the PSPO-II Certification Exam, candidates are recommended to have at least one year of experience as a Product Owner and have completed the PSPO-I certification. They should also have a good understanding of agile principles and practices, as well as experience working in a Scrum team. Scrum.org provides a range of study materials, including books, articles, and online courses, to help candidates prepare for the exam.

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Scrum PSPO-II Certification Exam is a valuable credential for product owners who are looking to advance their careers and take on more challenging roles in their organizations. It demonstrates a product owner's commitment to continuous learning and improvement and their ability to effectively lead and manage agile product development teams. Professional Scrum Product Owner II certification is recognized by leading organizations worldwide and is a testament to a product owner's expertise in Scrum methodology.

Scrum Professional Scrum Product Owner II Sample Questions (Q71-Q76):

NEW QUESTION # 71

For which type of problem domain is an empirical approach most helpful? (choose the best answer)

- A. Simple problems, in which the relationship between cause and effect is known.
- B. Chaotic problems, in which the relationship between cause and effect is not clear.
- **C. Complex problems, in which the relationship between cause and effect are only understandable with experience.**
- D. Complicated problems, in which the relationship between cause and effect can be understood through some analysis.

Answer: C

NEW QUESTION # 72

Why does a Scrum Team need a Sprint Goal?
(choose the best answer)

- A. A Sprint Goal ensures that all the Product Backlog items selected for the Sprint are implemented.
- **B. The Scrum Team is more focused through a common yet specific goal.**
- C. A Sprint Goal only gives purpose to Sprint 1.
- D. Sprint Goals are not valuable. Everything is known from the Product Backlog.

Answer: B

Explanation:

Let's break down why the correct answer is C and why the others are incorrect, referencing the Professional Scrum Product Owner II (PSPO II) objectives and associated competencies:

* C. The Scrum Team is more focused through a common yet specific goal.

* Verification: This is the correct answer and aligns perfectly with the purpose of a Sprint Goal as defined in the Scrum Guide and emphasized within the PSPO II competencies.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum Framework - Applying the Scrum Framework - Empiricism

* The Sprint Goal promotes transparency within the team about what they are trying to achieve during the Sprint.

* It provides a basis for inspection during the Sprint, allowing the team to adapt their plans based on progress toward the Sprint Goal.

* Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

* The Sprint Goal helps the team focus on achieving a specific, valuable outcome each Sprint.

* It provides a basis for forecasting what can be achieved in the Sprint.

* Professional Scrum Competency: Managing Products with Agility - Product Value

* The Sprint Goal should be aligned with maximizing product value, providing a clear link between the work done in the Sprint and the overall product vision.

* Scrum Guide: The Scrum Guide states, "The Sprint Goal is an objective set for the Sprint that can be met through the implementation of Product Backlog. It provides guidance to the Developers 1 on why it is building the Increment. 2 [...] During Sprint Planning the Scrum Team also crafts a Sprint Goal. The Sprint Goal is an objective set for the Sprint that can be met through

the implementation of Product Backlog." 3 This clearly emphasizes that the Sprint Goal provides focus and guidance.

* A. A Sprint Goal ensures that all the Product Backlog items selected for the Sprint are implemented.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Understanding and Applying the Scrum

Framework - Applying the Scrum Framework - Empiricism

* Scrum acknowledges that the plan for the Sprint (what Product Backlog items are chosen) may change as the team learns more during the Sprint.

* The Sprint Goal is the commitment, and while the team strives to complete the selected Product Backlog items, the primary focus is on achieving the Sprint Goal, even if it means adapting the plan.

* Scrum Guide: While the selected Product Backlog items are the initial plan, the Scrum Guide states, "The selected Product Backlog items deliver one coherent function, which can be the Sprint Goal." This implies that the focus is on the coherent function (represented by the Sprint Goal), not necessarily the completion of every single Product Backlog item.

* B. A Sprint Goal only gives purpose to Sprint 1.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

* Every Sprint should have a Sprint Goal, providing ongoing direction and focus for the team.

* Scrum Guide: The Scrum Guide explicitly states that a Sprint Goal is crafted during Sprint Planning, implying that it's a necessary component of every Sprint, not just Sprint 1.

* D. Sprint Goals are not valuable. Everything is known from the Product Backlog.

* Verification: This is incorrect.

* Explanation and References:

* Professional Scrum Competency: Managing Products with Agility - Product Value

* Sprint Goals are crucial for maximizing product value by providing focus and ensuring the team is working on the most important aspects in each Sprint.

* Professional Scrum Competency: Understanding and Applying the Scrum

Framework - Applying the Scrum Framework - Empiricism

* The Sprint Goal provides context and purpose beyond the individual Product Backlog items. It helps the team understand the "why" behind the work.

* Scrum Guide: The Scrum Guide's emphasis on the Sprint Goal throughout the Sprint lifecycle (planning, daily Scrum, review, retrospective) demonstrates its importance.

In conclusion, the Sprint Goal serves as a unifying and focusing mechanism for the Scrum Team, promoting commitment to a specific outcome within each Sprint and is, therefore, a crucial element for successful Scrum implementation, aligning perfectly with the PSPO II competencies and the Scrum Guide.

NEW QUESTION # 73

Interacting directly with the product's customers is an effective way for the Product Owner to assess value.

- A. FALSE
- B. TRUE

Answer: B

NEW QUESTION # 74

Which of the following might be considered when ordering Product Backlog items?

(choose all that apply)

- A. Cost of delay.
- B. Dependencies between Product Backlog items.
- C. Cost of implementation.
- D. Dependencies to other products.
- E. Value of Product Backlog items.

Answer: A,B,C,D,E

Explanation:

According to the PSPO II guide and Scrum.org competencies, when ordering Product Backlog items, a Product Owner should consider various factors to maximize the value of the work done by the Scrum Team.

These factors include:

A: Dependencies to other products: Recognizing dependencies to other products is crucial for the Product Owner to ensure that the Scrum Team is working on items that can be completed and deliver value without being blocked by external dependencies.

B: Value of Product Backlog items: The primary role of a Product Owner is to maximize the value delivered by the Scrum Team, and ordering items based on their value is a fundamental aspect of this responsibility.

C: Dependencies between Product Backlog items: Understanding and managing dependencies between Product Backlog items helps in planning Sprints more effectively, ensuring that the team is working on items in a logical sequence.

D; Cost of delay: The cost of delay is a critical economic factor that influences the ordering of Product Backlog items. Items that would result in a higher cost if delayed should be prioritized.

E: Cost of implementation: While value maximization is the goal, the cost of implementation cannot be ignored. Balancing the cost and the expected value is essential for effective Product Backlog management.

These considerations are in line with the Scrum.org Professional Scrum competencies, particularly under 'Managing Products with Agility', where it's emphasized that Product Owners should have a deep understanding of market value, product feasibility, and the importance of making trade-offs to maximize value.

NEW QUESTION # 75

What things might a Product Owner focus on to ensure the product is useful and delivers value? (Choose all that apply)

- A. How swiftly and easily the product can be consumed and used by the customers.
- B. How much of the functionality of the product is being utilized.
- C. The size of the product in " lines of code " .
- D. Direct customer feedback.
- E. Minimizing changes to project scope.

Answer: A,B,D

Explanation:

A Product Owner's primary responsibility is to maximize the value of the product by ensuring that it is useful, relevant, and meets customer needs. The correct focus areas include usability, functionality, and customer feedback.

Analysis of Answer Choices:

* A. How swiftly and easily the product can be consumed and used by customers. (Correct)

* A usable, accessible product enhances customer satisfaction and adoption.

* Ease of use is a key factor in delivering value.

* B. The size of the product in " lines of code " . (Incorrect)

* Code volume does not determine value. More lines of code may indicate inefficiency, not quality.

* The focus should be on delivering meaningful functionality, not measuring size.

* C. How much of the functionality of the product is being utilized. (Correct)

* Tracking feature usage helps determine which functionalities provide real value.

* Low usage may indicate unnecessary features or poor usability, guiding future improvements.

* D. Direct customer feedback. (Correct)

* Customer feedback is crucial for validating assumptions and guiding product development.

* Frequent interaction with customers helps ensure the product meets real needs.

* E. Minimizing changes to project scope. (Incorrect)

* Agility requires adaptability. Changes to scope are often necessary to meet evolving market demands.

* A Product Owner should welcome changes if they enhance product value.

Key Scrum Guide Principles Supporting These Answers:

* "The Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. "

* "The Product Backlog is a dynamic artifact that evolves as the product and its environment change. "

* "Empirical process control relies on regular customer feedback to inspect and adapt. " Conclusion:

A Product Owner should focus on usability, functionality usage, and customer feedback to ensure the product is valuable and useful. Minimizing scope changes or measuring code size are not valid strategies in Agile product development.

NEW QUESTION # 76

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