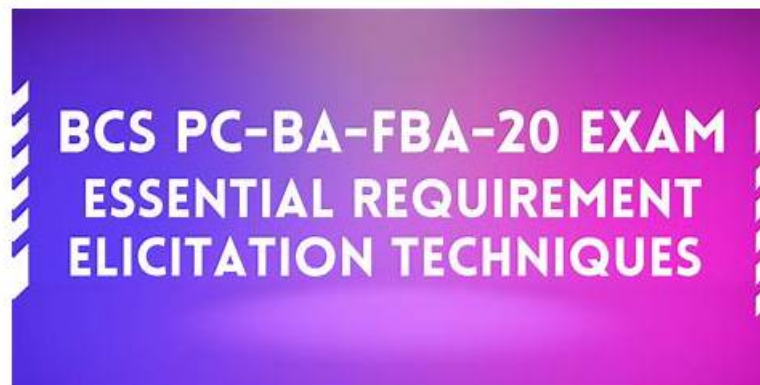


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## BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q27-Q32):

### NEW QUESTION # 27

Which category of activities should be identified first when developing a 'Business Activity Model' (BAM)?

- A. Doing
- B. Planning
- C. Enabling
- D. Monitoring

Answer: A

### NEW QUESTION # 28

Which of the following is NOT an example of a generic stakeholder group?

- A. Testers.

- B. Employees.
- C. Regulators.
- D. Competitors.

**Answer: A**

#### NEW QUESTION # 29

When should benefits realisation be carried out?

- A. At the beginning of the project.
- B. Months or years after the end of the project.
- C. At the end of the finalised feasibility study.
- D. Immediately at the end of the project.

**Answer: B**

#### NEW QUESTION # 30

When are workshops especially valuable?

- A. When time and budget are constrained.
- B. When all stakeholders are agreed on the way forward.
- C. When suitably sized rooms are available
- D. When a geographically dispersed set of users needs to be consulted.

**Answer: A**

#### NEW QUESTION # 31

AlpineTrails is a company that specialises in offering tailored walking holidays. The company was set up by two people, who each own 50% of the business. AlpineTrails books hotels, transport and equipment to create bespoke holidays for AlpineTrails customers. An agreement was recently reached with WalkNation, a national walking organisation, for AlpineTrails to provide a number of special holidays for its members. These will be branded as WalkNation Holidays. AlpineTrails will be responsible for organising the holidays but WalkNation will undertake the marketing and booking of these special holidays for its members. As well as customers, which THREE stakeholder groups are represented in this scenario?

- A. Supplier
- B. Competitor
- C. Owner
- D. Manager.
- E. Partner

**Answer: A,C,E**

Explanation:

To identify the stakeholder groups represented in the scenario, we need to analyze the relationships and roles described:

Stakeholder Groups in the Scenario:

Owner:

The two founders of AlpineTrails, who each own 50% of the business, are clearly stakeholders as owners. They have a vested interest in the success of the business and its partnerships.

Partner:

WalkNation is described as a partner organization that collaborates with AlpineTrails to offer special holidays for its members. This partnership involves shared responsibilities (marketing and booking by WalkNation, holiday organization by AlpineTrails).

Supplier:

AlpineTrails books hotels, transport, and equipment to create bespoke holidays. These entities (hotels, transport providers, equipment suppliers) are suppliers to AlpineTrails and play a critical role in delivering the holidays.

Manager:

While managers may exist within AlpineTrails, they are not explicitly mentioned in the scenario. Therefore, this group is not represented.

Competitor:

Competitors are not mentioned or implied in the scenario, so this group is not represented.

Evaluation of Each Option:

A . Owner:

The two founders of AlpineTrails are explicitly described as owners.

Conclusion: This is a relevant stakeholder group .

B . Partner:

WalkNation is explicitly described as a partner.

Conclusion: This is a relevant stakeholder group .

C . Supplier:

Hotels, transport, and equipment providers are implicitly described as suppliers.

Conclusion: This is a relevant stakeholder group .

D . Manager:

Managers are not explicitly mentioned in the scenario.

Conclusion: This is not a relevant stakeholder group .

E . Competitor:

Competitors are not mentioned or implied in the scenario.

Conclusion: This is not a relevant stakeholder group .

## NEW QUESTION # 32

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